

NOTICE OF MEETING

CITY SERVICES COMMITTEE AGENDA & REPORTS

for the meeting

commencing at 06:00 PM on Monday, 16 November 2020

Meeting Rooms CC2 & CC3

To All Members of City Services Committee

Councillor Alexandrides - Presiding Member
Councillor van den Nieuwelaar - Deputy Presiding Member
Her Worship the Mayor, Angela Evans (ex officio)
Councillor Mitchell
Councillor Ferrao
Councillor McGrath
Councillor Hibeljic
Councillor Watson

A handwritten signature in white ink, appearing to read "Bruce Williams".

BRUCE WILLIAMS
GENERAL MANAGER CITY SERVICES

Dated 12 November 2020

TABLE OF CONTENTS

1. COMMITTEE OPENING	4
1.1 ACKNOWLEDGEMENT	4
1.2 APOLOGIES AND LEAVE OF ABSENCE	4
2. CONFIRMATION OF MINUTES	4
2.1 CONFIRMATION OF MINUTES	4
Brief	
Confirmation of the minutes of the previous meeting held on Monday, 19 October 2020.	
3. DEPUTATIONS	5
4. BUSINESS	5
4.37 PRESENTATION - MANDATORY BY-LAW REVIEW PROGRAM	5
Brief	
To seek Council endorsement on the proposed program of activities for the mandatory review of Council's By-Laws, including public consultation on the drafted By-Laws, to ensure effective commencement from 1 January 2022.	
APPENDIX 1	11
APPENDIX 2	57
APPENDIX 3	60
APPENDIX 4	95
APPENDIX 5	133
4.38 PRESENTATION - DISABILITY ACCESS AND INCLUSION PLAN	139
Brief	
The Disability Inclusion Act 2018 (SA) requires all State Authorities to consult, develop and publish their own four year Disability Access and Inclusion Plans (DAIPs). These are due to be completed by October 2020. Council has a draft DAIP prepared and this presentation is to provide information to Elected Members and seek endorsement to commence community engagement on the Draft Disability Access and Inclusion Plan.	
APPENDIX 1	145
APPENDIX 2	167

4.39 PRESENTATION - ECONOMIC DEVELOPMENT DIRECTIONS FOR 2020/21	173
Brief	
Council has in place an Economic Development Strategy for 2017 to 2020. The Strategy was intended to be reviewed during the latter half of this calendar year, with a revised Strategy for 2021-2024 presented to the Committee for consideration in early 2021.	
With the emergence of Covid 19 and the establishment of the Economic Stimulus Package (ESP) significant existing resources have been committed to helping business through this early crisis. However, there is the need to consider how limited economic development resources could best be directed to aid the medium term business recovery, knowing that the landscape can change very quickly and a flexible approach is essential.	
The purpose of this report is to seek committee directions on the medium term economic recovery efforts from an economic development perspective. To assist the committee the outcomes and feedback from both the 2017-2020 Economic Development Strategy and the Business Support Program component of the Economic Stimulus Package, will provide the context.	
A presentation by staff will be provided in support of this report.	
APPENDIX 1	193
4.40 ST CLAIR RESIDENTIAL DRAFT DEVELOPMENT PLAN AMENDMENT	287
(PRIVATELY FUNDED) - FOR APPROVAL	
Brief	
The St Clair Residential Draft Development Plan Amendment (DPA) (Privately Funded), was released for consultation between 16 July to 11 September, 2020. A total of twenty two (22), written submissions were received and 1 verbal representation was made at the Public Meeting held on Monday 21 September, 2020. Following a review of the submissions received, a final draft DPA is provided for the Committee's consideration.	
APPENDIX 1	295
APPENDIX 2	348
APPENDIX 3	365
4.41 COUNCIL ASSESSMENT PANEL - SEPTEMBER 2020 QUARTERLY REPORT	378
Brief	
To consider the Council Assessment Panel's report on its activities for the September 2020 Quarter.	
5. MOTIONS ON NOTICE	382
6. QUESTIONS ON NOTICE	382
7. MOTIONS WITHOUT NOTICE	382
8. QUESTIONS WITHOUT NOTICE	382
9. BUSINESS - PART II - CONFIDENTIAL ITEMS	382
10. MEETING CLOSURE	382

1. COMMITTEE OPENING

1.1 ACKNOWLEDGEMENT

We acknowledge that the land we meet on today is the traditional land of the Kurna people. We respect their spiritual relationship with this land. We also acknowledge the Kurna people as the traditional custodians of the Kurna land. We will endeavour, as Council, to act in a way that respects Kurna heritage and the cultural beliefs of the Kurna people.

1.2 APOLOGIES AND LEAVE OF ABSENCE

2. CONFIRMATION OF MINUTES

Note: The Committee does not have the power to make final decisions, it considers reports and makes recommendations (which are included as the minutes of this meeting) to full Council. The power to make the final decision rests with Council. Council may alter a recommendation made by the committee as part of this process. These minutes will be considered by the Council at its meeting on 23 November 2020.

2.1 CONFIRMATION OF MINUTES

Brief

Confirmation of the minutes of the previous meeting held on Monday, 19 October 2020.

Recommendation

That the minutes of the previous meeting held on Monday, 19 October 2020 be taken as read and confirmed.

3. DEPUTATIONS

Nil.

4. BUSINESS

4.37 PRESENTATION - MANDATORY BY-LAW REVIEW PROGRAM

TO: City Services Committee

FROM: Manager Public Health and Safety - Adam Filipi

DATE: 16 November 2020

Brief

To seek Council endorsement on the proposed program of activities for the mandatory review of Council's By-Laws, including public consultation on the drafted By-Laws, to ensure effective commencement from 1 January 2022.

Recommendation

1. That Council endorse the draft Dogs and Cats By-Law 2021 for provision to the Dog and Cat Management Board.
2. That, subject to paragraph 1, Council endorse the draft Permits and Penalties By-Law 2021, Moveable Signs By-Law 2021, Local Government Land By-law 2021, Roads By-Law 2021, Dogs and Cats By-Law 2021 and Domestic Livestock Management 2021 By-Law as detailed in Appendix C for the purposes of public consultation in accordance with Section 249 of the Local Government Act 1999.
3. That the proposed program for the mandatory review of Council By-Laws and the Community Engagement Approach, as detailed in Appendix B and E to the report respectively, be endorsed.
4. That staff be thanked for their presentation and a copy of the presentation be included in the Minutes.

Status

This report relates to or impacts upon the following Community Plan Objectives 2016-2027.

Our Community - A strong and connected community

Educate and regulate to enable a safe and healthy environment
Create opportunities for community leadership and civic participation

Our Liveability - A liveable City of great places

Create valued urban places that bring people together and reflect local character and identity Enhance the quality and diversity of open and public spaces

Our Environment - An environmentally responsible & sustainable City

Lead and educate to reduce the City's impact on the environment and build resilience

Our Economy - An economically thriving City

Support and enable local business prosperity and growth
Facilitate an environment for a diversity of business and industry types

Our Leadership - A leading & transformational Local Government organisation

Be bold and innovative in our practices, leadership and decision making
Practise transparent and accountable governance

Relevant Council policies are:

- Public Consultation Policy
- Customer Experience Policy
- Dog and Cat Management Policy
- Election Signs Policy
- Enforcement Policy
- Expiation Notice Review Policy

Relevant statutory provisions are:

- Local Government Act 1999
- Dog and Cat Management Act 1995
- Harbours and Navigations Act 1993
- Local Nuisance and Litter Control Act 2016

Background

The City of Charles Sturt's current By-Laws came into operation on 1 January 2015 and cover the following areas:

- By-law No. 1 – Permits and Penalties
- By-law No. 2 – Moveable Signs
- By-law No. 3 – Local Government Land
- By-law No. 4 – Roads
- By-law No. 5 – Dogs and Cats
- By-law No. 6 – Domestic Livestock Management

The Local Government Act 1999 prescribes council By-Laws can only have a maximum life of 7 years, therefore these current By-laws will all expire on 1 January 2022.

In addition to the endorsement of Council's current By-laws in 2014 (refer **CL 11/08/2014, Item 6.118**), Council separately resolved to apply specific portions of land within the City of Charles Sturt to which paragraph 12 of By-Law No.3 – Local Government Land would apply to (refer **CL 25/08/2014, Item 6.131**).

Council also resolved specific portions of land and times (where applicable), to which By-Law No. 5 – Dogs and Cats would apply (refer **CL 25/08/2014, Item 6.130**). Some additional variations and inclusions to the ‘dog free’ and ‘dog-on/off leash’ areas within the City of Charles Sturt were also resolved by Council on 27 November 2017 (refer **CL 27/11/2017, Item 6.135**), 14 June 2016 (refer **CL 14/06/2016, Item 7.05**) and 9 December 2019 (refer **CL 09/12/19, Item 6.141**). A full copy of Council’s current 2014 By-Laws and resolutions are available in **Appendix A**.

Report

A mandatory By-Law review process has been initiated in accordance with Section 251 of the Local Government Act 1999 (Expiry of By-Laws), to ensure that Council has new By-laws in place when the current ones expire at the conclusion of the 2021 calendar year. The legislative requirements for making By-laws prescribe several steps, one of which includes public consultation both with the general community in addition to a number of State Government Departments.

The Local Government Act identifies that the By-Laws will come into effect four months after the day in which they are published in the South Australian Gazette. Therefore, to be operational by 1 January 2022, the new By-Laws must be adopted by Council and published in the Gazette by 1 September 2021. The new By-Laws will then have a 7-year life unless amended by Council and will therefore be operational between 2022 and 2029. A full summary of the project plan and key milestones associated with the mandatory By-Law review program is presented in **Appendix B**.

The draft By-Laws, as presented in **Appendix C**, largely remain unchanged from the current suite of By-Laws. Some minor amendments have been made to reflect feedback received from our community, staff and elected members during the operation of the current By-Laws to enhance their clarity and ease of application. Norman Waterhouse Lawyers have been engaged to provide support with this mandatory review process and have also made a number of minor amendments to reflect best practice and consistency across the State whilst applying a lens of legislative compliance and the avoidance of unreasonable duplication or overlap with other statutory rules of legislation.

A track change version of the draft By-Laws is presented in **Appendix D** to identify the amendments and new inclusions made to the existing suite of By-Laws. The following information is presented by way of summary of the intent of each By-Law and the amendments incorporated within the draft By-Laws.

By-Law No. 1 – Permits and Penalties

- The intent of this By-Law is to provide for a permit system, set penalties for breaches of the By-Laws, provide for certain matters pertaining to liability and evidence, set regulatory requirements and clarify the construction of Council’s By-Laws.
- The proposed changes include additions to the By-Law definitions and clarifying the process to seek a permit/permission. An additional inclusion in the draft is the liability of vehicle owners and expiation of certain offences provisions. This liability largely reflects the Expiation of Offences Act process, whereby an owner of a vehicle involved in an offence against the By-Laws is considered guilty and liable of the offence unless proof is provided otherwise.

By-Law No. 2 – Moveable Signs

- The intent of this By-Law is to set standards for moveable signs on roads, to provide conditions for and the placement of such signs, to protect public safety and to protect or enhance the amenity of the area of the Council.
- The proposed changes incorporate only minor amendments to the wording of the By-Law and the removal of duplication within the existing By-Law.

By-Law No. 3 – Local Government Land

- The intent of this By-Law is for the management and regulation of the use of and access to local government land vested in or under the control of the Council and public places (other than roads), including the prohibition and regulation of particular activities on local government land and in public places.
- The proposed changes include an update to the definitions within the By-Law to ensure they are clear and reflective of our current community needs. New inclusions incorporated within the draft document propose the following activities requiring permission, to reflect a range of community concerns being reported to Council over the last number of years:
 - Operation of Model Aircraft, Boats and Cars
 - Fireworks
 - Organised Ceremonies and Events
 - Public Exhibitions and Displays
- It is also proposed that a number of elements are removed, specifically relating to smoking and the consumption of liquor, as they are governed by State legislation and associated processes.
- In addition the requirement for a permit to install or maintain a pontoon, fixed floating jetty, or other jetty in a pond or lake will not apply where public liability coverage (minimum \$20 million) for the structure is maintained and the appropriate development approvals have been obtained.

By-Law No. 4 – Roads

- The intent of this By-Law is for the management, control and regulation of activities on roads.
- The proposed changes are minor in nature and generally reflect legal advice provided. The Local Nuisance and Litter Control Act 2016 prescribes the process for bill postings, and therefore this aspect has been removed from Council's By-Laws.
- The following inclusions to reflect consistency in metropolitan By-Law's practice have been incorporated within the draft to prohibit the activities unless permission has been provided:
 - Chain, lock or affix a bicycle where it can cause an obstruction or damage;
 - Use of Council Bins for rubbish from commercial businesses; and
 - Touting for Business.

By-Law No. 5 – Dogs and Cats

- The intent of this By-Law is for the management and control of dogs and cats within the Council's area.
- The proposed changes are minor adjustments to the wording of the By-Law, as per the legal advice provided. The only addition drafted includes the requirement for dogs to be on a lead within 50 metres of a 'Hooded' and 'Red Capped' Plover breeding site which has been identified via signage. This new inclusion is considered important to protect these endangered birds and reflects the feedback received during the recent public consultation on the draft City of Charles Sturt Animal Management Plan 2021-2025.

By-Law No. 6 – Domestic Livestock Management

- The intent of this By-Law is for the management, control and regulation of the keeping of livestock on residential premises, and for related purposes.

- The proposed changes are minor adjustment to the wording of the By-Law as per the legal advice provided.

To ensure the legislative timeframes are met, a proposed review program has been established that details the processes to be followed throughout the review and the relevant dates designated for each step (see **Appendix B**). This review program allows for contingencies, including a possible second round of public consultation, should changes to the draft By-Laws initially presented for public consultation require amendment, based upon feedback received.

Financial and Resource Implications

The financial resources required to plan, deliver and implement this mandatory By-Law review were committed by Council via the 2020/21 operating project budget bid process. The anticipated resource requirements and budget estimates are summarised below:

Resource Requirement	Budget Estimate
Legal advice and preparation of related documents for the review of the By-laws including the Legislative review Committee and publishing in the Government Gazette	\$15,000
Total	\$ 20,000
Advertising and Promotion including: <ul style="list-style-type: none"> • Internal administration costs associated with drafting the engagement approach and preparation of associated key messages and documents • Use of City of Charles Sturt website, Charles Sturt Your Say site, and City of - Charles Sturt's social media platforms • Mandatory promotion of the consultation via The Advertiser Newspaper • Printing of promotional material and display at key locations 	\$5,000

Customer Service and Community Implications

The revised By-Laws to be presented for public consultation and to operate from 1 January 2022, have been drafted taking into account feedback received over the current life of the existing By-Laws from members of the community, staff and elected members. As such it is considered the drafted By-Laws will enhance the liveability of our community once they become operational.

Environmental Implications

The drafting, implementation and regulation of the updated By-Laws are anticipated to improve the liveability and protection of the City's environment.

Community Engagement/Consultation (including with community, Council members and staff)

A Community Engagement Approach, attached as **Appendix E**, has been developed to outline the public consultation process that will be undertaken. The Dog and Cat Management Board (the Board), must be consulted at least 21 days prior to the release of the By-Laws for general public consultation. As such it is proposed to provide the Board with a copy of the Dogs and Cats By-Law No. 5 in December 2020, and then open public consultation on 1 February 2021 and conclude on 6 March 2021, to ensure legislative timeframes are met and the public is provided with sufficient time to provide comments.

The proposed consultation will be conducted in accordance with the requirements of the Local Government Act 1999 and in line with Council's Public Consultation Policy.

Risk Management/Legislative Implications

The project plan and key milestones identified within **Appendix B**, has been formulated with particular reference to the legislative requirements of the Local Government Act.

Conclusion

Council's current By-Laws are due to expire on 31 December 2021. A review of our existing By-Laws has now commenced with a number of minor amendments and/or inclusions to these existing suite of By-Laws being drafted for the purposes of public consultation.

The draft By-Laws, to be operational from 1 January 2022, are presented to Council for endorsement and to commence public consultation. A future report will be presented to Council at the conclusion of the consultation period to identify feedback received and recommendations to finalise the mandatory By-Law review program.

Appendices

#	Attachment	Type
1	Appendix A - Current By-laws Register (2014)	PDF File
2	Appendix B - 2020/21 By-law Program Review Schedule	PDF File
3	Appendix C - By-laws 2021	PDF File
4	Appendix D – Track changes By-laws 2021	PDF File
5	Appendix E - Community Engagement Approach - By-law Review	PDF File

APPENDIX A



By-Laws

2014

CONTENTS

[BY-LAW No. 1 – PERMITS AND PENALITIES](#)

[BY-LAW No. 2 – MOVEABLE SIGNS](#)

[BY-LAW No. 3 – LOCAL GOVERNMENT LAND](#)

[BY-LAW No. 4 –ROADS](#)

[BY-LAW No. 5 – DOGS AND CATS](#)

[BY-LAW No. 6 – DOMESTIC LIVESTOCK MANAGEMENT](#)

[SCHEDULE A – COUNCIL RESOLUTIONS](#)

NOTES:

- (1) By-laws were made by Council on 11 August 2014, published in the SA Government Gazette on 21 August 2014 and came into effect on 1 January 2015.
- (2) These By-laws expire on 1 January 2022.
- (3) A number of Council resolutions have been made applying certain paragraphs of By-Law 3 and 6 to specific areas. These resolutions are included in Schedule A.

CITY OF CHARLES STURT

By-law made under the Local Government Act 1999

PERMITS AND PENALTIES BY-LAW 2014

By-law No. 1 of 2014

To provide for a permit system, to fix maximum penalties for offences against Council by-laws, to clarify the construction of such by-laws and to revoke by-laws.

Part 1 – Preliminary

1. Short Title

This by-law may be cited as the *Permits and Penalties By-law 2014*.

2. Commencement

This by-law will come into operation four months after the day on which it is published in the *Gazette* in accordance with Section 249(5) of the *Local Government Act 1999*.

3. Revocation

All by-laws previously made or adopted by the council, prior to the date this by-law is made, are hereby revoked from the day on which this by-law comes into operation.

4. Definitions

In any by-law of the Council, unless the contrary intention is clearly indicated:

- 4.1 ‘authorised person’ means a person appointed as an authorised person pursuant to Section 260 of the *Local Government Act 1999*;
- 4.2 ‘person’ includes a natural person or body corporate;
- 4.3 ‘Council’ means the City of Charles Sturt.

5. Construction

Every by-law of the Council shall be subject to any Act of Parliament and Regulations made thereunder.

Part 2 – Permits

6. Council may grant permits

If any by-law of the Council states that a person needs a ‘permit’ or ‘permission’ to do a specified thing, then the following provisions apply:

- 6.1 The permit must be in writing.
- 6.2 The Council may:
 - 6.2.1 attach conditions to the permit;
 - 6.2.2 change or revoke a condition, by notice in writing; or
 - 6.2.3 add new conditions, by notice in writing.
- 6.3 A person who holds a permit must comply with every condition attached to it.
Failure to do so constitutes a breach of this by-law.
- 6.4 The Council may revoke a permit, by notice in writing, if:
 - 6.4.1 the holder of the permit fails to comply with a condition attached to it; or
 - 6.4.2 the permit is of a continuing nature, and the Council has reasonable grounds for revoking it.
- 6.5 The Council may, by resolution, fix, vary or revoke fees or charges for the granting of a permit to do a specified thing.

Part 3 – Enforcement

7. Penalties

- 7.1 A person who contravenes, or fails to comply with any by-law of the Council is guilty of an offence and is liable to the maximum penalty referred to in the *Local Government Act 1999*, which may be fixed for offences against a by-law.
- 7.2 A person who is convicted of an offence against any by-law of the Council in respect of a continuing act or omission is liable, in addition to the penalty otherwise applicable, to a further penalty, being the maximum penalty referred to in the *Local Government Act 1999*, which may be fixed for offences of a continuing nature against a by-law.

The foregoing by-law was duly made and passed at a meeting of the Council of the City of Charles Sturt held on the 11th day of August 2014 by an absolute majority of the members for the time being constituting the Council, there being at least two thirds of the members present.

..... Mr Mark Withers - Chief Executive

CITY OF CHARLES STURT

By-law made under the Local Government Act 1999

MOVEABLE SIGNS BY-LAW 2014

By-law No. 2 of 2014

To set standards for moveable signs on roads, to provide conditions for and the placement of such signs, to protect public safety and to protect or enhance the amenity of the area of the Council.

Part 1 – Preliminary

1. Short Title

This by-law may be cited as the *Moveable Signs By-law 2014*.

2. Commencement

This by-law will come into operation four months after the day on which it is published in the *Gazette* in accordance with Section 249(5) of the *Local Government Act 1999*.

3. Definitions

In this by-law, unless the contrary intention is clearly indicated:

3.1 ‘approved construction’ means a moveable sign which:

3.1.1 is not more than 1 metre high, 700 mm in length and 700 mm in width; and

3.1.2 when placed on a footpath in a display position is not more than 600 mm in length; and

3.1.3 is constructed so as not to be (or be likely to be) a hazard to a member of the public using the footpath upon which the moveable sign has been placed; and

3.1.4 is constructed so as to be (and to be likely to be) stable when displayed upon a footpath including being stable during adverse weather conditions; and

3.1.5 does not rotate, contain flashing lights or is illuminated internally or externally; and

3.1.6 does not have balloons, flags, streamers or other things attached to it;

3.2 ‘banner’ means a moveable sign constituted of a strip of cloth, plastic or other material hung or attached to a pole, fence or other structure;

3.3 ‘business premises’ means the premises from which a business, trade or calling is conducted;

- 3.4 'footpath' means:
- 3.4.1 a footway, lane or other place made or constructed for the use of pedestrians and not for the use of vehicles;
 - 3.4.2 that part of a road between the edge of the carriageway and the boundary between the road and the adjoining land on the same side of the carriageway as that edge;
- 3.5 'moveable sign' has the same meaning as in the *Local Government Act 1999*;
- 3.6 'road' has the same meaning as in the *Local Government Act 1999*;
- 3.7 'road related area' has the same meaning as in the *Road Traffic Act 1961*.

Part 2 – Provisions Applicable to Moveable Signs

4. Design and Construction

A moveable sign displayed on a road must:

- 4.1 be constructed so as not to present a hazard to any member of the public;
- 4.2 be constructed so as to be stable when in position and to be able to keep its position in adverse weather conditions;
- 4.3 not be unsightly or offensive in appearance;
- 4.4 not contain flashing or moving parts;
- 4.5 be not more than one metre high, 700mm in width or 700mm in depth.

5. Placement

A moveable sign displayed on a public road must not:

- 5.1 be placed anywhere except on the footpath; and
- 5.2 be placed on a footpath that is less than 2.5 metres wide; and
- 5.3 be placed on the sealed part of a footpath unless the sealed part is wide enough to contain the moveable sign and still leave a clear thoroughfare of at least 1.2 metres wide; and
- 5.4 be placed on a landscaped area (other than when landscaping comprises only lawn); and

- 5.5 be placed on a designated parking area or within one metre of an entrance to or exit from premises; and
- 5.6 be fixed, tied or chained to, leaned against any bus shelter; and
- 5.7 be placed within 10 metres of the far curb of an intersection; and
- 5.8 be fixed, tied or chained to, leaned against or placed closer than 2 metres to any other structure, object or plant (including another moveable sign); and
- 5.9 be displayed to advertise a business while the business is providing outdoor dining facilities on a public road; and
- 5.10 unreasonably restrict the use of the footpath or road or endanger the safety of members of the public.

6. Restrictions

A moveable sign displayed on a public road is subject to the following restrictions:

- 6.1 the moveable sign must only contain material which advertises a business being conducted on premises adjacent to the sign;
- 6.2 only one moveable sign is to be displayed in relation to a business premises;
- 6.3 the moveable sign must not be displayed unless the business to which it relates is open to the public;
- 6.4 the moveable sign must be clearly visible if displayed during the hours of darkness;
- 6.5 the moveable sign must be of an approved construction.

7. Banners

A banner must:

- 7.1 only be displayed on a road, footpath or road related area;
- 7.2 be securely fixed to a pole, fence or other structure so that it does not hang loose or flap;
- 7.3 not be attached to any building, structure, fence, vegetation or other item owned by the Council on a road, or other improvement to a road owned by the Council;
- 7.4 not be displayed more than one month before and two days after the event it advertises;
- 7.5 not be displayed for a continuous period of more than one month and two days in any twelve month period;
- 7.6 not exceed 3 m² in size.

Part 3 – Enforcement

8. Removal of Unauthorised Moveable Signs

- 8.1 If a moveable sign has been placed on any public road or footpath in contravention of this by-law or of Section 226 of the *Local Government Act 1999*, an authorised person may order the owner of the sign to remove the moveable sign from the road or footpath.
- 8.2 If the authorised person cannot find the owner, or the owner fails to comply immediately with the order, the authorised person may remove the sign.
- 8.3 If a moveable sign is removed under subparagraph 8.2 of this by-law and is not claimed within 30 days of such removal the authorised person may sell, destroy or otherwise dispose of the moveable sign as the authorised person thinks fit.
- 8.4 Any person who displays an unauthorised moveable sign or who is the owner of an unauthorised moveable sign which has been removed under subparagraph 8.2 of this by-law must pay the Council any reasonable costs incurred in removing, storing or attempting to dispose of the moveable sign before being entitled to recover the moveable sign.

9. Removal of Authorised Moveable Signs

- 9.1 A moveable sign must be removed or relocated by the person who placed the moveable sign on a road or footpath or the owner of the moveable sign, at the request of an authorised officer if, in the opinion of the authorised person, and notwithstanding compliance with this by-law, there is any hazard or obstruction or there is likely to be a hazard or obstruction arising out of the location of the moveable sign.
- 9.2 A moveable sign must be removed or relocated by the person who placed the moveable sign on a road or public place or the owner of the sign, at the request of an authorised person, if so required by the authorised person for the purpose of special events, parades, road or footpath works or any other circumstances which, in the opinion of the authorised person, requires relocation or removal of the moveable sign.

Part 4 – Miscellaneous

10. Specified Exemptions

This by-law does not apply to a moveable sign which:

- 10.1 is a moveable sign that is placed on a public road pursuant to an authorisation under the *Local Government Act 1999* or another Act;
- 10.2 directs people to the open inspection of any land or building that is available for purchase or lease;
- 10.3 directs people to a garage sale that is being held on residential premises provided the sign does not restrict the use of the road or endanger the safety of members of the public;
- 10.4 directs people to a charitable function;
- 10.5 is a flat sign containing only the banner or headlines of a newspaper or magazine provided:
 - 10.5.1 the sign does not restrict the use of the road or endanger members of the public; and
 - 10.5.2 only three such signs are displayed in relation to a business premises;
- 10.6 is related to a State or Commonwealth election and is displayed during the period commencing on the issue of writ or writs for the election and ending at the close of polls on polling day;
- 10.7 is related to an election held under the *Local Government Act 1999* or the *Local Government (Elections) Act 1999* and is displayed during the period commencing four weeks immediately before the date that has been set for polling day and ending at the close of voting on polling day;
- 10.8 related to a referendum and is displayed during the course and for the purpose of that referendum;
- 10.9 is displayed with permission of the Council and in accordance with any conditions attached to that permission; or
- 10.10 is a sign of a class prescribed in regulations.

The foregoing by-law was duly made and passed at a meeting of the Council of the City of Charles Sturt held on the 11th day of August 2014 by an absolute majority of the members for the time being constituting the Council, there being at least two thirds of the members present.

..... Mr Mark Withers - Chief Executive

CITY OF CHARLES STURT

By-law made under the Local Government Act 1999

LOCAL GOVERNMENT LAND BY-LAW 2014

By-law No. 3 of 2014

For the management and regulation of the use of and access to local government land vested in or under the control of the Council and public places (other than roads), including the prohibition and regulation of particular activities on local government land and in public places.

Part 1 – Preliminary

1. Short Title

This by-law may be cited as the *Local Government Land By-law 2014*.

2. Commencement

This by-law will come into operation four months after the day on which it is published in the *Gazette* in accordance with Section 249(5) of the *Local Government Act 1999*.

3. Definitions

In this by-law:

- 3.1 'animal' includes birds, insects and marine creatures;
- 3.2 'camp' includes setting up a camp, or cause a tent, caravan or motorhome to remain on the land for the purpose of staying overnight, whether or not any person is in attendance or sleeps on the land;
- 3.3 'electoral matter' has the same meaning as in the *Electoral Act 1985* provided that such electoral matter is not capable of causing physical damage or injury to any person within its immediate vicinity;
- 3.4 'emergency vehicle' has the same meaning as in the *Australian Road Rules*;
- 3.5 'liquor' has the same meaning as defined in the *Liquor Licensing Act 1997*;
- 3.6 'local government land' means land owned by the Council or under the Council's care, control and management (except roads);
- 3.7 'motor vehicle' has the same meaning as in the *Road Traffic Act 1961*;

- 3.8 'on water activity' includes fishing (whether from a boat or other vessel, structure or land), swimming, bathing, diving, rowing or boating;
- 3.9 'open container' means a container which:
- 3.9.1 after the contents thereof have been sealed at the time of manufacture; and
 - 3.9.1.1 being a bottle, has had its cap, cork or top removed (whether or not it has since been replaced);
 - 3.9.1.2 being a can, it has been opened or punctured;
 - 3.9.1.3 being a cask, has had its tap placed in a position to allow it to be used;
 - 3.9.1.4 being any form of container, it has been opened, broken, punctured or manipulated in such a way as to allow access to the contents thereof; or
 - 3.9.2 is a flask, glass or mug or other container used for drinking purposes;
- 3.10 'public place' means a place (including a place on private land) to which the public has access (except a road) but does not include any part of a community parcel divided by a plan of community division under the *Community Titles Act 1996*.

Part 2 – Management of Local Government Land and Public Places

4. Activities Requiring Permission

A person must not, without permission, on any local government land:

4.1 Advertising

display any sign for the purpose of advertising;

4.2 Amplification

use an amplifier or other device whether mechanical or electrical for the purpose of amplifying sound;

4.3 Animals

4.3.1 enter in company with any animal that the Council has resolved is prohibited from local government land, except land to which the Council has resolved that such an animal is permitted, and has indicated the same through the erection of a sign or signs;

4.3.2 exercise any animal in such a manner as to endanger the safety of any other person;

4.4 Animals on Foreshore

4.4.1 allow or suffer any animal under his or her control to swim or bathe in the sea or any other open public water to the inconvenience, annoyance, or danger of any other person bathing or swimming;

4.4.2 exercise any horse on the foreshore in such manner as to endanger the safety of any other person;

4.5 Animals in Lakes and Ponds

comprising a pond or lake, to which this subparagraph applies, allow or suffer any animal to enter or remain therein;

4.6 Athletic and Ball Sports

4.6.1 promote, organise or take part in any organised athletic sport;

4.6.2 to which this subparagraph applies, play or practice the game of golf;

4.7 Attachments

attach, hang or fix any item to any tree, shrub, plant, tree guard, tree stake, notice board, seat, fence, post or other item or structure which is the property of the Council;

4.8 Boat Ramps

launch or retrieve a boat or other vessel to or from any pond or lake to which this subparagraph applies;

4.9 Bridge Jumping

jump or dive from any bridge;

4.10 Buoys

place a buoy, cable, chain, hawser, rope or net in, on or across any pond or lake;

4.11 Busking

sing, busk or play a musical instrument for the purpose of or so as to appear to be for the purpose of entertaining others or receiving money;

4.12 Camping

camp;

4.13 Canvassing

convey any advertising, religious or other message to any bystander, passerby or other person;

4.14 Cemeteries

comprising a cemetery:

4.14.1 bury or inter any human or animal remains;

4.14.2 erect any memorial;

4.14.3 drive or propel any motor vehicle, except on paths or roads constructed and set aside by the Council for that purpose;

4.15 Closed Lakes

comprising a lake or pond, enter, remain in or on, or engage in any on water activity on any part of the lake or pond at any time during which the Council has resolved that it shall be closed to the public and which is indicated by a sign or signs to that effect;

4.16 Closed Lands

enter or remain on any part the land:

4.16.1 at any time during which the Council has resolved that it shall be closed to the public and which is indicated by a sign or signs to that effect;

4.16.2 where the land is enclosed with fences and/or walls, and gates, at any time when the gates have been closed and locked; or

4.16.3 where admission charges are payable, to enter without paying those charges;

4.16.4 constituting a revegetation area, where a sign or signs indicate that the land is closed for that purpose;

4.17 Digging Soil

to which this subparagraph applies, dig the soil for or collect worms, shellfish, grubs or insects;

4.18 Distribution

distribute anything to any bystander, passerby or other person;

4.19 Donations

ask for or receive or indicate that he or she desires a donation of money or any other thing;

4.20 Fires

light any fire except:

4.20.1 in a place provided by the Council for that purpose; or

4.20.2 in a portable barbeque, as long as the barbeque is used in an area that is clear of flammable material for a distance of at least four metres;

4.21 Fishing

fish:

4.21.1 in any pond or lake to which this subparagraph applies;

4.21.2 from any place to which this subparagraph applies;

4.21.3 from any bridge or structure;

4.21.4 in any pond or lake where signage indicates that it has been closed for health reasons;

4.22 Flora and Fauna

4.22.1 damage, pick, prune or otherwise interfere with any plant or flower or other vegetation thereon; or

4.22.2 tease, or cause any harm to any animal, bird or marine creature, unless they are acting in accordance with the provisions of the *Native Vegetation Act 1991*, *National Parks and Wildlife Act 1972* and/or the *Crown Lands Management Act 2009* (to the extent applicable);

4.23 Hiring Boats

4.23.1 hire out a boat or vessel or otherwise use it for commercial purposes in any pond or lake; or

4.23.2 hire out a boat or vessel on or from any part of the foreshore;

4.24 Horses and Cattle

ride, lead, herd, exercise or drive any horse, cattle or sheep, except where the Council has set aside a track or other area for use by or in connection with the animal of that kind;

4.25 Horses on Foreshore

comprising the foreshore, drive, lead or ride any horse;

4.26 Interference with Land

interfere with or alter the land (whether or not such land is a pond or lake) including:

4.26.1 altering the construction or arrangement of the land to permit or facilitate access from an adjacent property;

4.26.2 erecting or installing a structure (including fencing, posts, buildings, pipes, wires, cables, fixtures, fittings and other objects) in, on, across, under or over the land;

4.26.3 changing or interfering with the construction, arrangement or materials of the land;

4.26.4 changing, interfering with or removing a structure (including pipes, wires, cables, fixtures, fittings or other objects) associated with the land;

4.26.5 planting a tree or other vegetation on the land, damaging, picking, pruning or otherwise interfering with the vegetation on the land, or removing vegetation from the land; or

4.26.6 otherwise use the land in a manner contrary to the purpose for which the land was designed to be used;

4.27 Launching and Retrieval of Motorised Personal Watercraft

launch or retrieve a motorised personal watercraft from or onto the beach into or from the sea except in any area where the Council has resolved that such an activity is permitted, and has indicated the same through the erection of a sign or signs;

4.28 Motor Vehicles on Parklands

comprising a park, garden or reserve:

4.28.1 drive or propel a motor vehicle unless on an area or road constructed or set aside by the Council for the parking, driving or riding of motor vehicles;

4.28.2 take part in any race, test or trial of any kind utilising a motor vehicle except in an area that has been properly constructed or set aside by the Council for that purpose; or

4.28.3 promote or organise any race, test or trial of any kind in which motor vehicles take part unless the race, test or trial is to take place on an area that has been properly constructed or set aside by the Council for that purpose;

4.29 Vehicles on Foreshore

comprising the foreshore, drive or propel a motor vehicle onto, from or on the foreshore except for the purpose of launching or retrieving a boat, so long as the vehicle is driven or propelled:

4.29.1 on an area that is constructed or set aside by the Council for that purpose; or

4.29.2 on an area to which the Council has resolved such an activity is permitted, and has indicated the same through the erection of a sign or signs;

4.30 No Liquor

4.30.1 consume, carry or be in possession or charge of any liquor on any local government land to which this subparagraph applies (provided the land constitutes a park or reserve);

4.30.2 excepting sealed containers, consume, carry, be in possession or charge of any liquor in an open container on any local government land to which this subparagraph applies (provided the land constitutes a park or reserve);

4.31 Picking Fruit

pick fruit, nuts or berries from any tree or bush;

4.32 Pontoons

install or maintain a pontoon, fixed floating jetty, or other jetty (whether temporary or permanent) in or on any pond or lake to which this subparagraph applies;

4.33 Preaching

preach or harangue;

4.34 Removing Soil

carry away or remove any soil, sand, seaweed, timber, stones, pebbles or other organic or inorganic materials or any part of the land;

4.35 Swimming

swim or bathe in any pond or lake to which this subparagraph applies;

4.36 Toilets

in any public convenience on local government land:

- 4.36.1 urinate other than in a urinal or pan or defecate other than in a pan set apart for that purpose;
- 4.36.2 smoke tobacco or any other substance;
- 4.36.3 deposit anything in a pan, urinal or drain which is likely to cause a blockage;
- 4.36.4 use it for a purpose for which it was not designed or constructed;
- 4.36.5 enter any toilet that is set aside for use of the opposite sex except where:
 - 4.36.5.1 a child under the age of five years accompanied by an adult person of that other sex; and/or
 - 4.36.5.2 to provide assistance to a disabled person;

4.37 Use of Boats

use a boat or vessel in any pond or lake to which this subparagraph applies;

4.38 Vehicles on Boat Ramps

- 4.38.1 launch or retrieve a boat or vessel other than from a boat ramp constructed for that purpose;
- 4.38.2 allow any motor vehicle to remain stationary on any boat ramp longer than is necessary to launch or retrieve a boat or vessel;

4.39 Weddings

comprising a park or reserve, conduct or participate in a marriage ceremony;

4.40 Working on Vehicles

perform the work of repairing, washing, painting, panel beating or other work of a similar nature on or to any motor vehicle, except for running repairs in the case of breakdown.

5. Posting of Bills

A person must not, on local government land or in a public place, without permission, post any bills, advertisements or other papers or items on a building or structure.

6. Prohibited Activities

A person must not on local government land:

6.1 Annoyances

annoy or unreasonably interfere with any other person's use of the land by making a noise or by creating a disturbance that has not been authorised by the Council;

6.2 Interference with Permitted Use

interrupt or disrupt or interfere with any person's use of a park, reserves or the foreshore for which permission has been granted;

6.3 Smoking

to which this subparagraph applies, smoke tobacco or any other substance;

6.4 Use of Equipment

use any item of equipment and/or facilities or other Council property other than in the manner and for the purpose for which it was designed or set aside.

Part 3 – Enforcement

7. Removal of Encroachment or Interference

Any person who encroaches onto, interferes with, or alters local government land contrary to this by-law must at the request in writing of an authorised person:

- 7.1 cease the encroachment or interference; and
- 7.2 remove the source of the encroachment or interference; and
- 7.3 reinstate the land to the same standard it was prior to the encroachment, interference or alteration.

8. Council may do work

If a person fails to remove an encroachment or interference on local government land in accordance with a request of an authorised officer pursuant to paragraph 7 of this bylaw, then an authorised person may:

- 8.1 undertake the work; and
- 8.2 recover the cost of doing so from that person.

9. Directions

Any person on local government land must comply with any reasonable direction or request from an authorised person relating to:

- 9.1 that person's use of the land;
- 9.2 that person's conduct and behaviour on the land;
- 9.3 that person's safety on the land;
- 9.4 the safety and enjoyment of the land by other persons.

10. Removal of Animals

If any animal is found on local government land in breach of a by-law:

- 10.1 any person in charge of the animal will remove it on the request of an authorised person; and
- 10.2 an authorised person may remove the animal if a person fails to comply with the request, or if no person is in charge of the animal.

Part 4 – Miscellaneous

11. Exemptions

- 11.1 The restrictions in this by-law do not apply to any Police Officer, Council Officer or Council employee acting in the course and within the scope of that person's normal duties, or to a contractor while performing work for the Council and while acting under the supervision of a Council Officer, or to an emergency worker when driving an emergency vehicle.
- 11.2 The restrictions in paragraph 4.7, 4.13 and 4.18 of this by-law do not apply to:
 - 11.2.1 electoral matters authorised by a candidate and which relate to a Commonwealth or State election that occurs during the period commencing on the issue of the writ or writs for the election and ending at the close of polls on polling day; or
 - 11.2.2 electoral matters authorised by a candidate and which relate to an election under the *Local Government Act 1999* or the *Local Government (Elections) Act 1999* that occurs during the period commencing four weeks immediately before the date that has been set (either by or under either Act) for polling day and ending at the close of voting on polling day; or
 - 11.2.3 matters which relate to, and occur during the course of and for the purpose of a referendum.

12. Application of Paragraphs

Any of paragraphs 4.5, 4.6.2, 4.8, 4.17, 4.21.1, 4.21.2, 4.30.1, 4.30.2, 4.32, 4.35, 4.37 and 6.3 of this by-law will apply only in such portion or portions of the area as the Council may, by resolution, direct, in accordance with Section 246(3)(e) of the *Local Government Act 1999*.

The foregoing by-law was duly made and passed at a meeting of the Council of the City of Charles Sturt held on the 11th day of August 2014 by an absolute majority of the members for the time being constituting the Council, there being at least two thirds of the members present.

..... Mr Mark Withers - Chief Executive

CITY OF CHARLES STURT

By-law made under the Local Government Act 1999

ROADS BY-LAW 2014

By-law No. 4 of 2014

For the management, control and regulation of activities on roads.

Part 1 – Preliminary

1. Short Title

This by-law may be cited as the *Roads By-law 2014*.

2. Commencement

This by-law will come into operation four months after the day on which it is published in the *Gazette* in accordance with Section 249(5) of the *Local Government Act 1999*.

3. Definitions

In this by-law unless the contrary intention is clearly indicated:

- 3.1 ‘camp’ includes setting up a camp, or causing a tent, caravan or motorhome to remain on the road for the purpose of staying overnight, whether or not any person is in attendance or sleeps on the road;
- 3.2 ‘emergency vehicle’ has the same meaning as in the *Australian Road Rules* and the *Road Traffic (Road Rules – Ancillary and Miscellaneous Provisions) Regulations 1999*;
- 3.3 ‘electoral matter’ has the same meaning as in the *Electoral Act 1985* provided that such electoral matter is not capable of causing physical damage or injury to any person within its immediate vicinity;
- 3.4 ‘green organics’ means any clean organic matter consisting of lawn clippings, plants, leaves, prunings or other materials for which permission has been given by the Council but no item larger than 15 cm in diameter;

- 3.5 'household waste' means any kind of domestic and kitchen waste generated from residences, but excludes liquids, metals (other than food containers), building materials, stones, bricks, soil, lead acid batteries and any dangerous or toxic waste;
- 3.6 'recyclables' means newspapers, magazines, clean paper and cardboard, clean plastic containers of a type specified by the Council, clean tins and cans, clean glass and clean milk and juice containers and other materials for which permission has been given by the Council;
- 3.7 'road' has the same meaning as in the *Local Government Act 1999*.

Part 2 – Management of Roads

4. Activities Requiring Permission

A person must not, without permission, on any road:

4.1 Advertising

display any sign for the purpose of advertising, other than a moveable sign which is displayed on a road in accordance with the Council's *Moveable Signs By-law 2014*;

4.2 Amplification

use an amplifier or other device whether mechanical or electrical for the purpose of amplifying sound or broadcasting announcements or advertisements;

4.3 Animals

exercise any animal in such a manner as to endanger the safety of another person;

4.4 Camping

4.4.1 erect any tent or other structure of calico, canvas, plastic or similar material as a place of habitation;

4.4.2 camp or sleep overnight;

4.4.3 camp or sleep overnight in a motorhome, except where a sign or signs erected by the Council indicate that camping on the road in such a vehicle is permitted;

4.5 Canvassing

convey any advertising, religious or other message to any bystander, passerby or other person;

- 4.6 **Donations**
ask for or receive or indicate that he or she desires a donation of money or any other thing;
- 4.7 **Handbills on Vehicles**
place on any vehicle, or cause to be placed on any vehicle (without the consent of the owner of the vehicle), any handbill, book, notice, leaflet, or other printed matter;
- 4.8 **Posting of Bills**
post any bills, advertisements or other papers or items on a building or structure;
- 4.9 **Preaching**
preach or harangue;
- 4.10 **Public Exhibitions and Displays**
- 4.10.1 sing, busk, play a recording or use a music instrument, or perform similar activities;
- 4.10.2 conduct or hold a concert, festival, show, circus, performance or a similar activity;
- 4.10.3 erect a stage or structure for the purpose of conducting or holding a concert, festival, show, circus, performance or a similar activity;
- 4.10.4 cause any public exhibitions or display;
- 4.11 **Working on Vehicles**
perform the work of repairing, washing, painting, panel beating or other work of any nature on or to any vehicle, except for running repairs in the case of breakdown.

Part 3 – Miscellaneous

5. Waste Management

An occupier of premises must:

- 5.1 facilitate the collection and removal of household waste, recyclables or green organics from the premises on the day of or the night before the scheduled collection day (and not before these times); and
- 5.2 in order to comply with subparagraph 5.1, ensure that, prior to the time appointed by the Council for the collection of a particular kind of household waste, recyclables or green organics from the premises, the container containing that kind of waste is placed out for collection in a position:

- 5.2.1 on the street in front of and on the same side as the premises, abutting the edge of (but not on) the carriageway and positioned so that the side of the container on which the hinges of the lid are situated faces the premises;
- 5.2.2 that is not under the overhanging branches of street trees;
- 5.2.3 as otherwise approved by the Council; and
- 5.3 remove the waste, recyclables or green organics container from its position on the same day as the collection, after the collection has taken place.

6. Exemptions

- 6.1 The restrictions in this by-law do not apply to any Police officer, emergency services officer, Council officer or employee acting in the course and within the scope of that person's normal duties, or to a contractor while performing work for the Council and while acting under the supervision of a Council officer, or to an emergency worker when driving an emergency vehicle.
- 6.2 The restrictions in paragraphs 4.1, 4.5, 4.7, 4.8 and 4.9 of this by-law do not apply to:
 - 6.2.1 electoral matters authorised by a candidate and which relate to a Commonwealth or State election that occurs during the period commencing on the issue of the writ or writs for the election and ending at the close of polls on polling day; or
 - 6.2.2 electoral matters authorised by a candidate and which relate to an election under the *Local Government Act 1999* or the *Local Government (Elections) Act 1999* that occurs during the period commencing four weeks immediately before the date that has been set (either by or under either Act) for polling day and ending at the close of voting on polling day; or
 - 6.2.3 matters which relate to, and occur during the course of and for the purpose of a referendum.

The foregoing by-law was duly made and passed at a meeting of the Council of the City of Charles Sturt held on the 11th day of August 2014 by an absolute majority of the members for the time being constituting the Council, there being at least two thirds of the members present.

..... Mr Mark Withers - Chief Executive

CITY OF CHARLES STURT

By-law made under the Dog and Cat Management Act 1995 and the Local Government Act 1999

DOGS AND CATS BY-LAW 2014

By-law No. 5 of 2014

For the management and control of dogs and cats within the Council's area.

Part 1 – Preliminary

1. **Short Title**

This by-law may be cited as the *Dogs and Cats By-law 2014*.

2. **Commencement**

This by-law will come into operation four months after the day on which it is published in the *Gazette* in accordance with Section 249(5) of the *Local Government Act 1999*.

3. **Definitions**

In this by-law unless the contrary intention is clearly indicated:

- 3.1 'assistant dog' means a guide dog, hearing dog or disability dog as those terms are defined in the *Dog and Cat Management Act 1995*
- 3.2 'approved kennel establishment' means a building, structure or area approved by the relevant authority, pursuant to the *Development Act 1993* for the keeping of dogs or cats on a temporary or permanent basis;
- 3.3 'cat' means an animal of the species *felis catus* over the age of three months;
- 3.4 'cattery' means a building, structure, premises or area approved by the relevant authority pursuant to the *Development Act 1993* for the keeping of cats on a temporary or permanent basis
- 3.5 'children's playground' means any enclosed area in which there is equipment, apparatus or other installed devices for the purpose of children's play (or within 5 metres of such devices if there is no enclosed area);

- 3.6 'control', in relation to a dog, includes the person having ownership, possession or charge of, or authority over, the dog;
- 3.7 'dog' means an animal of the species *canis familiaris* over the age of three months but does not include a dingo or a cross of a dingo;
- 3.8 'effective control' means a person exercising effective control of a dog either:
 - 3.8.1 by means of a physical restraint;
 - 3.8.2 by command, the dog being in close proximity to the person, and the person being able to see the dog at all times;
- 3.9 'keep' includes the provision of food or shelter;
- 3.10 'public place' means a place to which the public has access (whether an admission fee is charged or not);
- 3.11 'small premises' means a premises comprising any self-contained dwelling where the property, or part thereof (i.e. flat, home unit etc), contains a secured unobstructed yard area of less than 100 square metres.

Part 2 – Dog Management and Control

4. Limit on Dog Numbers

- 4.1 The limit on the number of dogs kept:
 - 4.1.1 in a small premises shall be one dog;
 - 4.1.2 in premises other than a small premises, where a dog can be effectively contained, the limit shall be two dogs;
- 4.2 A person must not, without permission, keep any dog on any premises where the number of dogs on the premises exceeds the limit unless:
 - 4.2.1 the premises is an approved kennel establishment; or
 - 4.2.2 the Council has exempted the premises from compliance with this subparagraph.

5. Dog Free Areas

A person must not in any local government land or public place, to which this paragraph applies, allow a dog in that person's control to be in, or remain in that place unless the dog is an assistant dog.

6. Dogs on Leash Areas

A person must not allow a dog under that person's control to be or remain:

- 6.1 on local government land or public place to which the Council has resolved that this subclause applies;
- 6.2 on any park or reserve during times when organised sport is being played;
- 6.3 within 5 metres of a children's playground, unless the dog is secured by a strong leash not exceeding 2 metres in length which is either tethered securely to a fixed object capable of securing the dog or held by a person capable of controlling the dog and preventing it from being a nuisance or a danger to other persons.

7. Dog Exercise Areas

- 7.1 A person may enter upon any part of local government land or a public place identified by the Council as a dog exercise area in accordance with paragraph 11 for the purpose of exercising a dog under his or her control.
- 7.2 Where a person enters upon such land for that purpose, he or she must ensure that the dog under his or her control remain under effective control while on that land.
- 7.3 The Council must erect a sign or signs to denote the local government land or public places to which this paragraph applies, and information will be provided, in a manner determined by the Chief Executive Officer of the Council, to inform the public about such public places.

8. Dog Faeces

A person must not, on local government land or a public place, be in control of a dog, unless the person has, in his or her possession, a bag or other object for the purpose of picking up and lawfully disposing of any faeces that the dog may generate while in that place.

Part 3 – Cat Management and Control

9. Limit on Cat Numbers

- 9.1 The limit on the number of cats to be kept on any premises is two.
- 9.2 A person must not, without permission, keep any cat on any premises where the number of cats on the premises exceeds the limit unless:
 - 9.2.1 the premises is a cattery; or
 - 9.2.2 the Council has exempted the premises from compliance with this subparagraph.

Part 4 - Miscellaneous

10. Granting of Permits

Prior to the Council granting permission under subparagraph 4.2 or 9.2 the Council must consider whether:

- 10.1 an insanitary condition exists or has existed on the premises as a result of the keeping of animals;
- 10.2 a nuisance is caused or has been caused to any neighbour as a result of the keeping of animals on the premises;
- 10.3 there exists sufficient space, shelter on the premises for the keeping of the animals;
- 10.4 the animals can be adequately contained to the premises;
- 10.5 any order pursuant to Section 254 of the *Local Government Act 1999* has been issued in respect of the premises or the applicant for permission.

11. Application of Paragraphs

Any of paragraphs 5, 6.1 and 7.1 of this by-law will apply only in such portion or portions of a public place as the Council may, by resolution, direct, in accordance with Section 246(3)(e) of the *Local Government Act 1999*.

The foregoing by-law was duly made and passed at a meeting of the Council of the City of Charles Sturt held on the 11th day of August 2014 by an absolute majority of the members for the time being constituting the Council, there being at least two thirds of the members present.

..... Mr Mark Withers - Chief Executive

CITY OF CHARLES STURT

By-law made under the Local Government Act 1999

DOMESTIC LIVESTOCK MANAGEMENT BY-LAW 2014

By-law No. 6 of 2014

For the management, control and regulation of the keeping of livestock on residential premises, and for related purposes.

Part 1 – Preliminary

1. Short Title

This by-law may be cited as the *Domestic Livestock Management By-law 2014*.

2. Commencement

This by-law will come into operation four months after the day on which it is published in the *Gazette* in accordance with Section 249(5) of the *Local Government Act 1999*.

3. Definitions

In this by-law:

- 3.1 'cat' has the same meaning as in the *Dog and Cat Management Act 1995*;
- 3.2 'dog' has the same meaning as in the *Dog and Cat Management Act 1995*;
- 3.3 'keep' includes care, feed, control or possess, whether temporary or permanent;
- 3.4 'livestock' means animals kept or usually kept in a domestic or captive state, including cattle, goats, camels, horses, sheep, swine, birds, poultry, pigeons, bees and fish kept or usually kept in a commercial aquarium or fish farm, but does not include a dog or cat;
- 3.5 'poultry' includes chickens, roosters, turkeys, ducks and geese;
- 3.6 'prescribed livestock' means bees, birds, pigeons and fish;
- 3.7 'residential premises' means a property comprising the use of land for a detached dwelling, group dwelling, multiple dwelling, residential flat building, row dwelling or semi-detached dwelling within the meaning of the *Development Regulations 2008*; and

- 3.8 'road' has the same meaning as in the *Local Government Act 1999*; and
- 3.9 'small premises' means residential premises where the property, or part thereof, contains a secured unobstructed yard area of less than 100 square metres.

Part 2 – Livestock Management

4. Permission to be Obtained to Keep Livestock in Excess of the Limit

A person must not, without permission, keep or permit to be kept any livestock on residential premises where the number of livestock on the premises exceeds the limit prescribed for any kind of livestock under this by-law.

Note: In addition to requiring permission under this by-law, a person may also require approval under the *Development Act 1993* to keep certain livestock on residential premises.

5. Limit on Livestock Numbers

The limit on the number of livestock (other than prescribed livestock and poultry) kept:

- 5.1 on a small premises is one animal;
- 5.2 on premises other than a small premises is two animals.

6. Compliance with Prescribed Standards

- 6.1 The owner of livestock kept on residential premises must ensure that the livestock is kept in a place that complies with the prescribed place standards provided for in Part 4.
- 6.2 The owner of livestock kept on residential premises in a structure must ensure that the structure complies with the prescribed structure standards provided for in Part 4.

7. Feed Storage

The owner of livestock kept on residential premises must ensure that any food for the livestock is stored in an air-tight, rodent proof container when not in use.

Part 3 – Specific Requirements for Poultry and Pigeons

8. Keeping Poultry

- 8.1 The limit on the number of poultry kept:
 - 8.1.1 on a small premises is five birds;
 - 8.1.2 on premises other than a small premises is 10 birds.
- 8.2 A person must not, without permission, keep a rooster on residential premises.
- 8.3 The owner of a poultry kept on residential premises must ensure that all poultry faeces, feathers, refuse and dropped or scattered feed on the premises are removed and disposed of at least twice each week.

9. Keeping Pigeons

- 9.1 The limit on the number of pigeons kept:
 - 9.1.1 on a small premises is 15;
 - 9.1.2 on premises other than a small premises is 30.
- 9.2 The owner of a pigeon kept on residential premises must ensure that the pigeon is kept in an enclosure that complies with the prescribed enclosure standards provided for in Part 4.
- 9.3 The owner of a pigeon kept on residential premises must not feed or permit a person to feed the pigeon unless it is inside in the enclosure specified in sub- paragraph 9.2.
- 9.4 The owner of a pigeon kept on residential premises must ensure that all pigeon faeces, feathers, refuse and dropped or scattered feed on the premises are removed and disposed of at least twice each week.

Part 4 – Prescribed Standards

10. Place Standards

A place complies with the 'prescribed place standards' if:

- 10.1 the livestock may extend its legs, wings or body to their full natural extent;
- 10.2 the livestock may stand, sit or perch, or the place is otherwise adequate for the needs of the animal;
- 10.3 the place is in a clean and sanitary condition; and
- 10.4 the livestock can be adequately contained to the premises.

11. Structure Standards

A structure complies with the 'prescribed structure standards' if it is:

- 11.1 located in the rear yard of the premises;
- 11.2 located not less than 1 metre from the boundary line between the owner's premises and any abutting premises;
- 11.3 soundly constructed of durable materials;
- 11.4 impervious to water;
- 11.5 constructed of materials that may be readily sanitised;
- 11.6 maintained in a good state of repair free from cracks, holes, rust and other damage;
- 11.7 kept in a way that minimises the transfer of pathogenic agents; and
- 11.8 adequately ventilated for the health and comfort of the livestock.

12. Enclosure Standards

An enclosure complies with the 'prescribed enclosure standards' if it:

- 12.1 is adequate for the size and breed of pigeon;
- 12.2 has its inside walls and ceilings (except walls and ceilings constructed of wire) painted or disinfected at least twice yearly;
- 12.3 otherwise complies with the prescribed place and shelter standards provided for in paragraphs 10 and 11 of this by-law.

Part 5 – Miscellaneous

13. Granting of Permits

Prior to the Council granting permission under paragraph 4 or 8.2 the Council must (in addition to any other relevant matters) consider whether:

- 13.1 an insanitary condition exists or has existed on the premises as a result of the keeping of animals;
- 13.2 a nuisance is caused or has been caused to any neighbour as a result of the keeping of animals on the premises or is likely to be caused by the keeping of the livestock;

- 13.3 there exists sufficient space, shelter on the premises for the keeping of the livestock;
- 13.4 the livestock can be adequately contained to the premises;
- 13.5 any other animals are kept or proposed to be kept on the premises;
- 13.6 any order pursuant to Section 254 of the *Local Government Act 1999* has been issued in respect of the premises or the applicant for permission.

14. Exemptions

- 14.1 The restrictions in this by-law do not apply to livestock for which the Council has granted a specific exemption from the restriction.
- 14.2 The limit prescribed in paragraphs 5, 8.1 and 9.1 does not include any livestock under three months of age.

The foregoing by-law was duly made and passed at a meeting of the Council of the City of Charles Sturt held on the 11th day of August 2014 by an absolute majority of the members for the time being constituting the Council, there being at least two thirds of the members present.

..... Mr Mark Withers - Chief Executive

COUNCIL BY-LAW RESOLUTIONS

At its meeting held on 25 August 2014 Council passed the following resolution (refer CL 25/08/2014, Item 6.130):

Brief

To formally apply paragraph 11 of Council's recently endorsed By-Law No. 5 – Dogs and Cats, to the identified parks and reserves contained within the 2008 By-Laws as declared dog on leash areas.

Motion

1. That Council in exercise of the powers contained in Part 1 of Chapter 12 of the Local Government Act 1999 and paragraph 11 of By-Law No. 5 – Dogs and Cats, designate certain reserves as dog on leash areas, applying paragraph 6 of By-Law No. 5 (Dogs on Leash Areas) to the following land:
 - Nedford Reserve, Nedford Crescent, Fulham Gardens Lot 32 in DP 9440, Certificate of Title Vol 3739 Fol 130.
 - Nancy Fischer Reserve, Hurcombe Street, West Beach Lot 207 in DP 7438, Certificate of Title Vol 5526 Fol 14.
 - Collins Reserve, Valetta Road, Fulham Gardens comprising:
 - Lot 83 (Barbara St) in FP 120802, Certificate of Title Vol 5553 Fol 674.
 - Lot 82 (Barbara St) in FP 120801, Certificate of Title Vol 5723 Fol 804.
 - Lot 73 (Betty Ave) in DP 7737, Certificate of Title Vol 2632 Fol 166.
 - Lot 233 (Chatswood Cres) in DP 9863, Certificate of Title Vol 5538 Fol 554, and
 - Lot 1 (Walter St) in FP 25952, Certificate of Title Vol 5806 Fol 153.
 - Parfitt Square, Drayton Street, Brompton comprising:
 - Lot 1005 in FP 31310, Certificate of Title Vol 5151 Fol 894.
 - Lot 1003 in FP 31310, Certificate of Title Vol 5151 Fol 893.
 - Lot 1002 in FP 31310, Certificate of Title Vol 5151 Fol 892.
 - Lot 1006 in FP 31310, Certificate of Title Vol 5153 Fol 743.
 - Lot 1007 in FP 31310, Certificate of Title Vol 5153 Fol 743.
 - Lot 2 in DP 49739, Certificate of Title Vol 5568 Fol 661 and
 - Lot 1000 in DP 42268, Certificate of Title Vol 5392 Fol 890.
 - Tatura Reserve, Tatura Crescent, Fulham Gardens Lot 24 in DP 9211, Certificate of Title Vol 3010 Fol 9.
 - West Lakes Lake – walkway and reserves abutting the boating lake as defined in Plan Number WLON 7141.

- Freshwater Lake Reserve, West Lakes Boulevard, West Lakes - walkway as defined as:
Lot 6 FP 7832 LT V5485 F227
Lot 7 FP 7832 LT 5866 F929 and
Lot 32 DP 11014 CT 5542 F643.
 - The entire Port Road median within the City of Charles Sturt, from Hindmarsh to Cheltenham/Albert Park.
 - Jubilee Park, Bartley Terrace, West Lakes Shore (Lot 94 in FP118476, Certificate of Title Vol 5550 Fol 87) during organised sporting events, where “organised sporting events” means any structured game, practice or event that is being held on the reserve.
 - Toledo Reserve, Toledo Avenue, West Beach Lot 73 DP 28378, Certificate of Title Vol 5517 Fol 295 and 4-6 in DP 52019, Certificate of Title Vol 5650 Fol 480.
 - Henley Square means the following areas (being the area commonly referred to as Henley Square):
(a) the whole of Allotment 101 Deposited Plan 45601;
(b) the area bounded as follows:
(i) on the north by Allotment 101 Deposited Plan 45601;
(ii) on the east by the western boundaries of the properties adjacent to the Esplanade, Henley Beach;
(iii) on the south by a line extending generally east from the south east corner of the Henley Surf Life Saving Club;
(iv) on the west by the sea wall.
2. That Council in exercise of the powers contained in Part 1 of Chapter 12 of the Local Government Act 1999 and paragraph 11 of By-Law No. 5 – Dogs and Cats, determine to give effect to paragraph 6 of By-Law No. 5 (Dogs on Leash Areas) to apply to the entire foreshore area within the City of Charles Sturt between the hours of 10am and 8pm during South Australian summer time, where the period of South Australian summer time is prescribed by the Daylight Saving Act 1971.
- *3. That Council in exercise of the powers contained in Part 1 of Chapter 12 of the Local Government Act 1999 and paragraph 11 of By-Law No. 5 – Dogs and Cats, apply paragraph 5 of By-Law No. 5 (Dog Free Areas) to the following land:
- the sporting oval at the St Clair Recreation Reserve, Woodville Road, Woodville Lot 2 in DP 84492, Certificate of Title Vol 6063 Fol 757, Brocas Avenue, St Claire Lot 4001 in DP 86011, Certificate of Title Vol 6078 Fol 781, Torrens Road, St Claire Lot 911 in DP 86910, Certificate of Title Vol 6080 Fol 518.

(Note: This resolution requires 2/3 of the Members of Council entitled to vote)

Moved Councillor Fitzpatrick, Seconded Councillor Hanley

Carried Unanimously

* At its meeting held on 27 November 2017 Council passed the following resolution (refer CL 27/11/2017, Item 6.135):

Brief

To formally apply paragraph 11 of Council's endorsed By-Law No. 5 – Dogs and Cats, to the identified parks within the newly developed St Clair reserves to declare the Dog on leash and off leash areas.

Motion

1. That Council revoke the existing “dog free” law currently in place within the following land.
 - St Clair Oval 3, Brocas Avenue, St Clair Lot 4001 in DP 86011, Certificate of Title Vol 6078 Fol 781
 - St Clair Oval 4, Torrens Road, St Clair Lot 911 in DP 86910, Certificate of Title Vol 6080 Fol 518.
 - St Clair Oval 2, Woodville Road, Woodville Lot 2 in DP 84492, Certificate of Title Vol 6063 Fol 757,
2. That Council in exercise of the powers contained in Part 1 of Chapter 12 of the Local Government Act 1999 and paragraph 11 of By-Law No. 5 – Dogs and Cats, designate certain reserves as dog-on leash areas, applying paragraph 6 of By-Law No. 5 (Dog on Leash Areas) to the following land:
 - St Clair Oval 2, Woodville Road, Woodville Lot 2 in DP 84492, Certificate of Title Vol 6063 Fol 757,
3. That Council in exercise of the powers contained in Part 1 of Chapter 12 of the Local Government Act 1999 and paragraph 11 of By-Law No. 5 – Dogs and Cats, designate certain reserves as dog off-leash areas, applying paragraph 7 and Paragraph 6.2 of By-Law No. 5 (Dog Exercise Areas) to the following land:
 - St Clair Oval 3, Brocas Avenue, St Claire Lot 4001 in DP 86011, Certificate of Title Vol 6078 Fol 781
 - St Clair Oval 4, Torrens Road, St Clair Lot 911 in DP 86910, Certificate of Title Vol 6080 Fol 518.

(Note: This resolution requires 2/3 of the Members of Council entitled to vote)

Moved Councillor Grant, Seconded Councillor Nguyen

Carried Unanimously

At its meeting held on 25 August 2014 Council passed the following resolution (refer 25/08/14, Item 6.131)

Brief

To apply paragraph 12 of Council's By-Law No. 3 – Local Government Land, to specific portions of land within the City of Charles Sturt.

Motion

1. That Council in exercise of the powers contained in Section 246(3)(e) of the Local Government Act 1999 determine that sub paragraph 4(4.3)(4.3.1) of By-Law No. 3 – Local Government Land (Animals) apply to Horses.
2. That Council in exercise of the powers contained in Section 246(3)(e) of the Local Government Act 1999 and paragraph 12 of By-Law No. 3 – Local Government Land determine that the sub paragraphs of By-Law No. 3 notated in column 1 in the table below apply to the respective portion or portions of the City of Charles Sturt detailed in column 2 of the table.

By-Law No. 3 – Local Government Land

Column 1	Column 2
Subparagraph No	Portion of Area to which subparagraph applies
2 (4.5) Animals in Lakes and Ponds	Freshwater Reserve lake and West Lakes lake
2 (4.17) Digging soil	Beaches and lake edge treatment surrounding West Lakes lake
2 (4.6)(4.6.2) Athletic and Ball Sports	All Council reserves
2 (4.35) Swimming	Freshwater Reserve lake; and West Lakes lake <ul style="list-style-type: none"> - within 50 metres of the inlet structure - within 50 metres of the outlet structure - within 20 metres of any bridge over the lake - within any section of the lake, as defined on Council drawing No. M1098, while an organised event for which Council approval has been granted is in progress
2 (4.8) Boat Ramps	West Lakes lake except at those launch facilities constructed for that purpose on Dottrel Drive Reserve, Aquatic Reserve and Oarsmen Reserve
2 (4.37) Use of boats	Freshwater Reserve lake; and West Lakes lake unless the boat is powered by non-motorised means
2(4.32) Pontoons	West Lakes lake
2(4.21)(4.21.1) Fishing	Freshwater Reserve lake and West Lakes lake <ul style="list-style-type: none"> - from any portion of the inlet structure and extending 438 metres along the eastern walkway - within 20 metres of any bridge over the lake - within 6 metres of the boundaries of any private, residential or commercial properties abutting the lake
2(4.3)(4.3.1) Animals	(No location specified)
2(4.30)(4.30.1) No Liquor	(No location specified)
2(4.27) Launching and Retrieval of Motorised Personal Watercraft	(No location specified)

Continued

Column 1	Column 2
Subparagraph No	Portion of Area to which subparagraph applies
<p>Note – In this table:</p> <p>(a) “Freshwater Reserve lake” is defined as the entire freshwater lake system located on Allotment 7 of Section 951, Hundred of Yatala, CT 4186/615</p> <p>(b) “West Lakes lake” is defined as the lake system contained in Allotment 80 in DP 13555 and Allotment 210 in DP 14674 and subject to licence from the Minister of Marine dated 13 January 1987.</p>	

(Note: This resolution requires 2/3 of the Members of Council entitled to vote)

Moved Councillor Fitzpatrick, Seconded Councillor Wasylenko

Carried Unanimously

At its meeting held on 14 June 2016 Council passed the following resolution (refer 14/06/2016, Item 7.05)

Brief

A Notice of Motion has been received from Councillor Campbell that Council change the existing "dog off-leash" law currently in place within Carnarvon Reserve to "dogs being on-leash" at all times.

Motion

1. That Council change the existing "dog off-leash" law currently in place within Carnarvon Reserve to dogs being on-leash at all times.
2. That Council in exercise of the powers contained in Part 1 of Chapter 12 of the Local Government Act 1999 and paragraph 11 of By-Law No. 5 - Dogs and Cats, designate certain reserves as dog on leash areas, applying paragraph 6 of By-Law No. 5 (Dog on Leash Areas) to the following land: Carnarvon Reserve, Carnarvon Parade, West Croydon Lot 64 in DP 2961, Certificate of Title Vol 5552 Fol 436.

Moved Councillor Campbell, Seconded Councillor Alexandrides

Carried

At its meeting held on 9 December 2019 Council passed the following resolution (refer 09/12/2019, Item 6.141)

Brief

Community consultation was recently undertaken to determine the current satisfaction, or desire to amend, the dog on leash requirements along Linear Park and Coast Park (between Marlborough Street to Grange Road, Henley Beach). This report presents the findings of the consultation undertaken and recommends an update to Council's By-Law No. 5 – Dogs and Cats, to declare this nominated section of Coast Park to become a dog on leash area.

Motion

1. **That, there being at least two-thirds of the current members of Council present and in exercise of the powers contained in Section 246(3)(e) of the Local Government Act 1999 and paragraph 11 of By-Law No. 5 – Dogs and Cats, designate certain reserves as dog-on leash areas, applying paragraph 6 of By-Law No. 5 (Dog on Leash Areas) to the following land:**

Esplanade, Henley Beach Lot 940 in HP 106100 Certificate of Title Vol 5753 Folio 891 and Lot 941 in HP 106100 Certificate of Title Vol 5753 Folio 891.

Moved Councillor van den Nieuwelaar, Seconded Councillor Thomas **Carried Unanimously**

APPENDIX B

By-law 2020/21 Program Review

Process	Estimated Completion Date
Task - E-mail to Managers and relevant staff	
Include the following staff	
Community Safety Team – TL Community Safety, Community Safety Officers, Permits Officer	
Senior Leadership Team	
Team Leader Environmental Health	
Team Leader Customer Contact	
Coordinator Open Space Planning Policy and Assets	
Natural Resource Management and Open Space Liaison Officer	
Collate Feedback	
All staff – Notice on the Intranet	
Project Milestone	
- Feedback collated, reviewed and amendments/inclusions drafted where applicable	May 2020
Task - Benchmarking	
Review changes to other Council's By-laws for past 2 years	
Evaluate value of pursuing/ adopting similar changes	
Project Milestone	
- Research/benchmarking undertaken, and amendments/inclusions drafted where applicable	September 2020
Task – Engage Law Firm	
Review current by-laws and proposed changes to ensure alignment with legislation (eg):	
<i>Local Government Act 1999</i>	
<i>Dog & Cat Management Act 1995</i>	
<i>Harbours and Navigation Act 1993</i>	
<i>Acts Interpretation Act 1915</i>	
Ensure by-laws are not governed by other legislation (eg):	
<i>Food Act</i>	
<i>Public Health Act</i>	
<i>Fire and Emergency Services Act</i>	
<i>Environment Protection Act</i>	

Project Milestone	
- Legal review of drafted By-laws and recommendations of future processes to enact By-laws	October/Nov 2020
Task – Council Endorsement	
Present draft By-laws to Council with a report outlining mandatory By-law review process	
Project Milestone	
- Council endorsement to commence public consultation process	November 2020
Task – Public Consultation	
State Government Consultation	
<p>Dog and Cat Management Board (DCMB) (s90, Dog & Cat Management Act 1995)</p> <ul style="list-style-type: none"> - DCMB to be provided with a minimum of 21 days prior to commencing public consultation to review the proposed Dogs and Cats By-law No.5 - It is noted that any comments from the DCMB suggesting amendments will need to go back to Council for incorporation into the Draft prior to broad public consultation. 	December 2020
Conduct Public Consultation	February/ March 2021
Make copies of proposed by-laws available for public inspection (offices and website)	
Place notice in newspaper advising of:	
<i>Availability of proposed by-law</i>	
<i>Terms of By-laws</i>	
Undertake public consultation workshop as required	
Consultation with Minister for Infrastructure and Transport	
Project Milestone	
- Receive applications/submissions on proposed By-Laws – determination regarding amendments required	March 2021
Task – Consultation Review	
Evaluation of submissions	
Prepare Council report summarising feedback	
Should feedback require By-law amendments, further round of public consultation to be recommended for endorsement by Council	
Prepare Council report summarising feedback	
Project Milestone	
- All feedback critically assessed, and Council report drafted	March/April 2021
Task – Preparation of National Competition Policy Reports (Legal Practitioner)	March 2021
Task – Preparation of Solicitor’s Certificates (Legal Practitioner)	March 2021
Task – Preparation of reports to the Legislative Review Committee (Legal Practitioner)	March 2021

Task – Report to Council to make By-laws	
Proposed By-laws & associated reports to be presented to Council for adoption with recommendations from public consultation	
Two thirds of Council must be present and resolution must be agreed by absolute majority	
Project Milestone	
- Report presented to Council for final endorsement of By-laws and Council Resolutions	April 2021
Task –By-laws published in Government Gazette (prior to this date)	September 2021 (prior to this date)
Task - Submit Gazetted By-laws to Legislative Review Committee (within 6 days of being Gazetted)	September 2021 (prior to this date)
Task – Promotion on new implementation of By-Laws in Kaleidoscope	December 2021
Project Milestone – By-laws come into operation	1 January 2022
Task - Implementation Stage	
Arrange any changes to signs, parking controls, expiation offence codes, SOPs/Procedures	January 2022 onwards

APPENDIX C



By-law made under the Local Government Act 1999

PERMITS AND PENALTIES BY-LAW 2021

By-law No. 1 of 2021

To provide for a permit system, set penalties for breaches of by-laws, provide for certain matters pertaining to liability and evidence, set regulatory requirements, clarify the construction of Council's by-laws and for related purposes.

Part 1 – Preliminary

1. Short Title

This by-law may be cited as the *Permits and Penalties By-law 2021*.

2. Commencement

This by-law will come into operation four months after the day on which it is published in the *Gazette* in accordance with Section 249(5) of the *Local Government Act 1999*.

3. Definitions

3.1 In any by-law of the Council, unless the contrary intention is clearly indicated:

- 3.1.1 **authorised person** means a person appointed as an authorised person pursuant to Section 260 of the *Local Government Act 1999*;
- 3.1.2 **Council** means the City of Charles Sturt;
- 3.1.3 **drive** a vehicle means to be in control of the steering, movement or propulsion of the vehicle;
- 3.1.4 **driver** of a vehicle means the person driving the vehicle;
- 3.1.5 **motor vehicle** has the same meaning as in the *Road Traffic Act 1961*;
- 3.1.6 **person** includes a natural person, a body corporate or incorporated association;
- 3.1.7 **road** has the same meaning as in the *Local Government Act 1999*;
- 3.1.8 **vehicle** has the same meaning as in the *Road Traffic Act 1961* and the *Australian Road Rules* and includes a motor vehicle.

3.2 In this by-law:

- 3.2.1 **owner** has the same meaning as in the *Road Traffic Act 1961*;

- 3.2.2 **prescribed offence** means an offence against a by-law of the Council relating to the driving, parking or standing of vehicles.

4. **Construction**

Every by-law of the Council shall be subject to any Act of Parliament and Regulations made thereunder.

Part 2 – Permits

5. **Council May Grant Permits**

If any by-law of the Council states that a person needs a ‘permit’ or ‘permission’ to do a specified thing, then the following provisions apply:

- 5.1 the permit must be in writing;
- 5.2 a person may apply for permission by:
 - 5.2.1 making a written application for permission to the Council or its duly authorised agent;
 - 5.2.2 making application by way of a website established by the Council for the purpose of issuing a permit of a particular kind;
 - 5.2.3 obtaining a permit from a permit vending-machine installed and maintained by the Council that has been designated by the Council for the purposes of issuing a permit of a particular kind;
- 5.3 the Council may:
 - 5.3.1 provide that the permit applies for a particular term;
 - 5.3.2 attach conditions to the permit the Council considers appropriate;
 - 5.3.3 change or revoke a condition, by notice in writing; or
 - 5.3.4 add new conditions, by notice in writing;
- 5.4 a person who holds a permit must comply with every condition attached to it. Failure to do so constitutes a breach of this by-law;
- 5.5 the Council may revoke a permit, by notice in writing, if:
 - 5.5.1 the holder of the permit fails to comply with a condition attached to it; or
 - 5.5.2 the permit is of a continuing nature, and the Council has reasonable grounds for revoking it;
- 5.6 the Council may, by resolution, fix, vary or revoke fees or charges for the granting of a permit to do a specified thing;

- 5.7 a person who applies for permission by way of subparagraph 5.2.2 or 5.2.3 is taken to have been granted permission when the following steps have been completed:

- 5.7.1 the person pays the permit fee (if any) by (as the case may be):

5.7.1.1 inserting sufficient coins or notes into the permit vending-machine;

5.7.1.2 credit or debit card; or

5.7.1.3 such other method of payment that may be approved by the Council by resolution;

- 5.7.2 the person receives a notice identifying itself as a permit from the Council to undertake the activity specified in the permit.

Part 3 – Enforcement

6. Penalties

- 6.1 A person who contravenes, or fails to comply with any by-law of the Council is guilty of an offence and is liable to a maximum penalty, being the maximum penalty referred to in the *Local Government Act 1999*, which may be fixed for offences against a by-law.
- 6.2 A person who is convicted of an offence against any by-law of the Council in respect of a continuing act or omission is liable, in addition to the penalty otherwise applicable, to a further penalty, being the maximum penalty referred to in the *Local Government Act 1999* which may be fixed for offences of a continuing nature against a by-law.

7. Liability of Vehicles Owners and Expiation of Certain Offences

- 7.1 Without derogating from the liability of any other person, but subject to this paragraph, if a vehicle is involved in a prescribed offence, the owner of the vehicle is guilty of an offence and liable to the same penalty as is prescribed for the principal offence and the expiation fee that is fixed for the principal offence applies in relation to an offence against this paragraph.
- 7.2 The owner and driver of a vehicle are not both liable through the operation of this paragraph to be convicted of an offence arising out of the same circumstances, and consequently conviction of the owner exonerates the driver and conversely conviction of the driver exonerates the owner.
- 7.3 An expiation notice or expiation reminder notice given under the *Expiation of Offences Act 1996* to the owner of a vehicle for an alleged prescribed offence involving the vehicle must be accompanied by a notice inviting the owner, if they were not the driver at the time of the alleged prescribed offence, to provide the Council or officer specified in the notice, within the period specified in the notice, with a statutory declaration:
- 7.3.1 setting out the name and address of the driver; or

- 7.3.2 if they had transferred ownership of the vehicle to another prior to the time of the alleged offence and has complied with the *Motor Vehicles Act 1959* in respect of the transfer - setting out details of the transfer (including the name and address of the transferee).
- 7.4 Before proceedings are commenced against the owner of a vehicle for an offence against this section involving the vehicle, the Informant must send the owner a notice:
 - 7.4.1 setting out particulars of the alleged prescribed offence; and
 - 7.4.2 inviting the owner, if he or she was not the driver at the time of the alleged prescribed offence, to provide the Informant, within 21 days of the date of the notice, with a statutory declaration setting out the matters referred to in subparagraph 7.3.
- 7.5 Subparagraph 7.4 does not apply to:
 - 7.5.1 proceedings commenced where an owner has elected under the *Expiation of Offences Act 1996* to be prosecuted for the offence; or
 - 7.5.2 proceedings commenced against an owner of a vehicle who has been named in a statutory declaration under this section as the driver of the vehicle.
- 7.6 Subject to subparagraph 7.7, in proceedings against the owner of a vehicle for an offence against this paragraph, it is a defence to prove:
 - 7.6.1 that, in consequence of some unlawful act, the vehicle was not in the possession or control of the owner at the time of the alleged prescribed offence; or
 - 7.6.2 that the owner provided the Informant with a statutory declaration in accordance with an invitation under this paragraph.
- 7.7 The defence in paragraph 7.6.2 does not apply if it is proved that the owner made the declaration knowing it to be false in a material particular.
- 7.8 If:
 - 7.8.1 an expiation notice is given to a person named as the alleged driver in a statutory declaration under this paragraph; or
 - 7.8.2 proceedings are commenced against a person named as the alleged driver in such a statutory declaration,

the notice or summons, as the case may be, must be accompanied by a notice setting out particulars of the statutory declaration that named the person as the alleged driver.
- 7.9 The particulars of the statutory declaration provided to the person named as the alleged driver must not include the address of the person who provided the statutory declaration.

8. Evidence

In proceedings for a prescribed offence, an allegation in an Information that:

- 8.1 a specified place was a road or local government land; or
- 8.2 a specified vehicle was driven, parked or left standing in a specified place; or
- 8.3 a specified vehicle was parked or left standing for the purposes of soliciting business from a person or offering or exposing goods for sale; or
- 8.4 a specified place was not formed or otherwise set aside by the Council for the purposes of the driving, parking or standing of vehicles; or
- 8.5 a specified person was an authorised person; or
- 8.6 a specified provision was a condition of a specified permit granted under paragraph 5 of this by-law; or
- 8.7 a specified person was the owner or driver of a specified vehicle; or
- 8.8 a person named in a statutory declaration under paragraph 7 of this by-law for the prescribed offence to which the declaration relates was the driver of the vehicle at the time at which the alleged offence was committed; or
- 8.9 an owner or driver of a vehicle for a prescribed offence was given notice under paragraph 7 of this by-law on a specified day,

is proof of the matters so alleged in the absence of proof to the contrary.

Part 4 – Miscellaneous

9. Revocation

Council's *Permits and Penalties By-law 2014*, published in the *Gazette* on 21 August 2014, is revoked on the day on which this by-law comes into operation.

The foregoing by-law was duly made and passed at a meeting of the City of Charles Sturt held on the _____ day of _____ 20____ by an absolute majority of the members for the time being constituting the Council, there being at least two thirds of the members present.

.....
Mr Paul Sutton
Chief Executive Officer



CITY OF CHARLES STURT

By-law made under the Local Government Act 1999

MOVEABLE SIGNS BY-LAW 2021

By-law No. 2 of 2021

To set standards for moveable signs on roads, to provide conditions for and the placement of such signs, to protect public safety and to protect or enhance the amenity of the area of the Council.

Part 1 – Preliminary

1. Short Title

This by-law may be cited as the *Moveable Signs By-law 2021*.

2. Commencement

This by-law will come into operation four months after the day on which it is published in the *Gazette* in accordance with Section 249(5) of the *Local Government Act 1999*.

3. Definitions

In this by-law, unless the contrary intention is clearly indicated:

3.1 **approved construction** means a moveable sign which:

- 3.1.1 is not more than 1 metre high, 700 mm in length and 700 mm in width; and
- 3.1.2 when placed on a footpath in a display position is not more than 700 mm in length; and
- 3.1.3 is constructed so as not to be (or likely to be) a hazard to a member of the public using the footpath upon which the moveable sign has been placed; and
- 3.1.4 is constructed so as to be (or likely to be) stable when displayed upon a footpath including being stable during adverse weather conditions; and
- 3.1.5 does not rotate, contain flashing lights or is illuminated internally or externally; and
- 3.1.6 does not have balloons, flags, streamers or other things attached to it;

- 3.2 **banner** means a moveable sign constituted of a strip of cloth, plastic or other material hung or attached to a pole, fence or other structure;
- 3.3 **business premises** means the premises from which a business, trade or calling is conducted that is open to the public;
- 3.4 **footpath** means:
- 3.4.1 a footway, lane or other place made or constructed for the use of pedestrians and not for the use of vehicles;
- 3.4.2 that part of a road between the edge of the carriageway and the boundary between the road and the adjoining land on the same side of the carriageway as that edge;
- 3.5 **moveable sign** has the same meaning as in the *Local Government Act 1999*;
- 3.6 **road** has the same meaning as in the *Local Government Act 1999*;
- 3.7 **road related area** has the same meaning as in the *Road Traffic Act 1961*.

Part 2 – Provisions Applicable to Moveable Signs

4. Design and Construction

A moveable sign displayed on a road must be of an approved construction.

5. Placement

A moveable sign displayed on a public road must not:

- 5.1 be placed anywhere except on the footpath;
- 5.2 be placed on a footpath that is less than 2.5 metres wide;
- 5.3 be placed on the sealed part of a footpath unless the sealed part is wide enough to contain the moveable sign and still leave a clear thoroughfare of at least 1.2 metres wide;
- 5.4 be placed on a landscaped area;
- 5.5 be placed on a designated parking area or within one metre of an entrance to or exit from premises;
- 5.6 be placed within 10 metres of the far curb of an intersection;
- 5.7 be fixed, tied or chained to, leaned against or placed closer than 2 metres to any other structure, object or plant (including another moveable sign);
- 5.8 be displayed to advertise a business while the business is providing outdoor dining facilities on a public road;
- 5.9 unreasonably restrict the use of the footpath or road or endanger the safety of members of the public.

6. Restrictions

A moveable sign displayed on a public road is subject to the following restrictions:

- 6.1 the moveable sign must only contain material which advertises a business being conducted on premises immediately adjacent to the sign;
- 6.2 only one moveable sign is to be displayed in relation to a business premises;
- 6.3 the moveable sign must not be displayed unless the business to which it relates is open to the public and the public are able to attend the premises at the time the sign is displayed;
- 6.4 the moveable sign must be clearly visible if displayed during the hours of darkness;
- 6.5 the moveable sign must be of an approved construction.

7. Banners

A banner must:

- 7.1 only be displayed on a road, footpath or road related area;
- 7.2 be securely fixed to a pole, fence or other structure so that it does not hang loose or flap;
- 7.3 not be attached to any building, structure, fence, vegetation or other item owned by the Council on a road, or other improvement to a road owned by the Council;
- 7.4 if it relates to an event, not be displayed more than one month before and two days after the event it advertises;
- 7.5 not be displayed for a continuous period of more than one month and two days in any 12 month period;
- 7.6 not exceed 3m² in size.

Part 3 – Enforcement

8. Removal of Unauthorised Moveable Signs

- 8.1 If a moveable sign has been placed on any public road or footpath in contravention of this by-law or of Section 226 of the *Local Government Act 1999*, an authorised person may order the owner of the sign to remove the moveable sign from the road or footpath.
- 8.2 If the authorised person cannot find the owner, or the owner fails to comply immediately with the order, the authorised person may remove the sign.
- 8.3 If a moveable sign is removed under subparagraph 8.2 of this by-law and is not claimed within 30 days of such removal the authorised person may sell, destroy or otherwise dispose of the moveable sign as the authorised person thinks fit.

- 8.4 Any person who displays an unauthorised moveable sign or who is the owner of an unauthorised moveable sign which has been removed under subparagraph 8.2 of this by-law must pay the Council any reasonable costs incurred in removing, storing or attempting to dispose of the moveable sign before being entitled to recover the moveable sign.

9. Removal of Authorised Moveable Signs

- 9.1 A moveable sign must be removed or relocated by the person who placed the moveable sign on a road or footpath or the owner of the moveable sign, at the request of an authorised officer if, in the opinion of the authorised person, and notwithstanding compliance with this by-law, there is any hazard or obstruction or there is likely to be a hazard or obstruction arising out of the location of the moveable sign.
- 9.2 A moveable sign must be removed or relocated by the person who placed the moveable sign on a road or public place or the owner of the sign, at the request of an authorised person, if so required by the authorised person for the purpose of special events, parades, road or footpath works or any other circumstances which, in the opinion of the authorised person, requires relocation or removal of the moveable sign.

Part 4 – Miscellaneous

10. Specified Exemptions

This by-law does not apply to a moveable sign which:

- 10.1 is a moveable sign that is placed on a public road pursuant to an authorisation under the *Local Government Act 1999* or another Act;
- 10.2 directs people to a current open inspection of any land or building that is available for purchase or lease;
- 10.3 directs people to a current garage sale that is being held on residential premises provided the sign does not restrict the use of the road or endanger the safety of members of the public;
- 10.4 is a flat sign containing only the banner or headlines of a newspaper or magazine provided:
- 10.4.1 the sign does not restrict the use of the road or endanger members of the public; and
- 10.4.2 only three such signs are displayed in relation to a business premises;
- 10.5 is related to a Commonwealth election that occurs during the period commencing at 5:00pm on the day before the issue of the writ or writs for the election and ending at the close of polls on polling day;
- 10.6 is related to a State election and is otherwise authorised to be exhibited under the Section 246 of *Local Government Act 1999* or the *Electoral Act 1985*;

- 10.7 is related to an election held under the *Local Government Act 1999* or the *Local Government (Elections) Act 1999* and is otherwise authorised to be exhibited under Section 246 of *Local Government Act 1999*;
- 10.8 related to a referendum and is displayed during the course and for the purpose of that referendum;
- 10.9 is displayed with permission of the Council and in accordance with any conditions attached to that permission; or
- 10.10 is a sign of a class prescribed in the regulations.

11. **Revocation**

Council's *Moveable Signs By-law 2014*, published in the *Gazette* on 21 August 2014, is revoked on the day on which this by-law comes into operation.

The foregoing by-law was duly made and passed at a meeting of the City of Charles Sturt held on the day of 20 by an absolute majority of the members for the time being constituting the Council, there being at least two thirds of the members present.

.....
Mr Paul Sutton
Chief Executive Officer



CITY OF CHARLES STURT

By-law made under the Local Government Act 1999

LOCAL GOVERNMENT LAND BY-LAW 2021

By-law No. 3 of 2021

For the management and regulation of the use of and access to local government land vested in or under the control of the Council and public places (other than roads), including the prohibition and regulation of particular activities on local government land and in public places.

Part 1 – Preliminary

1. Short Title

This by-law may be cited as the *Local Government Land By-law 2021*.

2. Commencement

This by-law will come into operation four months after the day on which it is published in the *Gazette* in accordance with Section 249(5) of the *Local Government Act 1999*.

3. Definitions

In this by-law:

- 3.1 **animal** includes birds, insects and marine creatures;
- 3.2 **camp** includes setting up a camp, or causing a tent, caravan or motorhome to remain on the land for the purpose of staying overnight, whether or not any person is in attendance or sleeps on the land;
- 3.3 **e-cigarette** means:
 - 3.3.1 a device that is designed to generate or release an aerosol or vapour for inhalation by its user in a manner similar to the inhalation of smoke from an ignited tobacco product; or
 - 3.3.2 a device of a kind resolved by the Council and notified by notice in the *Gazette* to be an e-cigarette;
- 3.4 **electoral matter** has the same meaning as in the *Electoral Act 1985* provided that such electoral matter is not capable of causing physical damage or injury to any person within its immediate vicinity;

- 3.5 **emergency vehicle** means a vehicle driven by a person who is an emergency worker;
- 3.6 **emergency worker** has the same meaning as in Regulation 54 of the *Road Traffic (Road Rules – Ancillary and Miscellaneous Provisions) Regulations 2014*;
- 3.7 **liquor** has the same meaning as defined in the *Liquor Licensing Act 1997*;
- 3.8 **local government land** means land owned by the Council or under the Council's care, control and management (except roads);
- 3.9 **model aircraft** includes a drone;
- 3.10 **motor vehicle** has the same meaning as in the *Road Traffic Act 1961*;
- 3.11 **on water activity** includes fishing (whether from a boat or other vessel, structure or land), swimming, bathing, diving, rowing or boating;
- 3.12 **open container** means a container which:
- 3.12.1 after the contents thereof have been sealed at the time of manufacture; and
 - 3.12.1.1 being a bottle, has had its cap, cork or top removed (whether or not it has since been replaced);
 - 3.12.1.2 being a can, it has been opened or punctured;
 - 3.12.1.3 being a cask, has had its tap placed in a position to allow it to be used;
 - 3.12.1.4 being any form of container, it has been opened, broken, punctured or manipulated in such a way as to allow access to the contents thereof; or
 - 3.12.2 is a flask, glass or mug or other container used for drinking purposes;
- 3.13 **personal watercraft** has the same meaning as in the *Harbors and Navigation Act 1993*;
- 3.14 **public place** means a place (including a place on private land) to which the public has access (except a road) but does not include any part of a community parcel divided by a plan of community division under the *Community Titles Act 1996*;
- 3.15 **smoke** means:
- 3.15.1 in relation to a tobacco product, smoke, hold, or otherwise have control over, an ignited tobacco product; or
 - 3.15.2 in relation to an e-cigarette, to inhale from, hold or otherwise have control over, an e-cigarette that is in use.

Part 2 – Management of Local Government Land and Public Places

4. Activities Requiring Permission

A person must not, without permission, on any local government land:

4.1 Advertising

display any sign for the purpose of advertising;

4.2 Amplification

use an amplifier or other device whether mechanical or electrical for the purpose of amplifying sound;

4.3 Animals

4.3.1 enter in company with any animal that the Council has resolved is prohibited from local government land, except land to which the Council has resolved that such an animal is permitted, and has indicated the same through the erection of a sign or signs;

4.3.2 exercise any animal in such a manner as to endanger the safety of any other person;

4.4 Animals on Foreshore

4.4.1 allow or suffer any animal under his or her control to swim or bathe in the sea or any other open public water to the inconvenience, annoyance, or danger of any other person bathing or swimming;

4.4.2 exercise any horse on the foreshore in such manner as to endanger the safety of any other person;

4.5 Animals in Lakes and Ponds

comprising a pond or lake, to which this subparagraph applies, allow or suffer any animal to enter or remain therein;

4.6 Athletic and Ball Sports

4.6.1 promote, organise or take part in any organised athletic sport;

4.6.2 to which this subparagraph applies, play or practice the game of golf;

4.7 Attachments

attach, hang or fix any item to any tree, shrub, plant, tree guard, tree stake, notice board, seat, fence, post or other item or structure which is the property of the Council;

4.8 Boat Ramps

launch or retrieve a boat or other vessel to or from any pond or lake to which this subparagraph applies;

4.9 Bridge Jumping

jump or dive from any bridge;

4.10 Buoys

comprising a pond or lake, place a buoy, cable, chain, hawser, rope or net in, on or across the pond or lake;

4.11 Busking

sing, busk or play a musical instrument for the purpose of or so as to appear to be for the purpose of entertaining others or receiving money;

4.12 Camping

4.12.1 camp;

4.12.2 erect any tent or other structure of calico, canvas, plastic or similar material;

4.12.3 camp in a motorhome, except where a sign or signs erected by the Council indicates that camping on the land in such a vehicle is permitted;

4.13 Canvassing

convey any advertising, religious or other message to any bystander, passerby or other person;

4.14 Cemeteries

comprising a cemetery:

4.14.1 bury or inter any human or animal remains;

4.14.2 erect any memorial;

4.15 Closed Lakes

comprising a lake or pond, enter, remain in or on, or engage in any on water activity on any part of the lake or pond at any time during which the Council has resolved that it shall be closed to the public and which is indicated by a sign or signs to that effect;

4.16 Closed Lands

enter or remain on any part the land:

- 4.16.1 at any time during which the Council has resolved that it shall be closed to the public and which is indicated by a sign or signs to that effect;
- 4.16.2 where the land is enclosed with fences and/or walls, and gates, at any time when the gates have been closed and locked; or
- 4.16.3 where admission charges are payable, to enter without paying those charges;
- 4.16.4 constituting a revegetation area, where a sign or signs indicate that the land is closed for that purpose;

4.17 **Digging Soil**

to which this subparagraph applies, dig the soil for or collect worms, shellfish, grubs or insects;

4.18 **Distribution**

distribute anything to any bystander, passerby or other person;

4.19 **Donations**

ask for or receive or indicate that he or she desires a donation of money or any other thing;

4.20 **Fires**

subject to the *Fire and Emergency Services Act 2005*, light any fire except in a portable barbeque, as long as the barbeque is used in an area that is clear of flammable material for a distance of at least four metres;

4.21 **Fireworks**

use, discharge or explode any fireworks;

4.22 **Fishing**

fish:

- 4.22.1 in any pond or lake to which this subparagraph applies;
- 4.22.2 from any place or structure to which this subparagraph applies;
- 4.22.3 from any bridge;
- 4.22.4 in any pond or lake where signage indicates that it has been closed for health reasons;

4.23 **Flora and Fauna**

- 4.23.1 damage, pick, prune or otherwise interfere with any plant or flower or other vegetation thereon; or

4.23.2 tease, or cause any harm to any animal, bird or marine creature, unless they are acting in accordance with the provisions of the *Native Vegetation Act 1991*, *National Parks and Wildlife Act 1972* and/or the *Crown Land Management Act 2009* (to the extent applicable);

4.24 **Hiring Boats**

4.24.1 comprising a pond or lake, hire out a boat or vessel or otherwise use it for commercial purposes; or

4.24.2 comprising the foreshore, hire out a boat or vessel;

4.25 **Horses**

ride, lead, exercise or otherwise allow a horse:

4.25.1 to be on or remain on the foreshore or bathe in any waters at the foreshore, except between the hours of 4:00am and 8:00am on any day, unless Council has resolved a section of foreshore to which this subparagraph would not apply; or

4.25.2 to be on any other land except where the Council has set aside a track or other area for use by or in connection with this subparagraph;

4.26 **Interference with Land**

interfere with or alter the land, including:

4.26.1 altering the construction or arrangement of the land to permit or facilitate access from an adjacent property;

4.26.2 erecting or installing a structure (including fencing, posts, buildings, pipes, wires, cables, fixtures, fittings and other objects) in, on, across, under or over the land;

4.26.3 changing or interfering with the construction, arrangement or materials of the land;

4.26.4 changing, interfering with or removing a structure (including pipes, wires, cables, fixtures, fittings or other objects) associated with the land;

4.26.5 planting a tree or other vegetation on the land, damaging, picking, pruning or otherwise interfering with the vegetation on the land, or removing vegetation from the land; or

4.26.6 otherwise use the land in a manner contrary to the purpose for which the land was designed to be used;

4.27 Launching and Retrieval of Personal Watercraft

launch or retrieve a personal watercraft from or onto the beach into or from the sea except in any area where the Council has resolved that such an activity is permitted, and has indicated the same through the erection of a sign or signs;

4.28 Model Aircraft, Boats and Cars

4.28.1 fly or operate a model aircraft, boat or model/remote control car which by the use thereof may cause or be likely to cause injury or discomfort to any person being on or in the vicinity of local government land or detract from or be likely to detract from another person's lawful use and enjoyment of the land;

4.28.2 fly or operate a model aircraft, boat or model/remote control car on land to which the Council has resolved this subparagraph shall apply;

4.29 Motor Vehicles on Parklands

comprising a park, garden or reserve:

4.29.1 drive or propel a motor vehicle unless on an area or road constructed or set aside by the Council for the parking, driving or riding of motor vehicles;

4.29.2 take part in any race, test or trial of any kind utilising a motor vehicle except in an area that has been properly constructed or set aside by the Council for that purpose; or

4.29.3 promote or organise any race, test or trial of any kind in which motor vehicles take part unless the race, test or trial is to take place on an area that has been properly constructed or set aside by the Council for that purpose;

4.29.4 drive or propel any motor vehicle, except on paths or roads constructed and set aside by the Council for that purpose;

4.30 Organised Ceremonies and Events

conduct or participate in a funeral, marriage ceremony, game, picnic, other event or entertainment on any local government land, except where the number of persons attending the event or entertainment does not exceed 50;

4.31 Public Exhibitions and Displays

allow or cause any public exhibition or display;

4.32 Picking Fruit

pick fruit, nuts or berries from any tree or bush;

4.33 Pontoons

comprising a pond or lake, install or maintain a pontoon, fixed floating jetty, or other jetty, whether temporary or permanent;

4.34 Preaching

preach or harangue;

4.35 Removing Soil

carry away or remove any soil, sand, seaweed, timber, stones, pebbles or other organic or inorganic materials or any part of the land;

4.36 Swimming

swim or bathe in any pond or lake to which this subparagraph applies;

4.37 Toilets

in any public convenience:

4.37.1 smoke tobacco or any other substance;

4.37.2 deposit anything in a pan, urinal or drain which is likely to cause a blockage;

4.37.3 use it for a purpose or manner for which it was not designed or constructed;

4.38 Use of Boats

comprising a pond or lake to which this subparagraph applies, use a boat or vessel;

4.39 Vehicles on Boat Ramps

4.39.1 launch or retrieve a boat or vessel other than from a boat ramp constructed for that purpose;

4.39.2 allow any motor vehicle to remain stationary on any boat ramp longer than is necessary to launch or retrieve a boat or vessel;

4.40 Vehicles on the Foreshore

comprising the foreshore, drive or propel a motor vehicle onto, from or on the foreshore except for the purpose of launching or retrieving a boat, so long as the vehicle is driven or propelled:

4.40.1 on an area that is constructed or set aside by the Council for that purpose; or

- 4.40.2 on an area to which the Council has resolved such an activity is permitted, and has indicated the same through the erection of a sign or signs;

4.41 Working on Vehicles

perform the work of repairing, washing, painting, panel beating or other work of a similar nature on or to any motor vehicle, except for running repairs in the case of breakdown.

5. Prohibited Activities

A person must not on local government land:

5.1 Annoyances

annoy or unreasonably interfere with any other person's use of the land by making a noise or by creating a disturbance that has not been authorised by the Council;

5.2 Interference with Permitted Use

interrupt or disrupt or interfere with any person's use of a park, reserve or the foreshore for which permission has been granted;

5.3 Use of Council Rubbish Bins

deposit any commercial waste or other rubbish emanating from commercial premises in any Council rubbish bin;

5.4 Use of Equipment

use any item of equipment and/or facilities or other Council property other than in the manner and for the purpose for which it was designed or set aside.

Part 3 – Enforcement

6. Removal of Encroachment or Interference

Any person who encroaches onto, interferes with, or alters local government land contrary to this by-law must at the request in writing of an authorised person:

- 6.1 cease the encroachment or interference; and
- 6.2 remove the source of the encroachment or interference; and
- 6.3 reinstate the land to the same standard it was prior to the encroachment, interference or alteration.

7. Council May do Work

If a person fails to remove an encroachment or interference on local government land in accordance with a request of an authorised officer pursuant to paragraph 6 of this by-law, then an authorised person may:

- 7.1 undertake the work; and
- 7.2 recover the cost of doing so from that person.

8. Directions

Any person on local government land must comply with any reasonable direction or request from an authorised person relating to:

- 8.1 that person's use of the land;
- 8.2 that person's conduct and behaviour on the land;
- 8.3 that person's safety on the land;
- 8.4 the safety and enjoyment of the land by other persons.

9. Removal of Animals

If any animal is found on local government land in breach of a by-law:

- 9.1 any person in charge of the animal will remove it on the request of an authorised person; and
- 9.2 an authorised person may remove the animal if a person fails to comply with the request, or if no person is in charge of the animal.

Part 4 – Miscellaneous

10. Exemptions

- 10.1 The restrictions in this by-law do not apply to any Police Officer, Council Officer or Council employee acting in the course and within the scope of that person's normal duties, or to a contractor while performing work for the Council and while acting under the supervision of a Council Officer, or to an emergency worker when driving an emergency vehicle.
- 10.2 The restrictions in paragraph 4.11 do not apply to an activity carried out in a manner approved by resolution of the Council.
- 10.3 The restrictions in paragraph 4.33 do not apply where the person responsible for installing or maintaining the structure has obtained any development approval required under the *Development Act 1993* or the *Planning, Development and Infrastructure Act 2016* and maintains a policy of insurance which provides at least \$20 million of public liability coverage for the structure.
- 10.4 The restrictions in subparagraphs 4.1, 4.7, 4.13 and 4.18 of this by-law do not apply to:

- 10.4.1 electoral matters authorised by a candidate and which relate to a Commonwealth or State election that occurs during the period commencing at 5:00pm on the day before the issue of the writ or writs for the election and ending at the close of polls on polling day; or
- 10.4.2 electoral matters authorised by a candidate and which relate to an election under the *Local Government Act 1999* or the *Local Government (Elections) Act 1999* that occurs during the period commencing four weeks immediately before the date that has been set (either by or under either Act) for polling day and ending at the close of voting on polling day; or
- 10.4.3 matters which relate to and occur during the course of and for the purpose of a referendum.

11. Application of Paragraphs

Any of paragraphs 4.5, 4.6.2, 4.8, 4.17, 4.22.1, 4.22.2, 4.28.2, 4.36 and 4.38 of this by-law will apply only in such portion or portions of the area as the Council may, by resolution, direct, in accordance with Section 246(3)(e) of the *Local Government Act 1999*.

12. Revocation

Council's *Local Government Land By-law 2014*, published in the *Gazette* on 21 August 2014, is revoked on the day on which this by-law comes into operation.

The foregoing by-law was duly made and passed at a meeting of the City of Charles Sturt held on the day of 20 by an absolute majority of the members for the time being constituting the Council, there being at least two thirds of the members present.

.....
Mr Paul Sutton
Chief Executive Officer



CITY OF CHARLES STURT

By-law made under the Local Government Act 1999

ROADS BY-LAW 2021

By-law No. 4 of 2021

For the management, control and regulation of activities on roads.

Part 1 – Preliminary

1. Short Title

This by-law may be cited as the *Roads By-law 2021*.

2. Commencement

This by-law will come into operation four months after the day on which it is published in the *Gazette* in accordance with Section 249(5) of the *Local Government Act 1999*.

3. Definitions

In this by-law unless the contrary intention is clearly indicated:

- 3.1 **camp** includes setting up a camp, or causing a tent, caravan or motorhome to remain on the land for the purpose of staying overnight, whether or not any person is in attendance or sleeps on the land;
- 3.2 **emergency vehicle** means a vehicle driven by a person who is an emergency worker;
- 3.3 **emergency worker** has the same meaning as in Regulation 54 of the *Road Traffic (Road Rules – Ancillary and Miscellaneous Provisions) Regulations 2014*;
- 3.4 **electoral matter** has the same meaning as in the *Electoral Act 1985* provided that such electoral matter is not capable of causing physical damage or injury to any person within its immediate vicinity;
- 3.5 **green organics** means any clean organic matter consisting of lawn clippings, plants, leaves, prunings or other materials for which permission has been given by the Council but no item larger than 15 cm in diameter;
- 3.6 **household waste** means any kind of domestic and kitchen waste generated from residences, but excludes liquids, metals (other than food containers), building materials, stones, bricks, soil, lead acid batteries and any dangerous or toxic waste;

3.7 **recyclables** means newspapers, magazines, clean paper and cardboard, clean plastic containers of a type specified by the Council, clean tins and cans, clean glass and clean milk and juice containers and other materials for which permission has been given by the Council;

3.8 **road** has the same meaning as in the *Local Government Act 1999*.

Part 2 – Management of Roads

4. Activities Requiring Permission

A person must not, without permission, on any road:

4.1 Advertising

display any sign for the purpose of advertising, other than a moveable sign which is displayed on a road in accordance with or exempt from the provisions of the Council's *Moveable Signs By-law 2021*;

4.2 Amplification

use an amplifier or other device whether mechanical or electrical for the purpose of amplifying sound or broadcasting announcements or advertisements;

4.3 Animals

exercise any animal in such a manner as to endanger the safety of another person;

4.4 Bicycles

chain, lock or affix a bicycle to any pole, fence or other structure on a Road where the bicycle may cause an obstruction or damage the structure, other than on a structure specifically designed and set aside by the Council for that purpose;

4.5 Bridge Jumping

jump or dive from any bridge or other structure;

4.6 Camping

4.6.1 camp;

4.6.2 erect any tent or other structure of calico, canvas, plastic or similar material;

4.6.3 camp in a motorhome, except where a sign or signs erected by the Council indicates that camping on the road in such a vehicle is permitted;

4.7 Canvassing

convey any advertising, religious or other message to any bystander, passerby or other person;

4.8 Donations

ask for or receive or indicate that he or she desires a donation of money or any other thing;

4.9 Preaching

preach, canvass, harangue or otherwise solicit for religious purposes except on any road or part thereof where the Council has, by resolution, determined this restriction shall not apply;

4.10 Public Exhibitions and Displays

4.10.1 sing, busk, play a recording or use a music instrument, or perform similar activities;

4.10.2 conduct or hold a concert, festival, show, circus, performance or a similar activity;

4.10.3 erect a stage or structure for the purpose of conducting or holding a concert, festival, show, circus, performance or a similar activity;

4.10.4 cause any public exhibitions or display;

4.11 Touting for Business

tout for business;

4.12 Use of Council Rubbish Bins

deposit any commercial waste or other rubbish emanating from commercial premises in any Council rubbish bin;

4.13 Working on Vehicles

perform the work of repairing, washing, painting, panel beating or other work of any nature on or to any vehicle, except for running repairs in the case of breakdown.

Part 3 – Miscellaneous**5. Waste Management**

An occupier of premises must:

5.1 facilitate the collection and removal of household waste, recyclables or green organics from the premises on the day of or the night before the scheduled collection day (and not before these times); and

- 5.2 in order to comply with subparagraph 5.1, ensure that, prior to the time appointed by the Council for the collection of a particular kind of household waste, recyclables or green organics from the premises, the container containing that kind of waste is placed out for collection in a position:
- 5.2.1 on the street in front of and on the same side as the premises, abutting the edge of (but not on) the carriageway and positioned so that the side of the container on which the hinges of the lid are situated faces the premises;
 - 5.2.2 that is not under the overhanging branches of any street tree that would obstruct the collection vehicle;
 - 5.2.3 as otherwise approved by the Council;
- 5.3 remove the waste, recyclables or green organics container from its position on the same day as the collection, after the collection has taken place.

6. Exemptions

- 6.1 The restrictions in this by-law do not apply to any Police Officer, Council Officer or Council employee acting in the course and within the scope of that person's normal duties, or to a contractor while performing work for the Council and while acting under the supervision of a Council Officer, or to an emergency worker when driving an emergency vehicle.
- 6.2 The restrictions in paragraphs 4.7 and 4.9 of this by-law do not apply to:
- 6.2.1 electoral matters authorised by a candidate and which relate to a Commonwealth or State election that occurs during the period commencing at 5:00pm on the day before the issue of the writ or writs for the election and ending at the close of polls on polling day; or
 - 6.2.2 electoral matters authorised by a candidate and which relate to an election under the *Local Government Act 1999* or the *Local Government (Elections) Act 1999* that occurs during the period commencing four weeks immediately before the date that has been set (either by or under either Act) for polling day and ending at the close of voting on polling day; or
 - 6.2.3 matters which relate to and occur during the course of and for the purpose of a referendum.
- 6.3 The restrictions in paragraph 4.10.1 do not apply to an activity carried out in a manner approved by resolution of the Council.

7. Revocation

Council's *Roads By-law 2014*, published in the *Gazette* on 21 August 2014, is revoked on the day on which this by-law comes into operation.

The foregoing by-law was duly made and passed at a meeting of the City of Charles Sturt held on the _____ day of _____ 20____ by an absolute majority of the

members for the time being constituting the Council, there being at least two thirds of the members present.

.....
Mr Paul Sutton
Chief Executive Officer



CITY OF CHARLES STURT

*By-law made under the Dog and Cat Management Act 1995
and the Local Government Act 1999*

DOGS AND CATS BY-LAW 2021

By-Law No. 5 of 2021

For the management and control of dogs and cats within the Council's area.

Part 1 – Preliminary

1. Short Title

This by-law may be cited as the *Dogs and Cats By-law 2021*.

2. Commencement

This by-law will come into operation four months after the day on which it is published in the *Gazette* in accordance with Section 249(5) of the *Local Government Act 1999*.

3. Definitions

In this by-law unless the contrary intention is clearly indicated:

- 3.1 **approved kennel establishment** means a building, structure or area approved by the relevant authority, pursuant to the *Development Act 1993* or *Planning, Development and Infrastructure Act 2016* for the keeping of dogs or cats on a temporary or permanent basis;
- 3.2 **assistance dog** means a dog trained and used for the purpose of assisting a person who is wholly or partially disabled and includes a dog undergoing training of a kind approved by the Board for assistance dogs;
- 3.3 **Board** has the same meaning as in the *Dog and Cat Management Act 1995*;
- 3.4 **cat** has the same meaning as in the *Dog and Cat Management Act 1995*;
- 3.5 **cattery** means a building, structure, premises or area approved by the relevant authority pursuant to the *Development Act 1993* or *Planning, Development and Infrastructure Act 2016* for the keeping of cats on a temporary or permanent basis;
- 3.6 **children's playground** means any enclosed area in which there is equipment, apparatus or other installed devices for the purpose of children's play (or within 5 metres of such devices if there is no enclosed area);

- 3.7 **control**, in relation to a dog, includes the person having ownership, possession or charge of, or authority over, the dog;
- 3.8 **dog** has the same meaning as in the *Dog and Cat Management Act 1995*;
- 3.9 **effective control** means a person exercising effective control of a dog either:
 - 3.9.1 by means of a physical restraint;
 - 3.9.2 by command, the dog being in close proximity to the person, and the person being able to see the dog at all times;
- 3.10 **Hooded and Red Capped Plover breeding site** means any land within 50 metres of a sign installed by the Crown or Council on land that indicates a Hooded and/or Red Capped Plover breeding nest, eggs or chicks are or may be present on the land or in the vicinity;
- 3.11 **keep** includes the provision of food or shelter;
- 3.12 **public place** means a place to which the public has access (whether an admission fee is charged or not);
- 3.13 **small premises** means a premises comprising any self-contained dwelling where the property, or part thereof (ie flat, home unit etc), contains a secured unobstructed yard area of less than 100 square metres.

Part 2 – Dog Management and Control

4. Limit on Dog Numbers

- 4.1 The limit on the number of dogs kept:
 - 4.1.1 in a small premises shall be one dog;
 - 4.1.2 in premises other than a small premises, where a dog can be effectively contained, the limit shall be two dogs.
- 4.2 A person must not, without permission, keep any dog on any premises where the number of dogs on the premises exceeds the limit unless:
 - 4.2.1 the premises is an approved kennel establishment; or
 - 4.2.2 the Council has exempted the premises from compliance with this subparagraph.

5. Dog Free Areas

A person must not in any local government land or public place, to which this paragraph applies, allow a dog in that person's control to be in, or remain in that place unless the dog is an assistance dog.

6. Dogs on Leash Areas

A person must not allow a dog under that person's control to be or remain:

- 6.1 on local government land or public place to which the Council has resolved that this subparagraph applies;
- 6.2 on any park or reserve during times when organised sport is being played;
- 6.3 within five metres of a children's playground;
- 6.4 in a Hooded or Red Capped Plover breeding site,

unless the dog is secured by a strong leash not exceeding two metres in length which is either tethered securely to a fixed object capable of securing the dog or held by a person capable of controlling the dog and preventing it from being a nuisance or a danger to other persons.

7. Dog Exercise Areas

- 7.1 A person may enter upon any part of local government land or a public place identified by the Council as a dog exercise area in accordance with paragraph 11 for the purpose of exercising a dog under his or her control.
- 7.2 Where a person enters upon such land for that purpose, he or she must ensure that the dog under his or her control remain under effective control whilst on that land.
- 7.3 The Council must erect a sign or signs to denote the local government land or public places to which this paragraph applies, and information will be provided, in a manner determined by the Chief Executive Officer of the Council, to inform the public about such public places.

8. Dog Faeces

A person must not, on local government land or a public place, be in control of a dog, unless the person has, in his or her possession, a bag or other object for the purpose of picking up and lawfully disposing of any faeces that the dog may generate while in that place.

Part 3 – Cat Management and Control

9. Limit on Cat Numbers

- 9.1 The limit on the number of cats to be kept on any premises is two.
- 9.2 A person must not, without permission, keep any cat on any premises where the number of cats on the premises exceeds the limit unless:
 - 9.2.1 the premises is a cattery; or
 - 9.2.2 the Council has exempted the premises from compliance with this subparagraph.

Part 4 - Miscellaneous

10. Granting of Permits

Prior to the Council granting permission under subparagraph 4.2 or 9.2 the Council must consider whether:

- 10.1 an insanitary condition exists or has existed on the premises as a result of the keeping of animals;
- 10.2 a nuisance is caused or has been caused to any neighbour as a result of the keeping of animals on the premises;
- 10.3 there exists sufficient space, shelter on the premises for the keeping of the animals;
- 10.4 the animals can be adequately contained to the premises;
- 10.5 any order pursuant to Section 30 of the *Local Nuisance and Litter Control Act 2016* has been issued in respect of the premises or the applicant for permission.

11. Application of Paragraphs

Any of paragraphs 5, 6.1 and 7.1 of this by-law will apply only in such portion or portions of local government land or a public place as the Council may, by resolution, direct, in accordance with Section 246(3)(e) of the *Local Government Act 1999*.

12. Revocation

Council's *Dogs and Cats By-law 2014*, published in the *Gazette* on 21 August 2014, is revoked on the day on which this by-law comes into operation.

The foregoing by-law was duly made and passed at a meeting of the City of Charles Sturt held on the day of 20 by an absolute majority of the members for the time being constituting the Council, there being at least two thirds of the members present.

.....
Mr Paul Sutton
Chief Executive Officer



CITY OF CHARLES STURT

By-law made under the Local Government Act 1999

DOMESTIC LIVESTOCK MANAGEMENT BY-LAW 2021

By-law No. 6 of 2021

For the management, control and regulation of the keeping of livestock on residential premises, and for related purposes.

Part 1 – Preliminary

1. Short Title

This by-law may be cited as the *Domestic Livestock Management By-law 2021*.

2. Commencement

This by-law will come into operation four months after the day on which it is published in the *Gazette* in accordance with Section 249(5) of the *Local Government Act 1999*.

3. Definitions

In this by-law:

- 3.1 **cat** has the same meaning as in the *Dog and Cat Management Act 1995*;
- 3.2 **dog** has the same meaning as in the *Dog and Cat Management Act 1995*;
- 3.3 **keep** includes care, feed, control or possess, whether temporary or permanent;
- 3.4 **livestock** means animals kept or usually kept in a domestic or captive state, including cattle, goats, camels, horses, sheep, swine, birds, poultry, pigeons, bees and fish kept or usually kept in a commercial aquarium or fish farm, but does not include a dog or cat;
- 3.5 **poultry** includes chickens, roosters, turkeys, ducks and geese;
- 3.6 **prescribed livestock** means bees, birds, pigeons and fish;
- 3.7 **residential premises** means premises with a residential land use category within the meaning of *Local Government (General) Regulations 2013*; and
- 3.8 **road** has the same meaning as in the *Local Government Act 1999*; and

- 3.9 **small premises** means residential premises where the property, or part thereof, contains a secured unobstructed yard area of less than 100 square metres.

Part 2 – Livestock Management

4. Permission to be Obtained to Keep Livestock in Excess of the Limit

A person must not, without permission, keep or permit to be kept any livestock on residential premises where the number of livestock on the premises exceeds the limit prescribed for any kind of livestock under this by-law.

Note: In addition to requiring permission under this by-law, a person may also require approval under the *Development Act 1993* or *Planning, Development and Infrastructure Act 2016* to keep certain livestock on residential premises.

5. Limit on Livestock Numbers

The limit on the number of livestock (other than prescribed livestock and poultry) kept:

- 5.1 on a small premises is one animal;
- 5.2 on premises other than a small premises is two animals.

6. Compliance with Prescribed Standards

- 6.1 The owner of livestock kept on residential premises must ensure that the livestock is kept in a place that complies with the prescribed place standards provided for in Part 4.
- 6.2 The owner of livestock kept on residential premises in a structure constructed on or after 21 December 2014 must ensure that the structure complies with the prescribed structure standards provided for in Part 4.

7. Feed Storage

The owner of livestock kept on residential premises must ensure that any food for the livestock is stored in an air-tight, rodent proof container when not in use.

Part 3 – Specific Requirements for Poultry and Pigeons

8. Keeping Poultry

- 8.1 The limit on the number of poultry kept:
 - 8.1.1 on a small premises is five birds;
 - 8.1.2 on premises other than a small premises is 10 birds.
- 8.2 A person must not, without permission, keep a rooster on residential premises.
- 8.3 The owner of a poultry kept on residential premises must ensure that all poultry faeces, feathers, refuse and dropped or scattered feed on the premises are removed and disposed of:

8.3.1 at least twice each week; and

8.3.2 as often as is necessary to prevent the escape of offensive odours from the premises.

9. Keeping Pigeons

9.1 The limit on the number of pigeons kept:

9.1.1 on a small premises is 15;

9.1.2 on premises other than a small premises is 30.

9.2 The owner of a pigeon kept on residential premises must ensure that the pigeon is kept in an enclosure that complies with the prescribed enclosure standards provided for in Part 4.

9.3 The owner of a pigeon kept on residential premises must not feed or permit a person to feed the pigeon unless it is inside in the enclosure specified in subparagraph 9.2.

9.4 The owner of a pigeon kept on residential premises must ensure that all pigeon faeces, feathers, refuse and dropped or scattered feed on the premises are removed and disposed of:

9.4.1 at least twice each week; and

9.4.2 as often as is necessary to prevent the escape of offensive odours from the premises.

Part 4 – Prescribed Standards

10. Place Standards

A place complies with the 'prescribed place standards' if:

10.1 the livestock may extend its legs, wings or body to their full natural extent;

10.2 the livestock may stand, sit or perch, or the place is otherwise adequate for the needs of the animal;

10.3 the place is in a clean and sanitary condition; and

10.4 the livestock can be adequately contained to the premises.

11. Structure Standards

A structure complies with the 'prescribed structure standards' if it is:

11.1 located in the rear yard of the premises;

11.2 located not less than one metre from the boundary line between the owner's premises and any abutting premises;

- 11.3 soundly constructed of durable materials;
- 11.4 impervious to water;
- 11.5 constructed of materials that may be readily sanitised;
- 11.6 maintained in a good state of repair free from cracks, holes, rust and other damage;
- 11.7 kept in a way that minimises the transfer of pathogenic agents; and
- 11.8 adequately ventilated for the health and comfort of the livestock.

12. Enclosure Standards

An enclosure complies with the 'prescribed enclosure standards' if it:

- 12.1 is adequate for the size and breed of pigeon;
- 12.2 has its inside walls and ceilings (except walls and ceilings constructed of wire) painted or disinfected at least twice yearly;
- 12.3 otherwise complies with the prescribed place and shelter standards provided for in paragraphs 10 and 11 of this by-law.

Part 5 – Miscellaneous

13. Granting of Permits

Prior to the Council granting permission under paragraph 4 or 8.2 the Council must (in addition to any other relevant matters) consider whether:

- 13.1 an insanitary condition exists or has existed on the premises as a result of the keeping of animals;
- 13.2 a nuisance is caused or has been caused to any neighbour as a result of the keeping of animals on the premises or is likely to be caused by the keeping of the livestock;
- 13.3 there exists sufficient space, shelter on the premises for the keeping of the livestock;
- 13.4 the livestock can be adequately contained to the premises;
- 13.5 any other animals are kept or proposed to be kept on the premises;
- 13.6 any order pursuant to Section 30 of the *Local Nuisance and Litter Control Act 2016* has been issued in respect of the premises or the applicant for permission.

14. Exemptions

- 14.1 The restrictions in this by-law do not apply to livestock for which the Council has granted a specific exemption from the restriction.

- 14.2 The limit prescribed in paragraphs 5, 8.1 and 9.1 does not include any livestock under three months of age.

15. Revocation

Council's *Domestic Livestock Management By-law 2014*, published in the *Gazette* on 21 August 2014, is revoked on the day on which this by-law comes into operation.

The foregoing by-law was duly made and passed at a meeting of the City of Charles Sturt held on the day of 20 by an absolute majority of the members for the time being constituting the Council, there being at least two thirds of the members present.

.....
Mr Paul Sutton
Chief Executive Officer

APPENDIX D



CITY OF CHARLES STURT



By-law made under the Local Government Act 1999

PERMITS AND PENALTIES BY-LAW 20142021

By-law No. 1 of 20142021

To provide for a permit system, ~~to fix maximum set~~ penalties for ~~offences against Council breaches of by-laws~~, ~~to provide for certain matters pertaining to liability and evidence, set regulatory requirements~~, clarify the construction of ~~such Council's~~ by-laws and ~~to revoke by-laws for related purposes~~.

Part 1 – Preliminary

1. Short Title

This by-law may be cited as the *Permits and Penalties By-law 20142021*.

2. Commencement

This by-law will come into operation four months after the day on which it is published in the *Gazette* in accordance with Section 249(5) of the *Local Government Act 1999*.

~~3.1. Revocation~~

~~All by-laws previously made or adopted by the council, prior to the date this by-law is made, are hereby revoked from the day on which this by-law comes into operation.~~

~~4.3. Definitions~~

~~3.1~~ In any by-law of the Council, unless the contrary intention is clearly indicated:

~~4.13.1.1~~ ~~'authorised person'~~ **person** means a person appointed as an authorised person pursuant to Section 260 of the *Local Government Act 1999*;

~~3.1.2~~ ~~'person'~~ **Council** means the City of Charles Sturt;

~~3.1.3~~ **drive** a vehicle means to be in control of the steering, movement or propulsion of the vehicle;

3.1.4 **driver** of a vehicle means the person driving the vehicle;

3.1.5 **motor vehicle** has the same meaning as in the *Road Traffic Act 1961*;

4.23.1.6 **person** includes a natural person ~~or, a~~ body corporate or incorporated association;

4.3 — 'Council' means the City of Charles Sturt.

3.1.7 **road** has the same meaning as in the *Local Government Act 1999*;

3.1.8 **vehicle** has the same meaning as in the *Road Traffic Act 1961* and the *Australian Road Rules* and includes a motor vehicle.

3.2 In this by-law:

3.2.1 **owner** has the same meaning as in the *Road Traffic Act 1961*;

3.2.2 **prescribed offence** means an offence against a by-law of the Council relating to the driving, parking or standing of vehicles.

5.4. Construction

Every by-law of the Council shall be subject to any Act of Parliament and Regulations made thereunder.

Part 2 — Permits

6.5. Council ~~may grant permits~~ May Grant Permits

If any by-law of the Council states that a person needs a 'permit' or 'permission' to do a specified thing, then the following provisions apply:

6.45.1 ~~The~~the permit must be in writing-;

6.2 — The Council may:

5.2 a person may apply for permission by:

5.2.1 making a written application for permission to the Council or its duly authorised agent;

5.2.2 making application by way of a website established by the Council for the purpose of issuing a permit of a particular kind;

5.2.3 obtaining a permit from a permit vending-machine installed and maintained by the Council that has been designated by the Council for the purposes of issuing a permit of a particular kind;

5.3 the Council may:

5.3.1 provide that the permit applies for a particular term;

~~6.2.15.3.2~~ attach conditions to the permit the Council considers appropriate;

~~6.2.25.3.3~~ change or revoke a condition, by notice in writing; or

~~6.2.35.3.4~~ add new conditions, by notice in writing-;

~~6.35.4~~ Aa a person who holds a permit must comply with every condition attached to it. Failure to do so constitutes a breach of this by-law-;

~~6.45.5~~ Thethe Council may revoke a permit, by notice in writing, if:

~~6.4.15.5.1~~ the holder of the permit fails to comply with a condition attached to it;
or

~~6.4.25.5.2~~ the permit is of a continuing nature, and the Council has reasonable grounds for revoking it-;

~~6.55.6~~ Thethe Council may, by resolution, fix, vary or revoke fees or charges for the granting of a permit to do a specified thing-;

5.7 a person who applies for permission by way of subparagraph 5.2.2 or 5.2.3 is taken to have been granted permission when the following steps have been completed:

5.7.1 the person pays the permit fee (if any) by (as the case may be):

5.7.1.1 inserting sufficient coins or notes into the permit vending-machine;

5.7.1.2 credit or debit card; or

5.7.1.3 such other method of payment that may be approved by the Council by resolution;

5.7.2 the person receives a notice identifying itself as a permit from the Council to undertake the activity specified in the permit.

Part 3 – Enforcement

7.6. Penalties

~~7.16.1~~ A person who contravenes, or fails to comply with any by-law of the Council is guilty of an offence and is liable to a maximum penalty, being the maximum penalty referred to in the *Local Government Act 1999*, which may be fixed for offences against a by-law.

~~7.26.2~~ A person who is convicted of an offence against any by-law of the Council in respect of a continuing act or omission is liable, in addition to the penalty otherwise applicable, to a further penalty, being the maximum penalty referred to in the *Local Government Act 1999*, which may be fixed for offences of a continuing nature against a by-law.

7. Liability of Vehicles Owners and Expiation of Certain Offences

- 7.1 Without derogating from the liability of any other person, but subject to this paragraph, if a vehicle is involved in a prescribed offence, the owner of the vehicle is guilty of an offence and liable to the same penalty as is prescribed for the principal offence and the expiation fee that is fixed for the principal offence applies in relation to an offence against this paragraph.
- 7.2 The owner and driver of a vehicle are not both liable through the operation of this paragraph to be convicted of an offence arising out of the same circumstances, and consequently conviction of the owner exonerates the driver and conversely conviction of the driver exonerates the owner.
- 7.3 An expiation notice or expiation reminder notice given under the *Expiation of Offences Act 1996* to the owner of a vehicle for an alleged prescribed offence involving the vehicle must be accompanied by a notice inviting the owner, if they were not the driver at the time of the alleged prescribed offence, to provide the Council or officer specified in the notice, within the period specified in the notice, with a statutory declaration:
- 7.3.1 setting out the name and address of the driver; or
- 7.3.2 if they had transferred ownership of the vehicle to another prior to the time of the alleged offence and has complied with the *Motor Vehicles Act 1959* in respect of the transfer - setting out details of the transfer (including the name and address of the transferee).
- 7.4 Before proceedings are commenced against the owner of a vehicle for an offence against this section involving the vehicle, the Informant must send the owner a notice:
- 7.4.1 setting out particulars of the alleged prescribed offence; and
- 7.4.2 inviting the owner, if he or she was not the driver at the time of the alleged prescribed offence, to provide the Informant, within 21 days of the date of the notice, with a statutory declaration setting out the matters referred to in subparagraph 7.3.
- 7.5 Subparagraph 7.4 does not apply to:
- 7.5.1 proceedings commenced where an owner has elected under the *Expiation of Offences Act 1996* to be prosecuted for the offence; or
- 7.5.2 proceedings commenced against an owner of a vehicle who has been named in a statutory declaration under this section as the driver of the vehicle.
- 7.6 Subject to subparagraph 7.7, in proceedings against the owner of a vehicle for an offence against this paragraph, it is a defence to prove:
- 7.6.1 that, in consequence of some unlawful act, the vehicle was not in the possession or control of the owner at the time of the alleged prescribed offence; or
- 7.6.2 that the owner provided the Informant with a statutory declaration in accordance with an invitation under this paragraph.

7.7 The defence in paragraph 7.6.2 does not apply if it is proved that the owner made the declaration knowing it to be false in a material particular.

7.8 If:

7.8.1 an expiation notice is given to a person named as the alleged driver in a statutory declaration under this paragraph; or

7.8.2 proceedings are commenced against a person named as the alleged driver in such a statutory declaration,

the notice or summons, as the case may be, must be accompanied by a notice setting out particulars of the statutory declaration that named the person as the alleged driver.

7.9 The particulars of the statutory declaration provided to the person named as the alleged driver must not include the address of the person who provided the statutory declaration.

8. Evidence

In proceedings for a prescribed offence, an allegation in an Information that:

8.1 a specified place was a road or local government land; or

8.2 a specified vehicle was driven, parked or left standing in a specified place; or

8.3 a specified vehicle was parked or left standing for the purposes of soliciting business from a person or offering or exposing goods for sale; or

8.4 a specified place was not formed or otherwise set aside by the Council for the purposes of the driving, parking or standing of vehicles; or

8.5 a specified person was an authorised person; or

8.6 a specified provision was a condition of a specified permit granted under paragraph 5 of this by-law; or

8.7 a specified person was the owner or driver of a specified vehicle; or

8.8 a person named in a statutory declaration under paragraph 7 of this by-law for the prescribed offence to which the declaration relates was the driver of the vehicle at the time at which the alleged offence was committed; or

8.9 an owner or driver of a vehicle for a prescribed offence was given notice under paragraph 7 of this by-law on a specified day,

is proof of the matters so alleged in the absence of proof to the contrary.

Part 4 – Miscellaneous

9. Revocation

Council's *Permits and Penalties By-law 2014*, published in the *Gazette* on 21 August 2014, is revoked on the day on which this by-law comes into operation.

CITY OF CHARLES STURT

Permits and Penalties By-law ~~2014~~2021

The foregoing by-law was duly made and passed at a meeting of the ~~Council of the~~ City of Charles Sturt held on the ~~11th day of August 2014~~ day of 20 by an absolute majority of the members for the time being constituting the Council, there being at least two thirds of the members present.

.....
 Mr ~~Mark Withers~~ Paul Sutton
 Chief Executive Officer

**CITY OF CHARLES STURT**

By-law made under the Local Government Act 1999

MOVEABLE SIGNS BY-LAW ~~2014~~2021**By-law No. 2 of ~~2014~~2021**

To set standards for moveable signs on roads, to provide conditions for and the placement of such signs, to protect public safety and to protect or enhance the amenity of the area of the Council.

Part 1 – Preliminary**1. Short Title**

This by-law may be cited as the *Moveable Signs By-law ~~2014~~2021*.

2. Commencement

This by-law will come into operation four months after the day on which it is published in the *Gazette* in accordance with Section 249(5) of the *Local Government Act 1999*.

3. Definitions

In this by-law, unless the contrary intention is clearly indicated:

3.1 ~~'approved construction'~~**construction** means a moveable sign which:

- 3.1.1 is not more than 1 metre high, 700 mm in length and 700 mm in width; and
- 3.1.2 when placed on a footpath in a display position is not more than ~~600~~**700** mm in length; and
- 3.1.3 is constructed so as not to be (or ~~be~~ likely to be) a hazard to a member of the public using the footpath upon which the moveable sign has been placed; and
- 3.1.4 is constructed so as to be (~~and to be~~ likely to be) stable when displayed upon a footpath including being stable during adverse weather conditions; and
- 3.1.5 does not rotate, contain flashing lights or is illuminated internally or externally; and
- 3.1.6 does not have balloons, flags, streamers or other things attached to it;

- 3.2 ~~'banner'~~**banner** means a moveable sign constituted of a strip of cloth, plastic or other material hung or attached to a pole, fence or other structure;
- 3.3 ~~'business premises'~~**premises** means the premises from which a business, trade or calling is conducted that is open to the public;
- 3.4 ~~'footpath'~~**footpath** means:
- 3.4.1 a footway, lane or other place made or constructed for the use of pedestrians and not for the use of vehicles;
- 3.4.2 that part of a road between the edge of the carriageway and the boundary between the road and the adjoining land on the same side of the carriageway as that edge;
- 3.5 ~~'moveable sign'~~**sign** has the same meaning as in the *Local Government Act 1999*;
- 3.6 ~~'road'~~**road** has the same meaning as in the *Local Government Act 1999*;
- 3.7 ~~'road related area'~~**area** has the same meaning as in the *Road Traffic Act 1961*.

Part 2 – Provisions Applicable to Moveable Signs

4. Design and Construction

A moveable sign displayed on a road must: be of an approved construction.

- ~~4.1 — be constructed so as not to present a hazard to any member of the public;~~
- ~~4.2 — be constructed so as to be stable when in position and to be able to keep its position in adverse weather conditions;~~
- ~~4.3 — not be unsightly or offensive in appearance;~~
- ~~4.4 — not contain flashing or moving parts;~~
- ~~4.5 — be not more than one metre high, 700mm in width or 700mm in depth.~~

5. Placement

A moveable sign displayed on a public road must not:

- 5.1 be placed anywhere except on the footpath; ~~and~~
- 5.2 be placed on a footpath that is less than 2.5 metres wide; ~~and~~
- 5.3 be placed on the sealed part of a footpath unless the sealed part is wide enough to contain the moveable sign and still leave a clear thoroughfare of at least 1.2 metres wide; ~~and~~
- 5.4 be placed on a landscaped area ~~(other than when landscaping comprises only lawn); and;~~

5.5 be placed on a designated parking area or within one metre of an entrance to or exit from premises; ~~and~~

~~5.6 — be fixed, tied or chained to, leaned against any bus shelter; and~~

~~5.7~~5.6 be placed within 10 metres of the far curb of an intersection; ~~and~~

~~5.8~~5.7 be fixed, tied or chained to, leaned against or placed closer than 2 metres to any other structure, object or plant (including another moveable sign); ~~and~~

~~5.9~~5.8 be displayed to advertise a business while the business is providing outdoor dining facilities on a public road; ~~and~~

~~5.10~~5.9 unreasonably restrict the use of the footpath or road or endanger the safety of members of the public.

6. Restrictions

A moveable sign displayed on a public road is subject to the following restrictions:

6.1 the moveable sign must only contain material which advertises a business being conducted on premises immediately adjacent to the sign;

6.2 only one moveable sign is to be displayed in relation to a business premises;

6.3 the moveable sign must not be displayed unless the business to which it relates is open to the public and the public are able to attend the premises at the time the sign is displayed;

6.4 the moveable sign must be clearly visible if displayed during the hours of darkness;

6.5 the moveable sign must be of an approved construction.

7. Banners

A banner must:

7.1 only be displayed on a road, footpath or road related area;

7.2 be securely fixed to a pole, fence or other structure so that it does not hang loose or flap;

7.3 not be attached to any building, structure, fence, vegetation or other item owned by the Council on a road, or other improvement to a road owned by the Council;

7.4 if it relates to an event, not be displayed more than one month before and two days after the event it advertises;

7.5 not be displayed for a continuous period of more than one month and two days in any ~~twelve~~12 month period;

7.6 not exceed ~~3-m~~3m² in size.

Part 3 – Enforcement

8. Removal of Unauthorised Moveable Signs

- 8.1 If a moveable sign has been placed on any public road or footpath in contravention of this by-law or of Section 226 of the *Local Government Act 1999*, an authorised person may order the owner of the sign to remove the moveable sign from the road or footpath.
- 8.2 If the authorised person cannot find the owner, or the owner fails to comply immediately with the order, the authorised person may remove the sign.
- 8.3 If a moveable sign is removed under subparagraph 8.2 of this by-law and is not claimed within 30 days of such removal the authorised person may sell, destroy or otherwise dispose of the moveable sign as the authorised person thinks fit.
- 8.4 Any person who displays an unauthorised moveable sign or who is the owner of an unauthorised moveable sign which has been removed under subparagraph 8.2 of this by-law must pay the Council any reasonable costs incurred in removing, storing or attempting to dispose of the moveable sign before being entitled to recover the moveable sign.

9. Removal of Authorised Moveable Signs

- 9.1 A moveable sign must be removed or relocated by the person who placed the moveable sign on a road or footpath or the owner of the moveable sign, at the request of an authorised officer if, in the opinion of the authorised person, and notwithstanding compliance with this by-law, there is any hazard or obstruction or there is likely to be a hazard or obstruction arising out of the location of the moveable sign.
- 9.2 A moveable sign must be removed or relocated by the person who placed the moveable sign on a road or public place or the owner of the sign, at the request of an authorised person, if so required by the authorised person for the purpose of special events, parades, road or footpath works or any other circumstances which, in the opinion of the authorised person, requires relocation or removal of the moveable sign.

Part 4 – Miscellaneous

10. Specified Exemptions

This by-law does not apply to a moveable sign which:

- 10.1 is a moveable sign that is placed on a public road pursuant to an authorisation under the *Local Government Act 1999* or another Act;
- 10.2 directs people to thea current open inspection of any land or building that is available for purchase or lease;
- 10.3 directs people to a current garage sale that is being held on residential premises provided the sign does not restrict the use of the road or endanger the safety of members of the public;

~~10.4 — directs people to a charitable function;~~

~~10.5~~10.4 is a flat sign containing only the banner or headlines of a newspaper or magazine provided:

~~10.5.1~~10.4.1 the sign does not restrict the use of the road or endanger members of the public; and

~~10.5.2~~10.4.2 only three such signs are displayed in relation to a business premises;

~~10.6~~10.5 is related to a ~~State or~~ Commonwealth election ~~and is displayed that occurs~~ during the period commencing at 5:00pm on the day before the issue of the writ or writs for the election and ending at the close of polls on polling day;

10.6 is related to a State election and is otherwise authorised to be exhibited under the Section 246 of Local Government Act 1999 or the Electoral Act 1985;

10.7 is related to an election held under the *Local Government Act 1999* or the *Local Government (Elections) Act 1999* and is ~~displayed during the period commencing four weeks immediately before the date that has been set for polling day and ending at the close of voting on polling day; otherwise~~ authorised to be exhibited under Section 246 of Local Government Act 1999;

10.8 related to a referendum and is displayed during the course and for the purpose of that referendum;

10.9 is displayed with permission of the Council and in accordance with any conditions attached to that permission; or

10.10 is a sign of a class prescribed in the regulations.

11. Revocation

Council's Moveable Signs By-law 2014, published in the Gazette on 21 August 2014, is revoked on the day on which this by-law comes into operation.

The foregoing by-law was duly made and passed at a meeting of the ~~Council of the~~ City of Charles Sturt held on the ~~14th day of August 2014~~ _____ day of _____ 20__ by an absolute majority of the members for the time being constituting the Council, there being at least two thirds of the members present.

.....
Mr ~~Mark Withers~~Paul Sutton
Chief Executive Officer

Formatted
Don't adjust

Formatted
Asian text,



CITY OF CHARLES STURT

By-law made under the Local Government Act 1999

LOCAL GOVERNMENT LAND BY-LAW ~~2014~~2021

By-law No. 3 of ~~2014~~2021

For the management and regulation of the use of and access to local government land vested in or under the control of the Council and public places (other than roads), including the prohibition and regulation of particular activities on local government land and in public places.

Part 1 – Preliminary

1. Short Title

This by-law may be cited as the *Local Government Land By-law ~~2014~~2021*.

2. Commencement

This by-law will come into operation four months after the day on which it is published in the *Gazette* in accordance with Section 249(5) of the *Local Government Act 1999*.

3. Definitions

In this by-law:

3.1 ~~'animal'~~**animal** includes birds, insects and marine creatures;

3.2 ~~'camp'~~**camp** includes setting up a camp, or ~~cause~~causing a tent, caravan or motorhome to remain on the land for the purpose of staying overnight, whether or not any person is in attendance or sleeps on the land;

3.3 ~~'e-cigarette'~~ means:

3.3.1 a device that is designed to generate or release an aerosol or vapour for inhalation by its user in a manner similar to the inhalation of smoke from an ignited tobacco product; or

3.3.2 a device of a kind resolved by the Council and notified by notice in the *Gazette* to be an e-cigarette;

~~3.3.4~~ **electoral matter'****matter** has the same meaning as in the *Electoral Act 1985* provided that such electoral matter is not capable of causing physical damage or injury to any person within its immediate vicinity;

~~3.5~~ ~~'emergency vehicle'~~**vehicle** means a vehicle driven by a person who is an emergency worker;

~~3.4~~~~3.6~~ **emergency worker** has the same meaning as in Regulation 54 of the Australian Road Traffic (Road Rules – Ancillary and Miscellaneous Provisions) Regulations 2014;

~~3.5~~~~3.7~~ ~~'liquor'~~**liquor** has the same meaning as defined in the *Liquor Licensing Act 1997*;

~~3.6~~~~3.8~~ **local government land**~~land~~**land** means land owned by the Council or under the Council's care, control and management (except roads);

~~3.9~~ ~~'model aircraft'~~includes a drone;

~~3.7~~~~3.10~~ **motor vehicle**~~vehicle~~ has the same meaning as in the *Road Traffic Act 1961*;

~~3.8~~~~3.11~~ ~~'on water activity'~~**activity** includes fishing (whether from a boat or other vessel, structure or land), swimming, bathing, diving, rowing or boating;

~~3.9~~~~3.12~~ ~~'open container'~~**container** means a container which:

~~3.9.1~~~~3.12.1~~ after the contents thereof have been sealed at the time of manufacture; and

~~3.9.1.1~~~~3.12.1.1~~ being a bottle, has had its cap, cork or top removed (whether or not it has since been replaced);

~~3.9.1.2~~~~3.12.1.2~~ being a can, it has been opened or punctured;

~~3.9.1.3~~~~3.12.1.3~~ being a cask, has had its tap placed in a position to allow it to be used;

~~3.9.1.4~~~~3.12.1.4~~ being any form of container, it has been opened, broken, punctured or manipulated in such a way as to allow access to the contents thereof; or

~~3.9.2~~~~3.12.2~~ is a flask, glass or mug or other container used for drinking purposes;

~~3.13~~ **'personal watercraft'** has the same meaning as in the *Harbors and Navigation Act 1993*;

~~3.4~~~~3.14~~ **public place**~~place~~ means a place (including a place on private land) to which the public has access (except a road) but does not include any part of a community parcel divided by a plan of community division under the *Community Titles Act 1996*;

~~3.15~~ **smoke** means:

~~3.15.1~~ in relation to a tobacco product, smoke, hold, or otherwise have control over, an ignited tobacco product; or

3.15.2 in relation to an e-cigarette, to inhale from, hold or otherwise have control over, an e-cigarette that is in use.

Part 2 – Management of Local Government Land and Public Places

4. Activities Requiring Permission

A person must not, without permission, on any local government land:

4.1 Advertising

display any sign for the purpose of advertising;

4.2 Amplification

use an amplifier or other device whether mechanical or electrical for the purpose of amplifying sound;

4.3 Animals

4.3.1 enter in company with any animal that the Council has resolved is prohibited from local government land, except land to which the Council has resolved that such an animal is permitted, and has indicated the same through the erection of a sign or signs;

4.3.2 exercise any animal in such a manner as to endanger the safety of any other person;

4.4 Animals on Foreshore

4.4.1 allow or suffer any animal under his or her control to swim or bathe in the sea or any other open public water to the inconvenience, annoyance, or danger of any other person bathing or swimming;

4.4.2 exercise any horse on the foreshore in such manner as to endanger the safety of any other person;

4.5 Animals in Lakes and Ponds

comprising a pond or lake, to which this subparagraph applies, allow or suffer any animal to enter or remain therein;

4.6 Athletic and Ball Sports

4.6.1 promote, organise or take part in any organised athletic sport;

4.6.2 to which this subparagraph applies, play or practice the game of golf;

4.7 Attachments

attach, hang or fix any item to any tree, shrub, plant, tree guard, tree stake, notice board, seat, fence, post or other item or structure which is the property of the Council;

4.8 Boat Ramps

launch or retrieve a boat or other vessel to or from any pond or lake to which this subparagraph applies;

4.9 Bridge Jumping

jump or dive from any bridge;

4.10 Buoys

~~comprising a pond or lake,~~ place a buoy, cable, chain, hawser, rope or net in, on or across ~~any~~the pond or lake;

4.11 Busking

sing, busk or play a musical instrument for the purpose of or so as to appear to be for the purpose of entertaining others or receiving money;

4.12 Camping

4.12.1 camp;

4.12.2 erect any tent or other structure of calico, canvas, plastic or similar material;

4.12.3 camp in a motorhome, except where a sign or signs erected by the Council indicates that camping on the land in such a vehicle is permitted;

4.13 Canvassing

convey any advertising, religious or other message to any bystander, passerby or other person;

4.14 Cemeteries

comprising a cemetery:

4.14.1 bury or inter any human or animal remains;

4.14.2 erect any memorial;

~~4.14.31.1.1 drive or propel any motor vehicle, except on paths or roads constructed and set aside by the Council for that purpose;~~

4.15 Closed Lakes

comprising a lake or pond, enter, remain in or on, or engage in any on water activity on any part of the lake or pond at any time during which the Council has resolved that it shall be closed to the public and which is indicated by a sign or signs to that effect;

4.16 Closed Lands

enter or remain on any part the land:

- 4.16.1 at any time during which the Council has resolved that it shall be closed to the public and which is indicated by a sign or signs to that effect;
- 4.16.2 where the land is enclosed with fences and/or walls, and gates, at any time when the gates have been closed and locked; or
- 4.16.3 where admission charges are payable, to enter without paying those charges;
- 4.16.4 constituting a revegetation area, where a sign or signs indicate that the land is closed for that purpose;

4.17 Digging Soil

to which this subparagraph applies, dig the soil for or collect worms, shellfish, grubs or insects;

4.18 Distribution

distribute anything to any bystander, passerby or other person;

4.19 Donations

ask for or receive or indicate that he or she desires a donation of money or any other thing;

4.20 Fires

subject to the *Fire and Emergency Services Act 2005*, light any fire except:

~~4.20.1 in a place provided by the Council for that purpose; or~~

~~4.20.2~~ in a portable barbeque, as long as the barbeque is used in an area that is clear of flammable material for a distance of at least four metres;

4.21 Fireworks

use, discharge or explode any fireworks;

4.21.22 Fishing

fish:

~~4.21.14.22.1~~ in any pond or lake to which this subparagraph applies;

~~4.21.24.22.2~~ from any place or structure to which this subparagraph applies;

~~4.21.34.22.3~~ from any bridge ~~or structure~~;

~~4.21.44.22.4~~ in any pond or lake where signage indicates that it has been closed for health reasons;

~~4.224.23~~ **Flora and Fauna**

~~4.22.14.23.1~~ damage, pick, prune or otherwise interfere with any plant or flower or other vegetation thereon; or

~~4.22.24.23.2~~ tease, or cause any harm to any animal, bird or marine creature,

unless they are acting in accordance with the provisions of the *Native Vegetation Act 1991*, *National Parks and Wildlife Act 1972* and/or the *Crown ~~Lands~~Land Management Act 2009* (to the extent applicable);

~~4.234.24~~ **Hiring Boats**

~~4.23.14.24.1~~ ~~comprising a pond or lake,~~ hire out a boat or vessel or otherwise use it for commercial purposes ~~in any pond or lake;~~ or

~~4.23.24.24.2~~ ~~comprising the foreshore,~~ hire out a boat or vessel ~~on or from any part of the foreshore;~~

~~4.244.25~~ **Horses ~~and Cattle~~**

ride, lead, ~~herd,~~ exercise or ~~drive any otherwise allow a~~ horse, ~~cattle or sheep;~~

~~4.25.1~~ ~~to be on or remain on the foreshore or bathe in any waters at the foreshore, except between the hours of 4:00am and 8:00am on any day, unless Council has resolved a section of foreshore to which this subparagraph would not apply; or~~

~~4.25.2~~ ~~to be on any other land~~ except where the Council has set aside a track or other area for use by or in connection with ~~the animal of that kind~~ ~~this subparagraph;~~

~~4.25~~ **Horses ~~on Foreshore~~**

~~comprising the foreshore, drive, lead or ride any horse;~~

4.26 Interference with Land

interfere with or alter the land ~~(whether or not such land is a pond or lake),~~ including:

4.26.1 altering the construction or arrangement of the land to permit or facilitate access from an adjacent property;

4.26.2 erecting or installing a structure (including fencing, posts, buildings, pipes, wires, cables, fixtures, fittings and other objects) in, on, across, under or over the land;

4.26.3 changing or interfering with the construction, arrangement or materials of the land;

- 4.26.4 changing, interfering with or removing a structure (including pipes, wires, cables, fixtures, fittings or other objects) associated with the land;
- 4.26.5 planting a tree or other vegetation on the land, damaging, picking, pruning or otherwise interfering with the vegetation on the land, or removing vegetation from the land; or
- 4.26.6 otherwise use the land in a manner contrary to the purpose for which the land was designed to be used;

4.27 **Launching and Retrieval of ~~Motorised~~ Personal Watercraft**

launch or retrieve a ~~motorised~~ personal watercraft from or onto the beach into or from the sea except in any area where the Council has resolved that such an activity is permitted, and has indicated the same through the erection of a sign or signs;

4.28 **Model Aircraft, Boats and Cars**

4.28.1 fly or operate a model aircraft, boat or model/remote control car which by the use thereof may cause or be likely to cause injury or discomfort to any person being on or in the vicinity of local government land or detract from or be likely to detract from another person's lawful use and enjoyment of the land;

4.28.2 fly or operate a model aircraft, boat or model/remote control car on land to which the Council has resolved this subparagraph shall apply;

4.28.29 **Motor Vehicles on Parklands**

comprising a park, garden or reserve:

4.28.14.29.1 drive or propel a motor vehicle unless on an area or road constructed or set aside by the Council for the parking, driving or riding of motor vehicles;

4.28.24.29.2 take part in any race, test or trial of any kind utilising a motor vehicle except in an area that has been properly constructed or set aside by the Council for that purpose; or

4.28.34.29.3 promote or organise any race, test or trial of any kind in which motor vehicles take part unless the race, test or trial is to take place on an area that has been properly constructed or set aside by the Council for that purpose;

4.29.4 drive or propel any motor vehicle, except on paths or roads constructed and set aside by the Council for that purpose;

~~4.29 **Vehicles on Foreshore**~~

~~comprising the foreshore, drive or propel a motor vehicle onto, from or on the foreshore except for the purpose of launching or retrieving a boat, so long as the vehicle is driven or propelled;~~

~~4.29.11.1.1 on an area that is constructed or set aside by the Council for that purpose; or~~

~~4.29.21.1.1 on an area to which the Council has resolved such an activity is permitted, and has indicated the same through the erection of a sign or signs;~~

~~4.30~~ **No Liquor**

~~4.30~~ **consume, carry or be** Organised Ceremonies and Events

~~4.30.1 conduct or participate in possession or charge of any liquor a funeral, marriage ceremony, game, picnic, other event or entertainment on any local government land to which this subparagraph applies (provided the land constitutes a park or reserve); except where the number of persons attending the event or entertainment does not exceed 50;~~

~~4.30.2 excepting sealed containers, consume, carry, be in possession or charge of any liquor in an open container on any local government land to which this subparagraph applies (provided the land constitutes a park or reserve);~~

~~4.31~~ **Public Exhibitions and Displays**

~~allow or cause any public exhibition or display;~~

~~4.314.32~~ **Picking Fruit**

~~pick fruit, nuts or berries from any tree or bush;~~

~~4.324.33~~ **Pontoons**

~~comprising a pond or lake, install or maintain a pontoon, fixed floating jetty, or other jetty (whether temporary or permanent) in or on any pond or lake to which this subparagraph applies;~~

~~4.334.34~~ **Preaching**

~~preach or harangue;~~

~~4.344.35~~ **Removing Soil**

~~carry away or remove any soil, sand, seaweed, timber, stones, pebbles or other organic or inorganic materials or any part of the land;~~

~~4.354.36~~ **Swimming**

~~swim or bathe in any pond or lake to which this subparagraph applies;~~

~~4.364.37~~ **Toilets**

~~in any public convenience on local government land:~~

Formatted
text, Adjust

~~4.36.1 urinate other than in a urinal or pan or defecate other than in a pan set apart for that purpose;~~

~~4.36.24.37.1~~ smoke tobacco or any other substance;

~~4.36.34.37.2~~ deposit anything in a pan, urinal or drain which is likely to cause a blockage;

~~4.36.44.37.3~~ use it for a purpose or manner for which it was not designed or constructed;

~~4.36.5 enter any toilet that is set aside for use of the opposite sex except where:~~

~~4.36.5.1 a child under the age of five years accompanied by an adult person of that other sex; and/or~~

~~4.36.5.2 to provide assistance to a disabled person;~~

~~4.37~~4.38 **Use of Boats**

~~use a boat or vessel in any~~comprising a pond or lake to which this subparagraph applies, use a boat or vessel;

~~4.38~~4.39 **Vehicles on Boat Ramps**

~~4.38.14.39.1~~ launch or retrieve a boat or vessel other than from a boat ramp constructed for that purpose;

~~4.38.24.39.2~~ allow any motor vehicle to remain stationary on any boat ramp longer that is necessary to launch or retrieve a boat or vessel;

~~4.39~~ **Weddings**

~~comprising a park or reserve, conduct or participate in a marriage ceremony;~~

4.40 Vehicles on the Foreshore

comprising the foreshore, drive or propel a motor vehicle onto, from or on the foreshore except for the purpose of launching or retrieving a boat, so long as the vehicle is driven or propelled;

4.40.1 on an area that is constructed or set aside by the Council for that purpose; or

4.40.2 on an area to which the Council has resolved such an activity is permitted, and has indicated the same through the erection of a sign or signs;

~~4.40~~4.41 **Working on Vehicles**

perform the work of repairing, washing, painting, panel beating or other work of a similar nature on or to any motor vehicle, except for running repairs in the case of breakdown.

~~5. Posting of Bills~~

~~A person must not, on local government land or in a public place, without permission, post any bills, advertisements or other papers or items on a building or structure.~~

~~6.5. Prohibited Activities~~

A person must not on local government land:

~~6.15.1 Annoyances~~

annoy or unreasonably interfere with any other person's use of the land by making a noise or by creating a disturbance that has not been authorised by the Council;

~~6.25.2 Interference with Permitted Use~~

interrupt or disrupt or interfere with any person's use of a park, ~~reserves~~reserve or the foreshore for which permission has been granted;

~~6.3 Smoking~~

~~to which this subparagraph applies, smoke tobacco or any other substance;~~

~~5.3 Use of Council Rubbish Bins~~

~~deposit any commercial waste or other rubbish emanating from commercial premises in any Council rubbish bin;~~

~~6.45.4 Use of Equipment~~

use any item of equipment and/or facilities or other Council property other than in the manner and for the purpose for which it was designed or set aside.

Part 3 – Enforcement**~~7.6. Removal of Encroachment or Interference~~**

Any person who encroaches onto, interferes with, or alters local government land contrary to this by-law must at the request in writing of an authorised person:

~~7.16.1~~ cease the encroachment or interference; and

~~7.26.2~~ remove the source of the encroachment or interference; and

~~7.36.3~~ reinstate the land to the same standard it was prior to the encroachment, interference or alteration.

~~8.7.~~ Council ~~may~~May do ~~work~~Work

If a person fails to remove an encroachment or interference on local government land in accordance with a request of an authorised officer pursuant to paragraph ~~76~~ of this ~~by-law~~by-law, then an authorised person may:

~~8.17.1~~ undertake the work; and

~~8.27.2~~ recover the cost of doing so from that person.

~~9.8.~~ Directions

Any person on local government land must comply with any reasonable direction or request from an authorised person relating to:

~~9.18.1~~ that person's use of the land;

~~9.28.2~~ that person's conduct and behaviour on the land;

~~9.38.3~~ that person's safety on the land;

~~9.48.4~~ the safety and enjoyment of the land by other persons.

~~10.9.~~ Removal of Animals

If any animal is found on local government land in breach of a by-law:

~~10.19.1~~ any person in charge of the animal will remove it on the request of an authorised person; and

~~10.29.2~~ an authorised person may remove the animal if a person fails to comply with the request, or if no person is in charge of the animal.

Part 4 – Miscellaneous**~~11.10.~~ Exemptions**

~~11.110.1~~ The restrictions in this by-law do not apply to any Police Officer, Council Officer or Council employee acting in the course and within the scope of that person's normal duties, or to a contractor while performing work for the Council and while acting under the supervision of a Council Officer, or to an emergency worker when driving an emergency vehicle.

~~10.2~~ The restrictions in paragraph 4.11 do not apply to an activity carried out in a manner approved by resolution of the Council.

~~10.3~~ The restrictions in paragraph 4.33 do not apply where the person responsible for installing or maintaining the structure has obtained any development approval required under the *Development Act 1993* or the *Planning, Development and Infrastructure Act 2016* and maintains a policy of insurance which provides at least \$20 million of public liability coverage for the structure.

~~11.210.4~~ The restrictions in subparagraphs 4.1, 4.7, 4.13 and 4.18 of this by-law do not apply to:

~~11.2.1~~10.4.1 electoral matters authorised by a candidate and which relate to a Commonwealth or State election that occurs during the period commencing ~~on at 5:00pm on the day before~~ the issue of the writ or writs for the election and ending at the close of polls on polling day; or

~~11.2.2~~10.4.2 electoral matters authorised by a candidate and which relate to an election under the *Local Government Act 1999* or the *Local Government (Elections) Act 1999* that occurs during the period commencing four weeks immediately before the date that has been set (either by or under either Act) for polling day and ending at the close of voting on polling day; or

~~11.2.3~~10.4.3 matters which relate to, and occur during the course of and for the purpose of a referendum.

~~12.11.~~10.4.3 Application of Paragraphs

Any of paragraphs 4.5, 4.6.2, 4.8, 4.17, 4.~~2122~~10.4.1, 4.~~2122~~10.4.2, 4.~~30.1~~10.4.1, 4.~~3028~~10.4.2, 4.~~32~~10.4.3, 4.~~35~~10.4.3 and 6.~~34~~10.4.3 of this by-law will apply only in such portion or portions of the area as the Council may, by resolution, direct, in accordance with Section 246(3)(e) of the *Local Government Act 1999*.

12. Revocation

Council's *Local Government Land By-law 2014*, published in the *Gazette* on 21 August 2014, is revoked on the day on which this by-law comes into operation.

The foregoing by-law was duly made and passed at a meeting of the ~~Council of the~~ City of Charles Sturt held on the ~~11th day of August 2014~~ day of 20 by an absolute majority of the members for the time being constituting the Council, there being at least two thirds of the members present.

.....
Mr ~~Mark Withers~~Paul Sutton
Chief Executive Officer



CITY OF CHARLES STURT

By-law made under the Local Government Act 1999

ROADS BY-LAW ~~2014~~2021

By-law No. 4 of ~~2014~~2021

For the management, control and regulation of activities on roads.

Part 1 – Preliminary

1. Short Title

This by-law may be cited as the *Roads By-law* ~~2014~~2021.

2. Commencement

This by-law will come into operation four months after the day on which it is published in the *Gazette* in accordance with Section 249(5) of the *Local Government Act 1999*.

3. Definitions

In this by-law unless the contrary intention is clearly indicated:

3.1 ~~'camp'~~**camp** includes setting up a camp, or causing a tent, caravan or motorhome to remain on the ~~road~~**land** for the purpose of staying overnight, whether or not any person is in attendance or sleeps on the ~~road~~**land**;

~~3.2~~ ~~'emergency vehicle'~~**vehicle** means a vehicle driven by a person who is an emergency worker;

~~3.23.3~~ **emergency worker** has the same meaning as in ~~the Australian Road Rules and Regulation 54 of the Road Traffic (Road Rules – Ancillary and Miscellaneous Provisions) Regulations~~ ~~1999~~2014;

~~3.33.4~~ ~~'electoral matter'~~**matter** has the same meaning as in the *Electoral Act 1985* provided that such electoral matter is not capable of causing physical damage or injury to any person within its immediate vicinity;

~~3.43.5~~ ~~'green organics'~~**organics** means any clean organic matter consisting of lawn clippings, plants, leaves, prunings or other materials for which permission has been given by the Council but no item larger than 15 cm in diameter;

~~3.53.6~~ ~~'household waste'~~**waste** means any kind of domestic and kitchen waste generated from residences, but excludes liquids, metals (other than food containers), building materials, stones, bricks, soil, lead acid batteries and any dangerous or toxic waste;

3.63.7 ~~'recyclables'~~**recyclables** means newspapers, magazines, clean paper and cardboard, clean plastic containers of a type specified by the Council, clean tins and cans, clean glass and clean milk and juice containers and other materials for which permission has been given by the Council;

3.73.8 ~~'road'~~**road** has the same meaning as in the *Local Government Act 1999*.

Part 2 – Management of Roads

4. Activities Requiring Permission

A person must not, without permission, on any road:

4.1 Advertising

display any sign for the purpose of advertising, other than a moveable sign which is displayed on a road in accordance with or exempt from the provisions of the Council's *Moveable Signs By-law 20142021*;

4.2 Amplification

use an amplifier or other device whether mechanical or electrical for the purpose of amplifying sound or broadcasting announcements or advertisements;

4.3 Animals

exercise any animal in such a manner as to endanger the safety of another person;

4.4 Bicycles

chain, lock or affix a bicycle to any pole, fence or other structure on a Road where the bicycle may cause an obstruction or damage the structure, other than on a structure specifically designed and set aside by the Council for that purpose;

4.5 Bridge Jumping

jump or dive from any bridge or other structure;

4.44.6 Camping

4.6.1 camp;

4.4.14.6.2 erect any tent or other structure of calico, canvas, plastic or similar material ~~as a place of habitation~~;

4.4.2 — camp ~~or sleep overnight~~;

4.4.34.6.3 ~~camp or sleep overnight~~ in a motorhome, except where a sign or signs erected by the Council ~~indicate~~indicates that camping on the road in such a vehicle is permitted;

Formatted
keep with

Formatted
keep with

4.54.7 Canvassing

convey any advertising, religious or other message to any bystander, passerby or other person;

4.64.8 Donations

ask for or receive or indicate that he or she desires a donation of money or any other thing;

4.7 ~~Handbills on Vehicles~~

~~place on any vehicle, or cause to be placed on any vehicle (without the consent of the owner of the vehicle), any handbill, book, notice, leaflet, or other printed matter;~~

4.8 ~~Posting of Bills~~

~~post any bills, advertisements or other papers or items on a building or structure;~~

4.9 Preaching

~~preach or harangue;~~

preach, canvass, harangue or otherwise solicit for religious purposes except on any road or part thereof where the Council has, by resolution, determined this restriction shall not apply;

4.10 Public Exhibitions and Displays

4.10.1 sing, busk, play a recording or use a music instrument, or perform similar activities;

4.10.2 conduct or hold a concert, festival, show, circus, performance or a similar activity;

4.10.3 erect a stage or structure for the purpose of conducting or holding a concert, festival, show, circus, performance or a similar activity;

4.10.4 cause any public exhibitions or display;

4.11 Touting for Business

tout for business;

4.12 Use of Council Rubbish Bins

deposit any commercial waste or other rubbish emanating from commercial premises in any Council rubbish bin;

4.144.13 Working on Vehicles

perform the work of repairing, washing, painting, panel beating or other work of any nature on or to any vehicle, except for running repairs in the case of breakdown.

Part 3 – Miscellaneous**5. Waste Management**

An occupier of premises must:

- 5.1 facilitate the collection and removal of household waste, recyclables or green organics from the premises on the day of or the night before the scheduled collection day (and not before these times); and
- 5.2 in order to comply with subparagraph 5.1, ensure that, prior to the time appointed by the Council for the collection of a particular kind of household waste, recyclables or green organics from the premises, the container containing that kind of waste is placed out for collection in a position:
 - 5.2.1 on the street in front of and on the same side as the premises, abutting the edge of (but not on) the carriageway and positioned so that the side of the container on which the hinges of the lid are situated faces the premises;
 - 5.2.2 that is not under the overhanging branches of any street ~~tree~~tree that would obstruct the collection vehicle;
 - 5.2.3 as otherwise approved by the Council; ~~and~~
- 5.3 remove the waste, recyclables or green organics container from its position on the same day as the collection, after the collection has taken place.

6. Exemptions

- 6.1 The restrictions in this by-law do not apply to any Police ~~officer, emergency services officer~~Officer, Council ~~officer~~Officer or Council employee acting in the course and within the scope of that person's normal duties, or to a contractor while performing work for the Council and while acting under the supervision of a Council ~~officer~~Officer, or to an emergency worker when driving an emergency vehicle.
- 6.2 The restrictions in paragraphs ~~4.1, 4.5, 4.7, 4.8~~7 and 4.9 of this by-law do not apply to:
 - 6.2.1 electoral matters authorised by a candidate and which relate to a Commonwealth or State election that occurs during the period commencing ~~on~~at 5:00pm on the day before the issue of the writ or writs for the election and ending at the close of polls on polling day; or
 - 6.2.2 electoral matters authorised by a candidate and which relate to an election under the *Local Government Act 1999* or the *Local Government (Elections) Act 1999* that occurs during the period

commencing four weeks immediately before the date that has been set (either by or under either Act) for polling day and ending at the close of voting on polling day; or

- 6.2.3 matters which relate to, and occur during the course of and for the purpose of a referendum.

6.3 The restrictions in paragraph 4.10.1 do not apply to an activity carried out in a manner approved by resolution of the Council.

7. Revocation

Council's *Roads By-law 2014*, published in the *Gazette* on 21 August 2014, is revoked on the day on which this by-law comes into operation.

The foregoing by-law was duly made and passed at a meeting of the ~~Council of the~~ City of Charles Sturt held on the ~~11th~~ day of ~~August 2014~~ 20 by an absolute majority of the members for the time being constituting the Council, there being at least two thirds of the members present.

.....
Mr ~~Mark Withers~~ Paul Sutton
Chief Executive Officer

Formatted
Don't adjust

Formatted
Don't adjust



CITY OF CHARLES STURT

*By-law made under the Dog and Cat Management Act 1995
and the Local Government Act 1999*

DOGS AND CATS BY-LAW 20142021

By-Law No. 5 of 20142021

For the management and control of dogs and cats within the Council's area.

Part 1 – Preliminary

1. Short Title

This by-law may be cited as the *Dogs and Cats By-law 20142021*.

2. Commencement

This by-law will come into operation four months after the day on which it is published in the *Gazette* in accordance with Section 249(5) of the *Local Government Act 1999*.

3. Definitions

In this by-law unless the contrary intention is clearly indicated:

~~3.1 'assistant dog' means a guide dog, hearing dog or disability dog as those terms are defined in the *Dog and Cat Management Act 1995*~~

~~3.23.1~~ **approved kennel establishment** **establishment** means a building, structure or area approved by the relevant authority, pursuant to the *Development Act 1993* or *Planning, Development and Infrastructure Act 2016* for the keeping of dogs or cats on a temporary or permanent basis;

~~3.3 'cat' means an animal of the species *felis catus* over the age of three months;~~

~~3.2~~ **cattery** **assistance dog** means a dog trained and used for the purpose of assisting a person who is wholly or partially disabled and includes a dog undergoing training of a kind approved by the Board for assistance dogs;

~~3.3~~ **Board** has the same meaning as in the *Dog and Cat Management Act 1995*;

~~3.4~~ **cat** has the same meaning as in the *Dog and Cat Management Act 1995*;

~~3.43.5~~ **cattery** means a building, structure, premises or area approved by the relevant authority pursuant to the *Development Act 1993* or *Planning, Development and Infrastructure Act 2016* for the keeping of cats on a temporary or permanent basis;

~~3.53.6~~ **'children's playground'** **playground** means any enclosed area in which there is equipment, apparatus or other installed devices for the purpose of children's play (or within 5 metres of such devices if there is no enclosed area);

~~3.63.7~~ **'control'** **control**, in relation to a dog, includes the person having ownership, possession or charge of, or authority over, the dog;

~~3.7~~ **'dog'** means an animal of the species *canis familiaris* over the age of three months but does not include a dingo or a cross of a dingo;

~~3.8~~ **'dog'** has the same meaning as in the *Dog and Cat Management Act 1995*;

~~3.83.9~~ **'effective control'** **control** means a person exercising effective control of a dog either:

~~3.8.13.9.1~~ by means of a physical restraint;

~~3.8.23.9.2~~ by command, the dog being in close proximity to the person, and the person being able to see the dog at all times;

~~3.10~~ **'keep'** **Hooded and Red Capped Plover breeding site** means any land within 50 metres of a sign installed by the Crown or Council on land that indicates a Hooded and/or Red Capped Plover breeding nest, eggs or chicks are or may be present on the land or in the vicinity;

~~3.93.11~~ **'keep'** includes the provision of food or shelter;

~~3.103.12~~ **'public place'** **place** means a place to which the public has access (whether an admission fee is charged or not);

~~3.113.13~~ **'small premises'** **premises** means a premises comprising any self-contained dwelling where the property, or part thereof (~~i.e.~~ flat, home unit etc), contains a secured unobstructed yard area of less than 100 square metres.

Part 2 – Dog Management and Control

4. Limit on Dog Numbers

4.1 The limit on the number of dogs kept:

4.1.1 in a small premises shall be one dog;

4.1.2 in premises other than a small premises, where a dog can be effectively contained, the limit shall be two dogs;

4.2 A person must not, without permission, keep any dog on any premises where the number of dogs on the premises exceeds the limit unless:

4.2.1 the premises is an approved kennel establishment; or

4.2.2 the Council has exempted the premises from compliance with this subparagraph.

5. Dog Free Areas

A person must not in any local government land or public place, to which this paragraph applies, allow a dog in that person's control to be in, or remain in that place unless the dog is an ~~assistant~~assistance dog.

6. Dogs on Leash Areas

A person must not allow a dog under that person's control to be or remain:

- 6.1 on local government land or public place to which the Council has resolved that this ~~subclauses~~subparagraph applies;
- 6.2 on any park or reserve during times when organised sport is being played;
- 6.3 within ~~5~~five metres of a children's playground;

6.4 in a Hooded or Red Capped Plover breeding site,

unless the dog is secured by a strong leash not exceeding ~~2~~two metres in length which is either tethered securely to a fixed object capable of securing the dog or held by a person capable of controlling the dog and preventing it from being a nuisance or a danger to other persons.

7. Dog Exercise Areas

- 7.1 A person may enter upon any part of local government land or a public place identified by the Council as a dog exercise area in accordance with paragraph 11 for the purpose of exercising a dog under his or her control.
- 7.2 Where a person enters upon such land for that purpose, he or she must ensure that the dog under his or her control remain under effective control ~~while~~whilst on that land.
- 7.3 The Council must erect a sign or signs to denote the local government land or public places to which this paragraph applies, and information will be provided, in a manner determined by the Chief Executive Officer of the Council, to inform the public about such public places.

8. Dog Faeces

A person must not, on local government land or a public place, be in control of a dog, unless the person has, in his or her possession, a bag or other object for the purpose of picking up and lawfully disposing of any faeces that the dog may generate while in that place.

Part 3 – Cat Management and Control

9. Limit on Cat Numbers

- 9.1 The limit on the number of cats to be kept on any premises is two.
- 9.2 A person must not, without permission, keep any cat on any premises where the number of cats on the premises exceeds the limit unless:

- 9.2.1 the premises is a cattery; or
- 9.2.2 the Council has exempted the premises from compliance with this subparagraph.

Part 4 - Miscellaneous

10. Granting of Permits

Prior to the Council granting permission under subparagraph 4.2 or 9.2 the Council must consider whether:

- 10.1 an insanitary condition exists or has existed on the premises as a result of the keeping of animals;
- 10.2 a nuisance is caused or has been caused to any neighbour as a result of the keeping of animals on the premises;
- 10.3 there exists sufficient space, shelter on the premises for the keeping of the animals;
- 10.4 the animals can be adequately contained to the premises;
- 10.5 any order pursuant to Section ~~254~~30 of the *Local Government Nuisance and Litter Control Act 1999*2016 has been issued in respect of the premises or the applicant for permission.

11. Application of Paragraphs

Any of paragraphs 5, 6.1 and 7.1 of this by-law will apply only in such portion or portions of local government land or a public place as the Council may, by resolution, direct, in accordance with Section 246(3)(e) of the *Local Government Act 1999*.

12. Revocation

Council's *Dogs and Cats By-law 2014*, published in the *Gazette* on 21 August 2014, is revoked on the day on which this by-law comes into operation.

The foregoing by-law was duly made and passed at a meeting of the ~~Council of the~~ City of Charles Sturt held on the ~~11th day of August 2014~~ day of 20 by an absolute majority of the members for the time being constituting the Council, there being at least two thirds of the members present.

.....
Mr ~~Mark Withers~~ Paul Sutton
Chief Executive Officer



CITY OF CHARLES STURT

By-law made under the Local Government Act 1999

DOMESTIC LIVESTOCK MANAGEMENT BY-LAW 20142021

By-law No. 6 of 20142021

For the management, control and regulation of the keeping of livestock on residential premises, and for related purposes.

Part 1 – Preliminary

1. Short Title

This by-law may be cited as the *Domestic Livestock Management By-law 20142021*.

2. Commencement

This by-law will come into operation four months after the day on which it is published in the *Gazette* in accordance with Section 249(5) of the *Local Government Act 1999*.

3. Definitions

In this by-law:

- 3.1 ~~'cat'~~cat has the same meaning as in the *Dog and Cat Management Act 1995*;
- 3.2 ~~'dog'~~dog has the same meaning as in the *Dog and Cat Management Act 1995*;
- 3.3 ~~'keep'~~keep includes care, feed, control or possess, whether temporary or permanent;
- 3.4 ~~'livestock'~~livestock means animals kept or usually kept in a domestic or captive state, including cattle, goats, camels, horses, sheep, swine, birds, poultry, pigeons, bees and fish kept or usually kept in a commercial aquarium or fish farm, but does not include a dog or cat;
- 3.5 ~~'poultry'~~poultry includes chickens, roosters, turkeys, ducks and geese;
- 3.6 ~~'prescribed livestock'~~livestock means bees, birds, pigeons and fish;
- 3.7 ~~'residential premises'~~premises means premises with a property comprising the use of land for a detached dwelling, group dwelling, multiple dwelling, residential flat building, row dwelling or semi-detached dwelling and use category within the meaning of the Development Local Government (General) Regulations 20082013; and

3.8 ~~'road'~~road has the same meaning as in the *Local Government Act 1999*; and

3.9 ~~'small premises'~~premises means residential premises where the property, or part thereof, contains a secured unobstructed yard area of less than 100 square metres.

Formatted

Part 2 – Livestock Management

4. Permission to be Obtained to Keep Livestock in Excess of the Limit

A person must not, without permission, keep or permit to be kept any livestock on residential premises where the number of livestock on the premises exceeds the limit prescribed for any kind of livestock under this by-law.

Note: In addition to requiring permission under this by-law, a person may also require approval under the *Development Act 1993* or *Planning, Development and Infrastructure Act 2016* to keep certain livestock on residential premises.

5. Limit on Livestock Numbers

The limit on the number of livestock (other than prescribed livestock and poultry) kept:

5.1 on a small premises is one animal;

5.2 on premises other than a small premises is two animals.

6. Compliance with Prescribed Standards

6.1 The owner of livestock kept on residential premises must ensure that the livestock is kept in a place that complies with the prescribed place standards provided for in Part 4.

6.2 The owner of livestock kept on residential premises in a structure constructed on or after 21 December 2014 must ensure that the structure complies with the prescribed structure standards provided for in Part 4.

7. Feed Storage

The owner of livestock kept on residential premises must ensure that any food for the livestock is stored in an air-tight, rodent proof container when not in use.

Part 3 – Specific Requirements for Poultry and Pigeons

8. Keeping Poultry

8.1 The limit on the number of poultry kept:

8.1.1 on a small premises is five birds;

8.1.2 on premises other than a small premises is 10 birds.

8.2 A person must not, without permission, keep a rooster on residential premises.

- 8.3 The owner of a poultry kept on residential premises must ensure that all poultry faeces, feathers, refuse and dropped or scattered feed on the premises are removed and disposed of ~~at least twice each week;~~

8.3.1 at least twice each week; and

8.3.2 as often as is necessary to prevent the escape of offensive odours from the premises.

9. Keeping Pigeons

- 9.1 The limit on the number of pigeons kept:

9.1.1 on a small premises is 15;

9.1.2 on premises other than a small premises is 30.

- 9.2 The owner of a pigeon kept on residential premises must ensure that the pigeon is kept in an enclosure that complies with the prescribed enclosure standards provided for in Part 4.

- 9.3 The owner of a pigeon kept on residential premises must not feed or permit a person to feed the pigeon unless it is inside in the enclosure specified in subparagraph 9.2.

- 9.4 The owner of a pigeon kept on residential premises must ensure that all pigeon faeces, feathers, refuse and dropped or scattered feed on the premises are removed and disposed of ~~at least twice each week;~~

9.4.1 at least twice each week; and

9.4.2 as often as is necessary to prevent the escape of offensive odours from the premises.

Part 4 – Prescribed Standards

10. Place Standards

A place complies with the 'prescribed place standards' if:

10.1 the livestock may extend its legs, wings or body to their full natural extent;

10.2 the livestock may stand, sit or perch, or the place is otherwise adequate for the needs of the animal;

10.3 the place is in a clean and sanitary condition; and

10.4 the livestock can be adequately contained to the premises.

11. Structure Standards

A structure complies with the 'prescribed structure standards' if it is:

- 11.1 located in the rear yard of the premises;
- 11.2 located not less than [4one](#) metre from the boundary line between the owner's premises and any abutting premises;
- 11.3 soundly constructed of durable materials;
- 11.4 impervious to water;
- 11.5 constructed of materials that may be readily sanitised;
- 11.6 maintained in a good state of repair free from cracks, holes, rust and other damage;
- 11.7 kept in a way that minimises the transfer of pathogenic agents; and
- 11.8 adequately ventilated for the health and comfort of the livestock.

12. Enclosure Standards

An enclosure complies with the 'prescribed enclosure standards' if it:

- 12.1 is adequate for the size and breed of pigeon;
- 12.2 has its inside walls and ceilings (except walls and ceilings constructed of wire) painted or disinfected at least twice yearly;
- 12.3 otherwise complies with the prescribed place and shelter standards provided for in paragraphs 10 and 11 of this by-law.

Part 5 – Miscellaneous

13. Granting of Permits

Prior to the Council granting permission under paragraph 4 or 8.2 the Council must (in addition to any other relevant matters) consider whether:

- 13.1 an insanitary condition exists or has existed on the premises as a result of the keeping of animals;
- 13.2 a nuisance is caused or has been caused to any neighbour as a result of the keeping of animals on the premises or is likely to be caused by the keeping of the livestock;
- 13.3 there exists sufficient space, shelter on the premises for the keeping of the livestock;
- 13.4 the livestock can be adequately contained to the premises;
- 13.5 any other animals are kept or proposed to be kept on the premises;

- 13.6 any order pursuant to Section ~~254~~30 of the *Local ~~Government~~Nuisance and Litter Control* Act ~~1999~~2016 has been issued in respect of the premises or the applicant for permission.

14. Exemptions

- 14.1 The restrictions in this by-law do not apply to livestock for which the Council has granted a specific exemption from the restriction.
- 14.2 The limit prescribed in paragraphs 5, 8.1 and 9.1 does not include any livestock under three months of age.

15. Revocation

Council's *Domestic Livestock Management By-law 2014*, published in the *Gazette* on 21 August 2014, is revoked on the day on which this by-law comes into operation.

The foregoing by-law was duly made and passed at a meeting of the ~~Council of the~~ City of Charles Sturt held on the ~~11th day of August 2014~~ _____ day of 20 by an absolute majority of the members

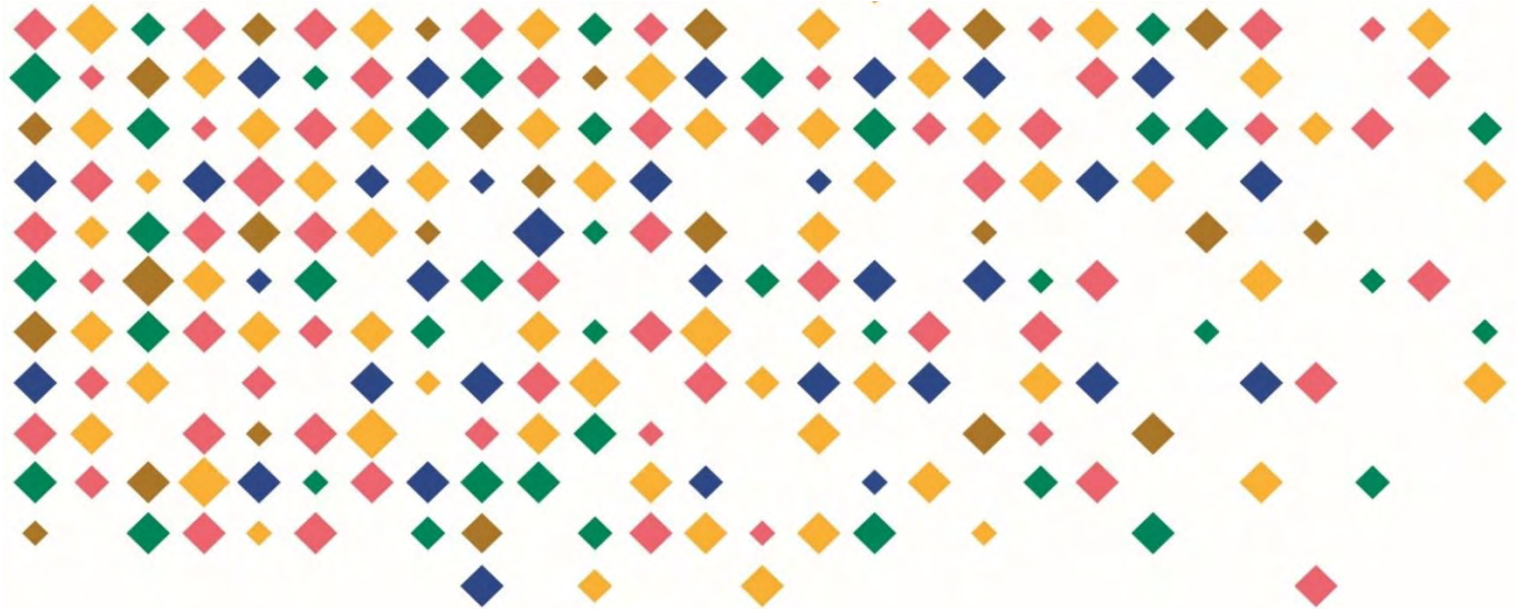
for the time being constituting the Council, there being at least two thirds of the members present.

.....
Mr ~~Mark Withers~~Paul Sutton
Chief Executive Officer

Formatted
Don't adjust

Formatted
Don't adjust

APPENDIX E



Community Engagement Approach for City of Charles Sturt By-law Review

Contact: Dani Scuteri
Project Officer- Public Health and Safety
PH: 08 8408 1305
dscuteri@charlessturt.sa.gov.au

Community Engagement Approach for City of Charles Sturt By-law Review

1. Purpose and Objectives

The purpose of this Community Engagement Approach document is to articulate the various measures that will be undertaken to ensure the community, stakeholders and Council members are appropriately informed and engaged on this project.

The objectives of this Community Engagement Approach are to ensure:

- That our Charles Sturt community has easy access to the appropriate information.
- That our Charles Sturt community is given opportunities to provide feedback.
- That the process builds positive relationships between Council and the community, and positions Charles Sturt as an organisation that is providing sound management decisions.
- That information is provided to the Charles Sturt community of the decision and reasoning for the decision.

2. Project Background

Every 7 years Councils must undertake a review of their By-Laws. The following By-Laws must be reviewed and endorsed by Council before September 2021 (The By-laws only take effect four months from the date of Gazettal)

- By-law No. 1 – Permits and Penalties
- By-law No. 2 – Moveable Signs
- By-law No. 3 – Local Government Land
- By-law No. 4 – Roads
- By-law No. 5 – Dogs and Cats
- By-law No. 6 – Domestic Livestock Management

Legislative Requirements:

This project and associated consultation have statutory requirements in accordance with the Local Government Act 1999 (see below).

249—Passing by-laws

(1) If it is proposed that a council make a by-law, the council must, at least 21 days before resolving to make the by-law—

(a) make copies of the proposed by-law (and any code, standard or other document proposed to be applied or incorporated by the by-law) available for public inspection, without charge and during ordinary office hours, at the principal office of the council, and so far as is reasonably practicable on the Internet; and

(b) by notice in a newspaper circulating in the area of the council—

(i) inform the public of the availability of the proposed by-law; and

(ii) set out the terms of the by-law, or describe in general terms the by-law's nature and effect.

(2) A council must give reasonable consideration to a written or other acceptable submission made to the council on a proposed by-law.

(1) A by-law made under this Act, and all subsequent by-laws altering that by-law, unless it has already expired or been revoked, expire on 1 January of the year following the year in which the seventh anniversary of the day on which the by-law was made falls.

(2) For the purposes of this section, a by-law will be taken to have been made on the day on which it is published in the Gazette or, in the case of a model by-law, the day on which the notice of the resolution adopting the model by-law is published in the Gazette.

3. Consultation Scope

The purpose of this consultation is to seek community feedback on the By-law review and meet Council's legislative requirements as detailed above.

4. Communities of Interest

Councils By-laws have city-wide interest; therefore consultation will be open and promoted across the City with our community and stakeholders encouraged to participate.

Key stakeholders and communities of interest for this project include:

- The broad City of Charles Sturt community.
- Dog and Cat Management Board (legislative requirement)
- Minister for Infrastructure and Transport (legislative requirement)

5. Planning Community Engagement and Timeframe

The scope for community engagement includes the following steps and timing.

The timeframe for the scope of engagement is outlined below.

Step	Title	Description	Timeframe
1.	Prepare Approach	Prepare a community engagement approach in relation to the matter.	October 2020
2.	Authorise Approach	Obtain authorisation of the community engagement approach from Council	November 2020
3.	Refer draft By-law to Dog and Cat Management Board	The Council must, at least 42 days before resolving to make the Dogs By-law and the Cats By-law, refer the draft by-laws to the Dog and Cat Management Board together with a report.	December 2020
4.	Seek legislative approval from the Minister	As per the legislative requirement receive approval from the Minister of Transport prior to making any by-law relating to the use of adjacent land pursuant to Section 18A of the <i>Harbours and Navigations Act 1993</i> . This refers to the Local Government Land By-law.	February 2021
5.	Undertake Community Engagement	<ul style="list-style-type: none"> On-line survey Depending on feedback received and demand – Open/online session Public signs Meetings with interested parties where required Public notices in the Newspaper as per legislative requirement 	1 February – 6 March 2021
6.	Consider Submissions	Consider written submissions received.	Mach/April 2021
7.	Prepare Report	Make amendments to proposed draft By-law if required as a result of the consultation and put proposed by-laws & associated reports to Council for adoption for Council to consider when deciding on the matter.	April 2021
8.	Gazetting	By-laws published in Government Gazette (as soon as practicable after being made)	May 2021
9.	Legislative Review Committee	By-laws and reports provided to Legislative Review Committee (within six sitting days of the By-laws being passed)	May 2021
10.	Communicate Decision	Following the decision-making process, communicate the decision by: <ul style="list-style-type: none"> Correspondence to residents who submitted feedback advising outcome of Council resolution (where requested). Your Say Charles Sturt website 	September / October 2021

Levels of Engagement

The level of engagement for this project is “**involve**” given the:

- Multiple issues involved in the matter.
- Divided community views.
- Moderate or high degree of impact on the community.
- Moderate or high political interest.
- Clear options for the way forward or no clear way forward.

Communication and Engagement Techniques and Promotions

The following communication and engagement techniques and promotions are proposed.

Communication Techniques and Promotions	Engagement Techniques and Promotions
Social Media Techniques <ul style="list-style-type: none">• CCS and Pets of Charles Sturt Facebook• CCS Instagram Online Techniques <ul style="list-style-type: none">• City of Charles Sturt website• City of Charles Sturt social media platforms• City of Charles Sturt's e-Newsletter Diamond Bytes (depending on timing)• Your Say Charles Sturt• Newsletter to Your Say Charles Sturt registered participants (includes over 3,000 registered participants) Public Display Techniques <ul style="list-style-type: none">• Corflute signs in key areas of Council as appropriate• Newsletter article	Online Engagement Techniques <ul style="list-style-type: none">• Your Say Charles Sturt engagement - open to the general community• Online Survey – open to the general community Conventional Engagement Techniques <ul style="list-style-type: none">• Interview - individual or small group (if requested)• Written Submission• Public Meeting (if requested)• Contact number for further information and questions

6. Reporting on Community Engagement

All submissions received electronically, verbally and written feedback forms will be collated to formulate a combined community feedback result. All submissions will be considered to summarise common themes, key issues and community preferences for recommendation to Council.

7. Budget

The resources required to plan, deliver and report on the By-law 2021 review include the following:

Resource Requirement	Budget Estimate
Advertising and Promotion including: <ul style="list-style-type: none">• Internal administration costs associated with drafting the engagement approach and preparation of associated key messages and documents• Use of City of Charles Sturt website, Charles Sturt Your Say site, and City of Charles Sturt's social media platforms• Printing of promotional material and display at key locations	\$5,000
Legal advice and preparation of related documents for the review of the By-laws including the Legislative review Committee and the publishing in the government Gazette	\$15,000
Total	\$ 20,000

8. Risk Management

The key issues and risks for Council if a community engagement approach is not delivered, or not delivered well, include:

- Balancing individual views with broader community views.
- Community satisfaction.
- Failing to understand community sentiments on a project.
- Impacts associated with project delays.
- Media interest.
- Reputational risks.
- The implications of the By-Law review not proceeding as per the By-Law Review Project Plan could result in the current By-Laws expiring on January 2022 resulting in no By-Laws being in place at the beginning of 2022.

9. Approval of the Community Engagement Approach

Seek Council approval for the community engagement approach.

4.38 PRESENTATION - DISABILITY ACCESS AND INCLUSION PLAN

TO: City Services Committee

FROM: Social Inclusion Coordinator - Vesna Rozman

DATE: 16 November 2020

Brief

The Disability Inclusion Act 2018 (SA) requires all State Authorities to consult, develop and publish their own four year Disability Access and Inclusion Plans (DAIPs). These are due to be completed by October 2020. Council has a draft DAIP prepared and this presentation is to provide information to Elected Members and seek endorsement to commence community engagement on the Draft Disability Access and Inclusion Plan.

Recommendation

1. That Council endorse the Draft Disability Access and Inclusion Plan 2021-2025 for community consultation attached as Appendix A to the report.
2. That Council endorse the Community Engagement Approach attached as Appendix B to the report.
3. That a further report and updated Disability Access and Inclusion Plan be brought back to Council, following consultation, for final endorsement.
4. That staff be thanked for their presentation and a copy of the presentation be included in the Minutes.

Status

This report relates to or impacts upon the following Community Plan Objectives 2016-2027.

Our Community - A strong and connected community

Educate and regulate to enable a safe and healthy environment
Provide accessible social infrastructure and services that engage our diverse community
Capitalise on partnerships, build community resilience and sense of belonging
Create opportunities for community leadership and civic participation

Our Liveability - A liveable City of great places

An urban environment that is adaptive to a changing and growing City
City assets and infrastructure are developed and well maintained on a strategic and equitable basis
Create valued urban places that bring people together and reflect local character and identity
Drive an integrated, responsive transport system and network
Enhance the quality and diversity of open and public spaces

Our Environment - An environmentally responsible & sustainable City

Continue to implement climate change mitigation and adaptation solutions
Enhance the state of the City's environment and biodiversity
Lead and educate to reduce the City's impact on the environment and build resilience

Our Economy - An economically thriving City

Lead regional collaboration to promote the Western Adelaide economy
Support and enable local business prosperity and growth
Facilitate an environment for a diversity of business and industry types

Our Leadership - A leading & transformational Local Government organisation

Be bold and innovative in our practices, leadership and decision making
Adaptive and sustainable management of the City's finances
A collaborative, agile and high performing work place
Practise transparent and accountable governance

Relevant Council policies are:

Ageing in Charles Sturt Policy

Social Inclusion Policy

Breast Feeding Policy

Children and Vulnerable Persons Policy

Community Care Consumer Right Policy

Public Consultation Policy

Customer Experience Policy

Volunteer Policy

Youth Policy

Relevant statutory provisions are:

Local Government Act 1999

Disability Inclusion Act 2018 (SA)

State Disability Inclusion Plan Inclusive SA 2019-2023

National Disability Strategy 2010-2020

United Nations Convention on the Rights of Persons with Disabilities

Declaration of Human Rights

The Universal Declaration of Human Rights (UDHR) December 1948 (United Nations)

Australian Human Rights Commission Act 1986

Equal Opportunity Act 1984

Disability Discrimination Act 1992

Background

For the first time in Australia's history, the National Disability Strategy 2010-2020 (NDS) is bringing together all levels of government in a unified, national approach to improving the lives of people with disability.

Councils in South Australia are now required to prepare Disability Access and Inclusion Plans (DAIPs) as a requirement of the Disability Inclusion Act which came into effect on 1 July 2018. The legislation requires that councils prepare a 4 year DAIP in consultation with the community.

The City of Charles Sturt has a good track record in disability access and inclusion delivery and adhering to the requirements of the Disability Discrimination Act, however the DAIP 2021-2025 will further enhance best practice outcomes for the community.

Report

Charles Sturt is an innovative, contemporary City that is full of opportunities. However, disability affects roughly one in five of us. That means that approximately 24,000 residents are currently living with some form of disability with at least half of those requiring assistance from caregivers in some capacity.

As our population increases and residents live longer, there is a real need to continuously improve our services and our environment to ensure that the opportunities in our city are inclusive and accessible to everyone.

State Government agencies and local councils are working together to reduce the barriers faced by people living with disability.

Inclusive SA sets out our four priorities and actions for the next four years under the following themes:

- Inclusive communities for all

- Leadership and collaboration
- Accessible communities
- Learning and employment.

The four priorities and actions set out in Inclusive SA are the first steps to improving access and inclusion for people living with disability. These same priorities are included as the umbrella themes in our own DAIP 2012-2025. As it is a State Government requirement that these priorities and actions be reported on by all councils annually, it made sense to align our own plan with Inclusive SA's. The four DAIP priority themes align well and connect with the five pillars of our *Community Plan 2020-2027 Charles Sturt a leading Livable City*.

Our good track record of being a welcoming and inclusive city have seen us deliver some really inclusive projects, such as the redevelopment of the St Clair Recreation Centre and precinct which is now accessible and inclusive for families and people of all ages and abilities. Our reinvention of MJ McNerney Reserve, Kilkenny, which includes areas for all abilities, received an award for Best Playground Over \$500k. Our new Mobile Library "Moby" is bringing the library to our community in an all-accessible way. Henley Beach now has the first totally accessible beach in the state. There are currently two Changing Places toilets in our city and we will be building our third as part of the development of our West Lakes Library and Community Centre.

In March 2020, before drafting the plan, council staff set up a DAIP Working Group and a DAIP Steering Group. Our DAIP working group were set a benchmarking task utilising selected DAIP's from across Australia. Each Working Group member had to read and critique selected plans against set criteria to ascertain and inform aspects that were innovative, achievable, user friendly and could be modelled as the basis of our own plan.

The working group conducted survey discussions with over 100 staff across all portfolios to better understand and build an informed view of how well we currently deliver Access and Inclusion across our city, and to discover what our best practice approach might look like as we plan our next four years.

Due to conflicting priorities during the COVID period, the October deadline has not been met, and we have communicated this to the State Government. For many State Authorities, this is their first DAIP and the State Government has encouraged all councils to look at creating their DAIP's as living documents, meaning that they are open to change along the four year journey.

Once approved, Community Engagement will commence in December 2020 and end in February 2021. This will be the pivotal aspect of hearing from our community and what they would like to see as our priority areas over the coming four years. Community feedback will be analysed and collated into common themes and will inform the refinement of the DAIP. A report will be prepared for the consideration of Council following this process.

Following Council endorsement of the DAIP, stakeholders and members of the community who participated in the engagement process will be informed of Council's decision and where they can view the new DAIP via *Your Say Charles Sturt* and other communications channels.

The accessibility of the built environment, quality services and information, is key to ensuring people living with disability are included and have the opportunity to equally participate in all aspects of community life. It is our aim to increase accessibility to public and community infrastructure, transport, services, information, sport and recreation and the greater community.

Our DAIP will embed best practice principles of Universal Design, which will be considered in our future projects and services. Universal Design means that the product, activity or service we offer, will be both accessible and inclusive to the largest number of people. As part of a human centred design approach, age, gender, race, size and level of ability will not be looked upon as barriers to participation or interaction. We will look to establish an Access and Inclusion Advisory Group (including people with lived experience of disability), to support our employees with their decision-making.

From playgrounds, to libraries, to technology, staff are always identifying ways in which our services can be made more accessible.

Financial and Resource Implications

There are no direct financial or resource implications. Any project or enhanced service delivery opportunity resulting from the implementation of the DAIP, will be considered as part of the budget deliberations of Council.

Customer Service and Community Implications

The Charles Sturt community, both business and residential, is the ultimate receiver of services provided by Council. It is critical that community aspirations and expectations are reflected in our strategic plans, balanced with solid leadership from Council, that is centred on delivering services in the best interests of the City and the whole community.

Environmental Implications

There are no environmental implications.

Community Engagement/Consultation (including with community, Council members and staff)

A comprehensive Community Engagement approach has been prepared and it is attached as **Appendix B** to the report.

Risk Management/Legislative Implications

There are no risk management implications, however legislative implications under the Disability Inclusion Act 2018 (SA), require us as a State Authority to develop, consult and publish a DAIP by October 2020.

Conclusion

The Draft Disability Access and Inclusion Plan 2021-2025, has now been developed and is ready to go out to community for consultation and feedback. A comprehensive DAIP Community Engagement approach has been prepared and endorsement is sought to begin the community aspect, commencing December 2020 until February 2021.

Appendices

#	Attachment	Type
1	Appendix A - Draft Disability Access Inclusion Plan	PDF File
2	Appendix B - DIAP - Community Engagement Approach	PDF File

APPENDIX A

CITY OF CHARLES STURT – ACCESS FOR ALL

DISABILITY ACCESS AND INCLUSION PLAN (DAIP) 2021 – 2025



CONTENTS

MAYOR’S MESSAGE	01
CEO’S MESSAGE	02
INTRODUCTION — A LEADING, LIVEABLE CITY	03
OUR CITY AT A GLANCE	04
DISABILITY EXPLAINED	05
STRATEGIC ALIGNMENT OF DISABILITY ACCESS AND INCLUSION PLAN	06
STRATEGIC ALIGNMENT WITH OUR COMMUNITY PLAN	07
OUR THEMES	08
DELIVERING OUR PLAN	09
THEME 1 — INCLUSIVE COMMUNITIES FOR ALL	10
THEME 2 — LEADERSHIP AND COLLABORATION	12
THEME 3 — ACCESSIBLE COMMUNITIES	14
THEME 4 — LEARNING AND EMPLOYMENT	16
HOW WILL WE MEASURE OUR SUCCESS?	18
CONTACT US	20

Our Disability Access and Inclusion Plan (DAIP) 2020-2024 has been developed to support our strategic focus, through exploring ways we can remove physical and social barriers to create opportunities for people living with a disability and their carers, for everyone to be authentically included and recognised as a valued part of our local community.

I acknowledge that the land we reside on is the traditional land of the Kurna people. We respect their spiritual relationship with this land and acknowledge the Kurna people as custodians of the Kurna land. We endeavour, as a Council, to act in a way that respects Kurna heritage and the cultural beliefs of the Kurna people.

I am excited to be involved in the City of Charles Sturt's first DAIP and to build on the great work our Council and community have already done in this space, to assist the 21,000 residents in our city who live with a disability.

Back in 2017, I made a pledge at the Accessible Beach Trial day that we would transform our city to become more accessible and inclusive. Our popular tourist location Henley Beach now has the first totally accessible beach in the state, with the completion of the Changing Places facility, beach mats available for use by the public 24/7 and beach wheelchairs. This is further supported by the fantastic work of the Henley Surf Lifesaving Club. There are currently two Changing Places toilets in our city (the second located at St Clair Recreation Centre) and we will be building our third as part of the development of our West Lakes Library and Community Centre.

Working alongside the DAIP will be Council's innovative 'Your Neighbourhood Plan' project, which seeks to deliver improved neighbourhoods and quality of life for those that live there. The project will aim to provide

better integration of service and infrastructure provision across our city and the priorities in each plan will be community-led, aligned with Council strategies, covering a range of potential improvements such as road and footpath upgrades, open space and greening, and community and environmental improvements, in partnership with other local stakeholders.

The City of Charles Sturt manage approximately 1,300km's of path assets and 10,031 Kerb Access Ramps. Each year, paths and ramps throughout our city are renewed to ensure access is available for pedestrians, cyclists and for people with mobility disabilities. Since 2008, we have been investing \$400k per annum to undertake Disability Discrimination Act (DDA) replacements of bus stop pads/surfaces to meet legislative targets. Our aim is ensure that all bus stop pads are DDA compliant by 31 December 2022.

We acknowledge that disability further impacts women, children, CALD and Aboriginal communities and will seek to further address these inequities as part of the DAIP.

We are committed to providing our community with a city where all people feel valued, their differences are respected, and their access and inclusion needs are met. Until we are all able to join in, we strive to keep improving our city.

The Disability Access and Inclusion Plan reaffirms our commitment to improving access and inclusion for people with a disability in our city.

By 2026, it's expected that Charles Sturt's population will rise to 125,900 (a growth of approximately 16,000 people), increasing the demand for Council services and supports and highlighting the need for us to continue to focus on identifying and responding to the diverse needs of citizens living with a disability.

Our staff lead by example and promote the City of Charles Sturt as a welcoming and diverse organisation, that is committed to providing an inclusive, connected, accessible and progressive city for our residents. As an organisation we advocate for a blend of flexible working arrangements, supporting our staff to 'work from anywhere'.

We welcome disability support services into our city and develop partnerships with key organisations and groups for the betterment of citizens in our community living with a disability. Our Ageing Well team offer a range of services and support to those that are aged, have a disability and those who care for others.

We are busy improving inaccessible sites across our City to prioritise a universally inclusive city for everyone to enjoy. The redevelopment of the St Clair Recreation Centre and precinct is a great example of our commitment to providing our community with locations and equipment that are accessible and inclusive for families and people of all ages and abilities. We also received the award for Best Playground Over \$500k for our reinvention of MJ McNerney Reserve, Kilkenny, which includes areas for all abilities.

From playgrounds, to libraries, to technology, staff are always identifying ways in which our services can be made more accessible. Including the recent redesign of our website to be more user-friendly, less cluttered and now clearly viewed on mobile phones and our new Mobile Library, bringing the library to our community in an all-accessible way.

We welcome your support in enhancing the daily liveability of people with access and inclusion needs to ensure they can equally participate in all aspects of life in the City of Charles Sturt.

A LEADING, LIVEABLE CITY

The City of Charles Sturt has a longstanding commitment to be a progressive and welcoming city to people of all ages and abilities.

We value the health and wellbeing of our community and strive for excellence through creating inclusive public spaces, streetscapes, urban and natural environments. Together with these physical assets, we deliver services with genuine care, enabling our community to remain healthy, safe and active. We are dedicated to ensuring an inclusive culture that encourages access and inclusion for all.

In 2018, the Disability Inclusion Act 2018 (SA) (the Act) was passed because the South Australian Government recognised that a stronger commitment to access and inclusion planning for people living with disability was needed.

The City of Charles Sturt agrees that upholding the rights of people living with disability is fundamental and the whole community needs to support it. People living with disability should be able to access and participate in all aspects of our society, including using mainstream services and programs. Sometimes attitudes and expectations may exclude people just as much as a lack of accessible facilities. Access and inclusion are central to a person's quality of life and vital to achieving unobstructed self-determination across all areas.

Our Disability Access and Inclusion Plan DAIP aligns to these principles by underpinning the social model of disability. This model sees disability as the result of interactions between people and their environment. As a result, disability is not perceived as a negative experience within the person but rather, through the various barriers a person faces daily.

Over the next four years we will push more boundaries and explore new ways to improve our delivery of access and inclusion for our community. We will follow the principles of Universal Design wherever possible. We promise to review and report back on our outlined priorities in this plan annually, to make sure we are on track with our achievements and will continuously improve our goals. We are ready to begin our journey and we welcome everyone to become involved and assist us achieve this plan.

This plan has been developed with community and employee engagement, with the aim of improving wellbeing and autonomy for all but particularly focussing on those living with a disability and their carers.

OUR CITY AT A GLANCE

Our vibrant population of 120,000 residents live between the city and the sea. Our community enjoys a relaxed lifestyle close to the beach and CBD, with easy access to the airport, health precincts, entertainment and regional shopping centres.

Charles Sturt is an innovative, contemporary City that is full of opportunities. However, disability affects roughly one in five of us. That means that approximately 24,000 residents are currently living with some form of disability with at least half of those requiring assistance from caregivers in some capacity.

As our population increases and residents live longer, there is a real need to continuously improve our services and our environment to ensure that the opportunities in our city are inclusive and accessible to everyone.

36%

of households include a person with a disability.

12K+

care givers provide unpaid assistance to a Charles Sturt resident with a disability, long term illness or old age.

1 IN 5

speak a language other than English at home.

4,900

Charles Sturt residents aged 15 to 64 receive a Disability Support Pension.

2 IN 5

people over 64 years of age have a disability, that's 8.5k local residents.

23%

of people with a disability noted a mental or behavioral disorder as their main condition.

1.4%

of our community are Aboriginal and Torres Strait Islander.

27%

of our community are born overseas, providing over 100 diverse cultures.

Disability is part of being human. Most of us will experience a short or long-term impairment at some stage throughout our lives. We might experience it in our workplace or whilst caring for a loved one.

For the purpose of everyone having a better understanding of our DAIP, the following definitions are provided:

DISABILITY

A person with a short or long-term impairment that can present as:

- physical
- psycho-social
- intellectual
- cognitive
- neurological
- sensory impairment, or
- a combination of any of these impairments

which in interaction with various barriers may hinder the person's full and effective participation in society on an equal basis with others.

ACCESS

- Every member of the community can use the physical environment, transport, information, and services equally.
- Accessible for everyone including those with special needs.

INCLUSION

- To be welcomed, understood and to belong.

INTERSECTIONALITY

The Disability Inclusion Act 2018 also specifies several principles that must be observed in relation to the rights of people with a disability. An intersectional approach with a focus on Women, Children, Aboriginal and Torres Strait Islander and people from Culturally and Linguistically Diverse backgrounds is highlighted because these groups potentially face multiple disadvantage. It is crucial that this is recognised and that inclusive provisions are offered to these special needs groups to ensure they are supported.

STRATEGIC ALIGNMENT OF DISABILITY ACCESS AND INCLUSION PLANS

The Disability Inclusion Act 2018 (SA) supports the United Nations Convention on the Rights of Persons with Disabilities (UNCRPD) and acknowledges that people living with disability have the same human rights as other members of the community; and that the state and the community have a responsibility to facilitate the exercise of those rights.

The National Disability Strategy (NDS) is a coordinated plan across all level of government to improve the lives of people living with disability, their families and carers. It is Australia’s response to the UNCRPD and is designed to ensure that its principles are incorporated into policies and programs across Australia.

At the state level, Inclusive SA is South Australia’s first State Disability Inclusion Plan 2019-2023 and was published on 31 October 2019.

Together with Councils DAIP, Inclusive SA will support South Australia’s implementation of the NDS.

COUNCIL

Disability Access
and Inclusion Plans
(DAIP) 2020-2024.

INTERNATIONAL

United Nations Convention
on the Rights of Persons
with Disabilities.

STATE

Disability Inclusion
Act 2018 (SA).

State Disability inclusion
Plan - Inclusive SA
2019-2023.

NATIONAL

National Disability
Strategy 2010-2020.
National Disability
Insurance Scheme.
National Disability
Agreement.

STRATEGIC ALIGNMENT WITH OUR COMMUNITY PLAN

This DAIP supports the delivery of our Community Plan 2020 – 2027 Charles Sturt – A Leading Livable City by outlining the specific actions we will undertake to create a

more accessible and inclusive community.

The five pillars of our Community Plan connect well with the access and inclusion outcomes highlighted in this Plan.



COMMUNITY

We will remain friendly and inclusive

People will be supported to connect, discover and be inspired

Targeted services and programs will engage and empower people of all ages and abilities

The health and wellbeing of our community will flourish



LEADERSHIP

We show genuine care for our community

We push boundaries and explore new ways of achieving results

We strive to deliver an exceptional customer experience every time



ECONOMY

We support the development of key skills and knowledge for businesses

A diverse business base for our community to enjoy

We will partner with the health sector and other employment sectors vital to our community



LIVEABILITY

Our flexible and engaging public spaces attract people to our city

Proactive and transparent management of city assets provides safe neighbourhoods

We provide increased opportunity for people to discover and experience all our city has to offer



ENVIRONMENT

A better living environment for people and all creatures

We support local initiatives which eliminate waste and reduce reliance on unsustainable resources

Our vision

Inclusive SA's vision is:

| *“An accessible and inclusive South Australia based on fairness & respect.”*

Consistent with Inclusive SA, our vision is:

| *‘A Leading Liveable City’*

The structure of our plan is based on the four themes in the State Disability Inclusion Plan 2019-2023 - Inclusive SA, launched on 1 November 2019.

Our four themes are:

- Inclusive communities for all - social inclusion, rights, community education and awareness, involvement in community.
- Leadership and collaboration - participation, decision-making, engagement, consultation, leadership.
- Accessible communities - built environment, Universal Design, health, wellness, access to services, transport, housing, belonging, community.
- Learning and employment - employment, education, volunteering, learning, development, ability, flexibility.



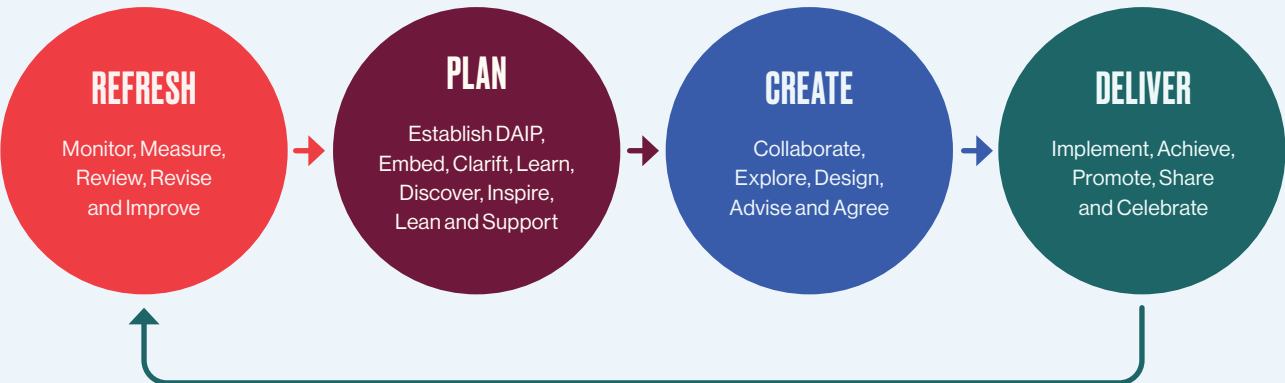
DELIVERING OUR PLAN

Our approach to delivering the Disability and Access Inclusion Plan (DAIP) involves a series of phased actions which are essential for accomplishing our vision and objectives.

- The life cycle of delivery includes four phases:
- Plan Phase – establish the DAIP, embed within our organisation, provide development and support to our employees and inspire a positive can-do culture.
 - Create Phase – provide opportunities to collaborate with employees, stakeholders and community, utilising inclusive design improvements and explore innovative new opportunities.
 - Deliver Phase – implement new actions, share results and celebrate positive outcomes.
 - Refresh Phase – review progress, revise focus areas and reset for continual improvement.

Initially, our focus will be on the Plan Phase to ensure we embrace inclusion and embed this in our culture and practices where the rights of people living with disability are valued and understood by all our employees. Our next focus area will be on the Create Phase where we actively work together to put improvement processes in place.

Whilst a significant focus for the next two years will be to work in the Plan and Create phases, we will continue to deliver positive access and inclusion outcomes on projects, programs and services always. We will review our deliverables achieved, annually.



THEME 1 – INCLUSIVE COMMUNITIES FOR ALL

What does ‘Inclusive communities for all’ mean to us?

People living with disability live in accessible and well-designed communities with opportunity for full inclusion in social, economic, sporting, and cultural life.

The contributions and rights of people living with disability are valued and understood by all, and their rights are promoted, upheld, and protected. People living with disability are supported to advocate for their own rights, they can live independently and actively engage in their community

Our Community Plan says:



COMMUNITY

We will remain friendly and inclusive

People will be supported to connect, discover and be inspired

Targeted services and programs will engage and empower people of all ages and abilities

The health and wellbeing of our community will flourish

Your feedback says:

- “Council should be a catalyst for community groups to become more inclusive of people with disabilities”*
- “There is a severe lack of activities available for adults with a disability specifically”*
- “Educate people living with disability about their rights”*
- “All information to be uniform across all local council areas and city council in relation to accessibility”*

Our priorities are:
Social inclusion, advocacy, community education & awareness and involvement in our community.

SOCIAL INCLUSION

Everyone feels valued and a contributing member of our local community.

Our commitment:

- Our buildings places, activities, services and facilities are well maintained, accessible and welcoming to diverse cultures and abilities.
- Participation for all is delivered in our products and services and our outcomes complement disability legislation.
- We continue to support and encourage the development of ideas that provide increased opportunities for people living with disability

ADVOCACY

We provide opportunities for people with disabilities to advocate for themselves

Our commitment:

- Council has an Access and Inclusion Advisory Group (including people with lived experience of disability) to support our employees with their decision-making.
- Council actively encourages young people with disability to participate, and to be changemakers within their communities.
- We continue to welcome feedback and respond appropriately to residents with a disability.
- We ensure all members of our community can fulfil their civic roles (such as voting in Council elections).

COMMUNITY EDUCATION AND AWARENESS

We assist our local community to understand that people are not disabled because of their disability, but by their environment and how their disability is perceived by others

Our commitment:

- People with disability are proportionally and accurately represented in our media content.
- We raise community and business awareness about the need for access and inclusion within the City.
- We raise community awareness and understanding of the functional requirements that people living with a disability require.

INVOLVEMENT IN OUR COMMUNITY

We strive for a City where everyone can join in

Our commitment:

- Information is easily available so that residents and visitors can pre-plan their journeys in our City.
- Council continues to promote the area as a tourist destination for all abilities.
- Council encourages its suppliers, contractors, developers and local businesses to establish strategies to both include and improve the lives of people living with disability.

THEME 2 – LEADERSHIP AND COLLABORATION

What does ‘Leadership and Collaboration’ mean to us?

Perspectives of people living with disability are actively sought and they are supported to engage and participate in a meaningful way.

People living with disability have a role in leading and contributing to community decision-making.

Council lead our community by example, setting directions to meet community need, advocating on behalf of our community; partnering, contributing resources; and regulating where determined by legislation.

Our Community Plan says:



LEADERSHIP

We show genuine care for our community

We push boundaries and explore new ways of achieving results

We strive to deliver an exceptional customer experience every time

Your feedback says:

- “Need to consider the accessibility and inclusiveness of current activities and involve people with disability in the planning/ running of these”*
- “Broaden services, i.e. sign language and interpreter services”*
- “Larger percentage of people with a disability to attend/participate in Council consultation”*
- “Need more information on accessible events and activities – more access to information ahead of time (more notice)”*

Our priorities are:
Leadership, communication & community
engagement and decision-making.

LEADERSHIP

Council creates and nurtures a positive culture regarding disability access and inclusion within our organisation. We encourage the same within our community, we lead by example.

Our commitment:

- Council advocates for and supports the development of:
 - Accessible and adequate transport in our community.
 - Inclusive affordable housing where there is access to services.
 - Enterprises aimed at improving employment opportunities and the inclusion of people with disability.
 - Financial incentives that encourage connections between people with a disability.
- We work with all stakeholders to encourage innovative ideas that improve access and inclusion within our community
- Allocation of financial resources for each of our projects will be assessed to integrate access and inclusion.

COMMUNICATION AND COMMUNITY ENGAGEMENT

We actively engage with our stakeholders and community to understand their needs, interests, and aspirations in terms of access and inclusion

Our commitment:

- Our community engagement and consultation practices are authentic, inclusive, and accessible to people of all ages, cultures, and abilities.

- Where possible we partner with community service providers to improve collaboration opportunities for people living with disability.
- We engage with people living with disability to make mainstream events and activities more accessible and inclusive.
- We review Council's practices regarding the supply and use of assistive services (such as hearing assistance devices and interpreter services)

DECISION-MAKING

Our decisions are based on evidence, knowledge, best practice, and engagement with our community

Our commitment:

- We develop an integrated planning and design approach that enables us to seek advice and opinions from those with lived experience of disability.
- Council continue to discuss innovations and ideas with other councils to broaden our collective knowledge.
- We ensure our Councillors have a high level of understanding about access and inclusion across Our City.
- Our employees appreciate and champion access and inclusion, by promoting, encouraging and advocating for it in their decision making.

THEME 3 – ACCESSIBLE COMMUNITIES

What does ‘Accessible Communities’ mean to us?

The design, contrast, density, and location of Councils infrastructure impacts on our residents’ ability to move about easily within their community.

The accessibility of the services and events we offer including information we provide is key to ensuring people living with disability are included and can equally participate in all aspects of community life. We continuously improve open spaces, parks, buildings and street scapes to be intuitive and easy to understand, socially inclusive, and created to encourage use by all members of our community. These are the principles of Universal Design.

Your feedback says:

“More available community transport would support students to access recreation and work opportunities as most experience difficulties using public transport”

“People with disability need to be able to see over the customer service counter”

“The community bus visits twice a month to take people to the library which is a good service”

“Crossovers to cross the street are not smooth and some are very high”

“Community bus should be available more and connect with more venues, e.g. local shopping centres”

“The libraries are a wealth of civic information”

“Council does try to get information out by many streams – online, newsletter, mail – staff always try to help”

“Shade and seats needed at all bus stops”

Our Community Plan says:



LIVEABILITY

Our flexible and engaging public spaces attract people to our city

Proactive and transparent management of city assets provides safe neighbourhoods

We provide increased opportunity for people to discover and experience all our city has to offer



ENVIRONMENT

A better living environment for people and all creatures

We support local initiatives which eliminate waste and reduce reliance on unsustainable resources

Our priorities are:
Built urban environments and Universal Design,
access to the services we offer, information
we share and community belonging.

**BUILT URBAN ENVIRONMENTS AND
UNIVERSAL DESIGN**

We provide a City that is well designed,
equitable and continuously improved.

Our commitment:

- All capital projects delivered by council consider Universal Design in the planning, design and construction stages.
- Our assets and asset management plans are regularly reviewed to identify barriers to access and participation in community life, and that these barriers are removed wherever possible.
- We conduct regular reviews and assessment of disability parking provisions, design and locations across our city are conducted to ensure disability parking is adequate

ACCESS TO THE SERVICES WE OFFER

We have a thriving and inclusive community that everyone can enjoy. We advocate for accessibility and inclusion within our City.

Our commitment:

- All services and programs delivered by council follow the principles of Universal Design wherever possible.
- We establish reviews, guidelines and checklists to maximise access and inclusion and improve Council activities and events.
- That where possible, we provide additional support to encourage groups with historically lower levels of engagement, such as women, children, Aboriginal and Torres Strait Islander and Culturally and Linguistically Diverse communities to participate and thrive in our city.

INFORMATION WE SHARE

Information we share should foster understanding and appreciation of our diverse communities, history, and culture.

Our commitment:

- We continuously work to convey our messaging to all sectors of our community in clear and accessible ways (such as multiple languages).
- We explore innovative ways to provide and gather information using modern technology, methods, and trends including the transformation of our website in line with the WCAG 2.0 standards.
- Our libraries and community spaces are inclusive hubs for connecting people, sharing information and taking part in lifelong learning activities.

COMMUNITY BELONGING

Information we share should foster understanding and appreciation of our diverse communities, history, and culture.

Our commitment:

- We continuously work to convey our messaging to all sectors of our community in clear and accessible ways (such as multiple languages).
- We explore innovative ways to provide and gather information using modern technology, methods, and trends including the transformation of our website in line with the WCAG 2.0 standards.
- Our libraries and community spaces are inclusive hubs for connecting people, sharing information and taking part in lifelong learning activities.

THEME 4 – LEARNING AND EMPLOYMENT

What does ‘Learning and Employment’ mean to us?

Our employees are provided with relevant learning and development opportunities, to enable them to support people with disability to maximise their potential and participate fully in our community. Workforce participation and lifelong learning is fundamental to social inclusion.

It provides economic independence and choice, social connections and friendships, value, identity and belonging. It is our aim that people living with disability have access to inclusive places of study and that education and training provides pathways to meaningful and inclusive employment and volunteering opportunities.

Our Community Plan says:



ECONOMY

We support the development of key skills and knowledge for businesses

A diverse business base for our community to enjoy

We will partner with the health sector and other employment sectors vital to our community

Your feedback says:

- “Council should support local businesses to improve their accessibility (education and incentives/funding to do this) to increase access”
- “More education for Council staff on disability and inclusion”
- “Training of staff/ volunteers so we are able to assist customers better”
- “We want to talk to the right people”
- “Continue to develop lifelong learning opportunities”
- ” More education in wellbeing”
- “Support people with disability who want to start a small business”

Our priorities are:
Employment, volunteering and training,
lifelong learning and ability & flexibility.

EMPLOYMENT, VOLUNTEERING AND DEVELOPMENT

We provide inclusive and flexible employment, volunteering and development pathways that reflect our diverse intercultural community.

Our commitment:

- Our guidelines and processes for employee and volunteer recruitment and onboarding represent our inclusive culture.
- As an employer, we promote workplace diversity, flexibility and inclusivity to ensure we have accessible workplaces.
- Skill Development opportunities are provided through meaningful roles that build capacity.

LIFELONG LEARNING

We model an inclusive and equitable lifelong learning methodology.

Our commitment:

- Council form and maintain an internal Disability Access and Inclusion Working Group.
- We remove barriers so residents can easily participate in our learning programs and workshops.
- We offer inclusive learning experiences at our libraries, community centres and provide special mobile and online services where possible.

ABILITY AND FLEXIBILITY

We work to remove barriers and provide support to our community.

Our commitment:

- We select and evaluate case studies that focus on access and inclusion outcomes, as a learning tool for us to keep improving.
- We prioritise the removal of barriers that lead to community isolation wherever possible.
- We collaborate, encourage and support our community to have flexible training and employment opportunities.
- We continue to strengthen the experience we offer our customers to enhance the quality of service for people living with disability.

HOW WILL WE MEASURE OUR SUCCESS?

We will measure are actions to see what we’ve achieved and evaluate overall success

- We propose to do this is by gathering collective data through:
- Quantitative information. For example: census data, general social survey data, participation numbers, employment figures, complaints and compliments data, number and type of office modifications undertaken, and number of Universal Design projects delivered including costs associated with those.
 - Qualitative information from people living with disability, their families and representative, including the DAIP Advisory Group to see whether they have experienced an improvement in access

- and inclusion as a result of the DAIP.
- An annual review of all priority targets and what results have been achieved (Turning the Curve Model – diagram on next page)
 - Summarising and reporting back to our CEO, our community and the State Government Authority annually.

Turning the Curve model accredited to: Mark Friedman, Trying Hard is Not Good Enough, 2005

Blindness and vision impairment effects about

1,600

Charles Sturt residents

23%

of people with a disability noted a mental or behavioral disorder as their main condition.

4.4%

of people with a disability use a wheelchair.

1 IN 6

people are affected by hearing loss.

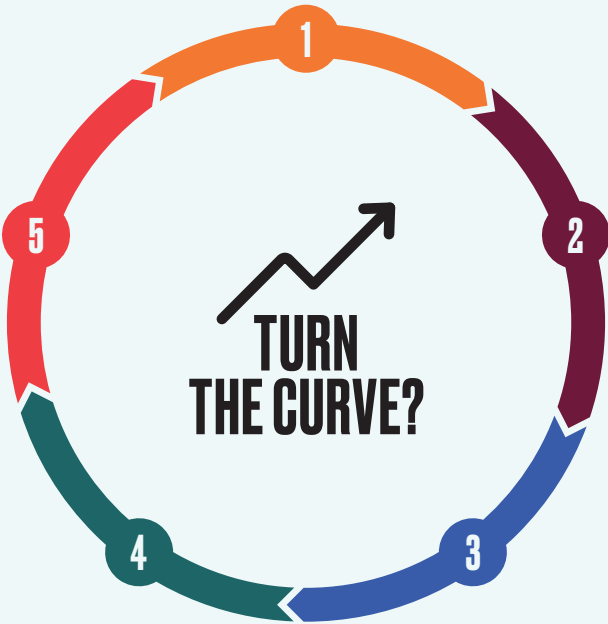
Turning the Curve model accredited to: Mark Friedman, Trying Hard is Not Good Enough, 2005.

HOW ARE WE DOING?

Ongoing discussions and engagement with Business Units regarding progress on action items.

WHAT IS OUR ACTION PLAN TO TURN THE CURVE?

Documenting the review process and providing a progress update to the minister for review and refreshing.



WHAT IS THE STORY BEHIND THE CURVE?

Business units provide documented evidence to back up the details of their progress updates. (Business units sharing success so far).

WHO WORKS TO TURN THE CURVE?

Agreed future works / actions and activities for monitoring plan for achieving actions in the next year proposed / documented.

WHO ARE THE PARTNERS WHO HAVE A ROLE TO PLAY IN TURNING THE CURVE?

Documenting the agreed actions to follow, with engagement from the relevant stakeholders.

CONTACT US

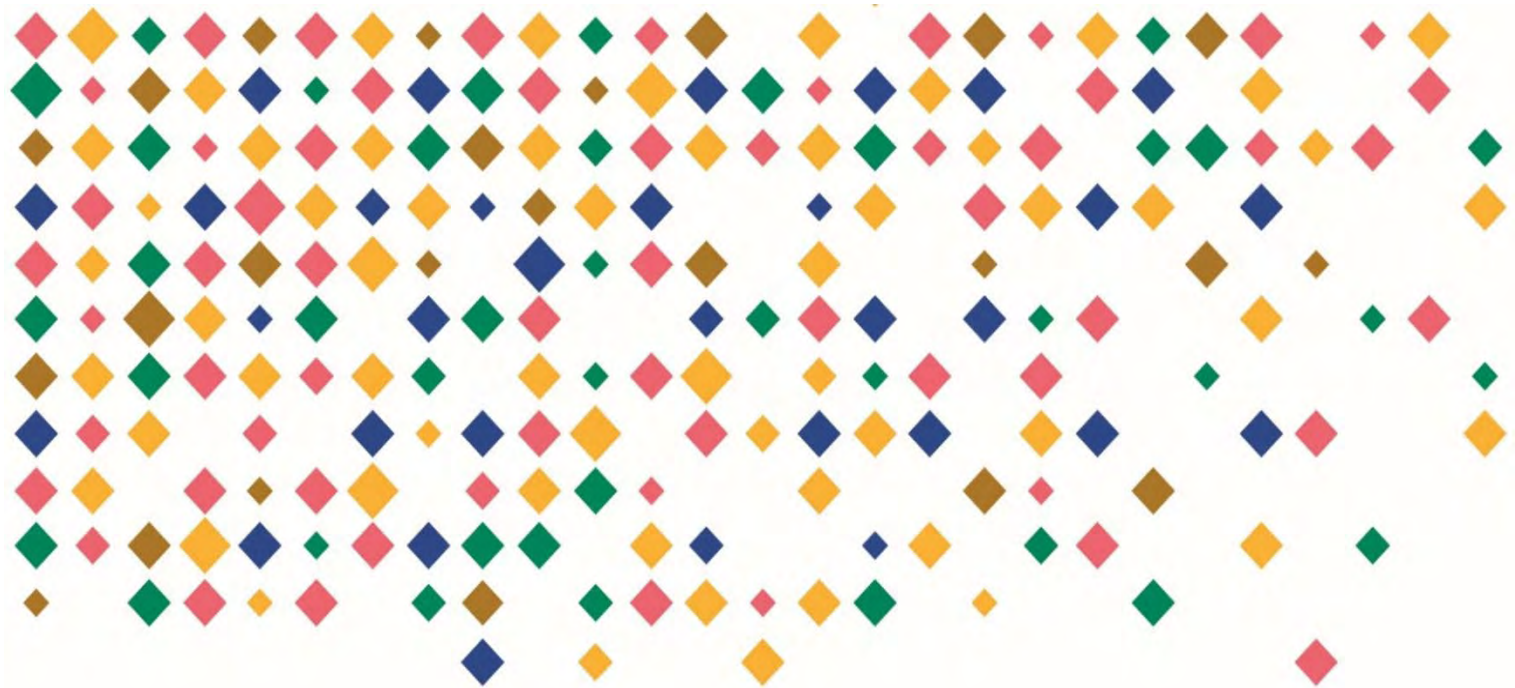
The City of Charles Sturt Civic Centre
72 Woodville Road, Woodville
Monday to Friday, 8:30am to 5pm

PO Box 1, Woodville SA 5011
Phone 08 8408 1111
council@charlessturt.sa.gov.au

After hours emergency: 08 8408 1111
*This line is for non life-threatening emergencies like flooding,
vicious dog attack, bad spill onto roadway or illegal parking.*



APPENDIX B



Community Engagement Approach for the Disability Access and Inclusion Plan

30 September 2020

CM 20/151946

Contacts:

Vesna Rozman

8408 1173, vrozman@charlessturt.sa.gov.au

Georgina House, Community Engagement Coordinator

8408 1364, ghouse@charlessturt.sa.gov.au

Community Engagement Approach for the Disability Access and Inclusion Plan (DAIP)

1. Purpose and Objectives

The purpose of this Community Engagement Approach is to articulate the various measures that will be undertaken to ensure the community, stakeholders, Mayor, Elected Members and staff are appropriately informed and engaged in the preparation of our Disability Access and Inclusion Plan (DAIP).

Under the Disability Inclusion Act 2018 (SA), local government authorities are required to develop their own Disability Access and Inclusion Plans (DAIPs). These are due to be completed by late 2020.

Local government authorities may choose to establish an advisory committee or working group with representation that could include staff, Local Government elected members, people living with disability, family members, representative bodies, service providers, influential 'champions', or interested community members.

Alternatively, a local government authority may choose to allocate responsibility to a senior staff member or team. All local government authorities are required to consult, develop and publish a DAIP (4-year plan) by late 2020. Following this, the DAIP must be reported on annually by the CEO.

The project is a matter set out in **Part 3** of Council's Public PCP and accordingly the public consultation steps for this project have been determined by Council on a discretionary basis. The objectives of this Community Engagement Approach are to ensure that:

- Our Charles Sturt community has easy access to the appropriate information inclusive of those with special needs
- Our Charles Sturt community is given opportunities to promote ideas and provide feedback.
- The process builds positive relationships between Council and the community, and positions Charles Sturt as an organisation that is providing sound management decisions.
- Information is provided to the Charles Sturt community of the decision and reasoning for the decision.

2. Project Background

For the first time in Australia's history, the National Disability Strategy 2010-2020 (NDS) is bringing together all levels of government in a unified, national approach to improving the lives of people with disability. Below are a few facts about disability.



18% of all
Australians
were people
with disability



1 in 3 people with disability have
a profound or severe disability which
impacts their mobility, ability to
communicate or self-care

- Disability can be visible or non-visible.
- 2 in 5 people with disability are 65 years or older.
- 36% of Australian households include a person with disability.
- Only 4.4% of people with a disability in Australia use a wheelchair.
- 1 in 6 Australians are affected by hearing loss.
- 357,000 people in Australia are blind or have low vision, this number is projected to grow to 564,000 by 2030.
- 45% of Australians aged 16-85 years' experience a mental health condition during their lifetime.

The State Disability Inclusion Plan brings State Government agencies and local councils together to reduce the barriers faced by people living with disability. Inclusive SA sets out our priorities and actions for the next four years under the following themes:

- Inclusive communities for all.
- Leadership and collaboration.
- Accessible communities.
- Learning and employment.

The priorities and actions set out by Inclusive SA are the first steps to improving access and inclusion for people living with disability. The accessibility of the built environment, quality services and information is key to ensuring people living with disability are included and have the opportunity to equally participate in all aspects of community life. It is our aim to increase accessibility to public and community infrastructure, transport, services, information, sport and recreation and the greater community.

The goals for our DAIP are to:

- Develop a DAIP that assists us advocate and support people living with disability to participate in all aspects of community life.
- Monitor our DAIP annually and review at regular intervals.
- Meet and exceed our legislative requirements.

3. Consultation Scope

Aspects of the Disability Access and Inclusion Plan (DAIP) engagement process are negotiable and non-negotiable, as described below:

Project Non-negotiables

- Timeframe – Council must meet the prescribed legislative requirements.
- The DAIP engagement process will invite comment and feedback from a range of stakeholders as well as the broader community.

Project Negotiables

- The DAIP will be a living document and allow for further reviews over its 4 year span.
- The project will be driven by a working group consisting of staff representatives from all CCS business units and these staff may change over time.
- The project will be under the direction of a steering group consisting of members from the leadership team which may change over time.

4. Communities of Interest

Communities of Interest

Key stakeholders and communities of interest for this project include:

- Relevant government departments and agencies.
- Relevant non-government organisations and peak bodies in the disability access and inclusion sector.
- Disability access and inclusion stakeholder groups, carers, families and individuals.
- Schools with a focus on disability access and inclusion.
- Relevant local community groups (e.g. local sporting and recreation groups, resident groups).
- Kaurua.
- Culturally and Linguistically Diverse (CALD) communities.
- Women, children and young people.
- Local businesses.

- Mayor and Elected Members.
- The broad Charles Sturt Community.

5. Planning Community Engagement and Timeframe

Level of Engagement

The level of engagement for this project is “**consult**”. The reasoning for this level of engagement includes the following:

- Several issues of interest are involved in this matter.
- Moderate degree of complexity across a broad community of interest.
- Moderate degree of impact on the community.
- Clear process forward.

Purpose of Engagement

The purpose of engagement with our community includes:

- Raise awareness of the project.
- Provide the opportunity to have a say in the development of our DAIP.
- Identify what our community values.
- Gather ideas for our DAIP.
- Confirm our understanding of key challenges and opportunities.
- Integrate community feedback into our DAIP.

Our DAIP will be a living document hence, following Council’s endorsement of the DAIP in late 2020, further engagement will occur with CCS business units, key stakeholders and our community over the next four years.

Communication and Engagement Techniques and Promotions

The following communication and engagement techniques and promotions are proposed.

Communication Techniques

- Public notice.
- CCS Website.
- City of Charles Sturt social media platforms.
- Council’s *Your Say Charles Sturt* interactive online engagement website.
- Posters and fact sheets.
- Displays in CCS libraries and community centres; and potentially key stakeholder venues.
- Letters, emails and/or telephone calls to key stakeholders.

Community Engagement Techniques

- Online engagement via our interactive website *Your Say Charles Sturt*.
- Individual, small group discussions and/or workshops (face to face, home visits, telephone, online survey, or Zoom Webinar style dependant on what suits the needs of our stakeholders and meets any COVID-19 social distancing restrictions that may apply).
- Online survey of our CCS volunteers.
- Online survey of our CCS E-Panel.
- Informal ‘pop-up’ chat sessions in relevant locations (e.g. in association with our mobile library or Henley beach mats)

The process and timeframe for community engagement is further detailed in the steps below.

Step	Title	Description	Timeframe
1.	Prepare Approach	Prepare a community engagement approach in relation to the matter.	August - September 2020
2.	Authorise Approach	Obtain approval of the community engagement approach.	November 2020
3.	Draft DAIP	Develop Draft DAIP in consultation with Working Group, Steering Group, CCS business units.	August - October 2020
4.	Endorsement of Draft DAIP	City Services Committee and Council endorse Draft DAIP as suitable for stakeholder and community engagement.	November 2020
5.	Community Engagement	<p>Following the preparation of the Draft DAIP, prepare consultation materials and engage with stakeholders and communities of interest. Community engagement will include these activities:</p> <ul style="list-style-type: none"> • Public Notice. • CCS Website. • City of Charles Sturt social media platforms. • Posters and fact sheets. • Displays. • Your Say Charles Sturt. • Letters, emails and/or telephone calls to key stakeholders. • Individual, small group discussions and/or workshops. • Online survey of our CCS volunteers. • Online survey of Council's E-Panel. • Informal 'pop-up' chat sessions. 	December - February 2021
6.	Consider Community Feedback	Consider feedback from stakeholders and communities of interest and inform the project team preparing the DAIP. Refine the Draft DAIP.	February 2021
7.	Prepare Report	Prepare a report to Council which summarises the community engagement process and outcomes, and present DAIP to Council for endorsement.	March 2021
8.	Council Decision	<p>Council members consider the report and recommendation(s) and decide on the matter.</p> <p>The right of a member of the community to address Council by way of deputation in support of any written submission may be granted at the discretion of the Mayor.</p>	April 2021
9.	Communicate Decision	<p>Following the adoption of the DAIP, communicate via:</p> <ul style="list-style-type: none"> • City of Charles Sturt social media platforms. • Kaleidoscope article. • Make DAIP available to the community. 	May 2021 onwards

6. Reporting on Community Engagement

Community feedback will be analysed and collated into common themes and will inform the refinement of the DAIP. A report will be prepared for the consideration of Council.

Following Council endorsement of the DAIP, stakeholders and members of the community who participated in the engagement process will be informed of Council's decision and where they can view the new DAIP via *Your Say Charles Sturt* and other communications channels.

7. Budget

The resources required to plan, deliver and report on the DAIP community engagement process includes the following:

Resource Requirement	Budget Source	Budget Estimate
Internal administration costs associated with drafting the DAIP and preparation of associated key messages and documents	Recurrent Budget	-
Printing of the Draft DAIP and distribution.		\$1,000
Use of Council's Your Say Charles Sturt website, enewsletter and social media platforms	Recurrent Budget	-
Costs associated with running briefings, meetings and workshops	Recurrent Budget	-
Posters and Fact Sheets	Recurrent Budget	-
Production of the Draft DAIP and distribution.	Recurrent Budget	-
Printing of the final endorsed DAIP and distribution.		\$1,000
Public Notice		\$1,000
Total		\$3,000

8. Risk Management

The key issues and risks for Council if a community engagement approach is not delivered, or not delivered well, include:

- Balancing individual views with broader community views.
- Community satisfaction.
- Failing to understand community sentiments on a project.
- Impacts associated with project delays.
- Media interest.
- Reputational risks.

This community engagement approach aims to mitigate and or manage any risks that may arise during the community engagement process.

9. Approval of the Community Engagement Approach

The community engagement approach requires the approval of the CEO.

4.39 PRESENTATION - ECONOMIC DEVELOPMENT DIRECTIONS FOR 2020/21

TO: City Services Committee

FROM: Principal Economic and Strategic Planner - Kym Wundersitz

DATE: 16 November 2020

Brief

Council has in place an Economic Development Strategy for 2017 to 2020. The Strategy was intended to be reviewed during the latter half of this calendar year, with a revised Strategy for 2021-2024 presented to the Committee for consideration in early 2021.

With the emergence of Covid 19 and the establishment of the Economic Stimulus Package (ESP) significant existing resources have been committed to helping business through this early crisis. However, there is the need to consider how limited economic development resources could best be directed to aid the medium term business recovery, knowing that the landscape can change very quickly and a flexible approach is essential.

The purpose of this report is to seek committee directions on the medium term economic recovery efforts from an economic development perspective. To assist the committee the outcomes and feedback from both the 2017-2020 Economic Development Strategy and the Business Support Program component of the Economic Stimulus Package, will provide the context.

A presentation by staff will be provided in support of this report.

Recommendation

- 1. That the Economic Development Recovery Strategy be endorsed to guide economic development for the next 18 months.**
- 2. That further periodic updates be provided on Council's approach to supporting local business and progress on the implementation of the Economic Development Recovery Strategy**
- 3. That staff be thanked for their presentation and a copy of the presentation be included in the Minutes.**

Status

This report relates to or impacts upon the following Community Plan Objectives 2016-2027.

Our Community - A strong and connected community

Capitalise on partnerships, build community resilience and sense of belonging
Create opportunities for community leadership and civic participation

Our Liveability - A liveable City of great places

An urban environment that is adaptive to a changing and growing City

Our Environment - An environmentally responsible & sustainable City

Lead and educate to reduce the City's impact on the environment and build resilience

Our Economy - An economically thriving City

Lead regional collaboration to promote the Western Adelaide economy

Support and enable local business prosperity and growth

Facilitate an environment for a diversity of business and industry types

Our Leadership - A leading & transformational Local Government organisation

Be bold and innovative in our practices, leadership and decision making

A collaborative, agile and high performing work place

Relevant Council policies are:

- Economic Development Strategy 2017-2020
- Building Western Adelaide - Western Region Economic Development Strategy

Relevant statutory provisions are:

There are no statutory provisions.

Executive Summary

Council has been delivering an economic development strategy for the last seven years. This report reviews some of the key outcomes of those efforts, with a particular focus on the last three years. It also proposes some key directions for discussion for the next 12 to 24 months, aimed at maximising our resources to support the Covid 19 economic recovery.

These key directions are embedded within our role as a facilitator and enabler, partnering with neighbouring Council's to create a western regional approach and with business leaders through the Western Business Leaders group and with key Industry sectors who, if successful, will provide supply chain opportunities for small businesses and associated business sectors.

Fundamentally business engagement becomes paramount as we seek to add value to business within Charles Sturt, to ensure that they can grow and prosper, employing our residents and improving the liveability of our communities.

These fundamental pillars to our strategic approach, has enabled Council to deliver real value to many businesses via the Economic Stimulus Package, which in turn has enabled Council to receive feedback from business as to 'where to from here'.

All of this provides the context for the future actions to be rolled out over the next 12 to 18 months.

Background

Council reintroduced economic development to its range of strategies and services in 2013. It did this at a time when it became clear that all three tiers of government had to work together to maximise their strengths, to ensure ongoing economic prosperity for all Australians. A key part of the strategic thinking at the time was understanding the role local government can play in supporting this economic prosperity. While Federal Governments manage the main economic levers of taxation and redistribution, fiscal and trade policy, Local Government can play a key role in building relationships, providing information and direction, supporting businesses at the local level through place based infrastructure and place making, that deliver benefits for traders and residents alike

Report

Economic Development Strategy 2017-2020

The Economic Development Strategy 2017-2020, has guided Council's approach to Economic Development over the last four years. The strategy contains 40 actions. The majority of the actions have been completed, or are substantially progressed.

The goal, vision, guiding principles and focus areas for the strategy are outlined below.

Goal: An economically thriving city

Vision:

By 2021, the City of Charles Sturt will be recognised as a smart community and a place for business investment with a growing local economy focused on urban development, tourism, health, advanced manufacturing and defence sectors. This will be achieved through marketing and promotion, regional collaboration and export enhancement.

Guiding principles: Collaboration, facilitation, networking, promotion and innovation

Five key focus areas

- Urban Development & Smart Communities
- Tourism
- Health
- Defence & Advanced Manufacturing
- Small Business

Council's role in Economic Development

Council's role in economic development is one of seeking to facilitate, promote and provide leadership. Council does not invest heavily in intervening in market shortfalls which may occur in Council areas where obvious gaps may exist. Examples being in rural areas where a council may invest in telecommunications or housing projects to meet gaps where the market isn't responding.

At Charles Sturt, we have adopted a lower risk model where we create business to business relationships through training and networking and communicate opportunities and support.

This is achieved by way of small grant programs and promoting the economic assets, providing small levels of financial support and guidance and seeking to instil business confidence and investment through marketing and business engagement.

The table below outlines the various roles that Council fulfils in economic development. It also includes a colour scale to identify the intensity of involvement for each of the roles. The intensity of involvement has been included in the action plan.

Role	Description	Intensity of involvement
Leader	Setting a direction and bringing energy to the recovery	H
Facilitator	Creating business to business relationships while providing indirect or impartial assistance, guidance and direction	H
Service provider	Providing organisations with professional and other services.	H
Funder	Providing low level funds and limited financial support.	M
Partner	Taking part with other organisations or bodies to share risks and rewards.	M
Promoter	Engaging with target audience to promote opportunities and positive stories.	M
Information provider	Distributing or displaying information.	L

Advocate	Supporting or recommending a particular approach or policy.	L
-----------------	--	----------

Economic Development Strategy Outcomes and Achievements

The notable achievements from the Economic Development Strategy 2017-20 under the key sector headings include the following:

Urban Development

- Urban Employment Zone Development Plan Amendment (DPA), - increased flexibility to allow land uses within the zone that generate employment opportunities, 2017.
- Seaton Mixed Use (Residential and Commercial) DPA - 2.6 ha rezoned from Urban Employment Zone, to a Suburban Activity Node Zone to facilitate higher residential density and mixed use outcomes, delivering up to 245 dwelling units, 2018.
- Bowden-Brompton Mixed Use (Residential and Commercial) DPA, - 11.45ha of Urban Employment land was re-zoned to Urban Core to facilitate residential and mixed use development, delivering up to 1500 dwelling units, 2019
- Grange Road, Findon DPA– Rezoning to facilitate retail development, 2019.
- Findon Road, Kidman Park (North) Mixed Use DPA - 7.8ha rezoned from Urban Employment Zone to Mixed Use Zone, delivering up to 190 dwelling units, 2020.
- Connection of the Hendon Innovation Precinct to the GigCity Network, 2018.
- Urban Employment Strategic Land Review, 2019.
- Significant value of residential, industrial and commercial development approvals from 1 July 2016 to 30 June 2020, equates to economic investment of residential \$1.14 billion, industrial \$167.26 million and commercial \$51.23 million.
- Council staff have facilitated an integrated and streamlined approach to deliver improved development outcomes for major development sites for Bowden Village, West, Woodville West and St Clair developments since 2017 and ongoing.

Tourism

- Western Region Tourism Destination Action Plan, 2017.
- Leverage and promote the Australian Women's Golf Open hosted in Western Adelaide through the annual WBL breakfast events 2017, 19 and 20.
- Launch of Adelaide Beaches Visitor Website, Feb 2018.
- Charles Sturt Visitor Economy Strategy, 2018.
- Woodville Town Hall branding and website launch, 2018.
- Installation of banners to promote Adelaide Beaches and visitor experiences along West Beach Road, 2018.
- Facilitating a series of visitor sector workshops to assist businesses to improve their digital marketing and customer engagement 2018-20.
- Establishment of the Western Regional Tourism Network Events, 2019.
- Excellence in Cross Council Collaboration LGMA SA Award Winner and National Finalist, 2019.
- Visitor Sector Round Table, June 2020.

Health

- Formation, support and growth of 'Ageing Well International', 2017-20.
- Support of Healthy Living Precinct Welland, including launch of Viva Mutual Care Cooperative, 2018-20.
- Support for Woodville Health Precinct Development, 2018-20 Design and implementation of Western Adelaide Workforce Development Projects, delivering 100 employment, traineeship and learning pathway outcomes, 2018–20
- Creating a Local Market Place Conference – Innovation in Health & Wellbeing, 2019.
- Preparation of Woodville Health Precinct Activation Report, 2019.
- Excellence in Local Economic Development - LGMA Award Finalist, 2020.
- Delivery of the Ageing Well International Market Development Program, 2020.
- Securing of five years research funding via University of South Australia for the *Healthy Choices* initiative, 2020.
- Preparation of report by Torrens University Australia - Western Adelaide Health, Ageing-Well and Disability – Sector Development Opportunities, 2020.

Defence & Advanced Manufacturing

- Industry Capability Network (ICN) workshops 2017-20.
- Introduction to Defence workshops, 2017-20.
- Industry briefings: Attack Class Submarines Naval Group, 2018 and Submarine Dry Dock Facility Laing O'Rourke, 2019.
- Collaboration with Adelaide Business Hub on the creation and facilitation of a defence ready program for local businesses, 2019.
- Osbourne Site Tour – Western Business Leaders Executive, 2019.
- Preparation of Economic Activation of Precincts Report – Supporting Growth of Advanced Manufacturing Sector, Flinders University - Australian Industrial Transformation Institute, 2020.

Small Business

- Entrepreneur program launch and scholarships 2017- 20.
- Small business mentoring program 2017-19.
- Growth of the Western Business Leaders membership 2017-20.
- Design and delivery of Western Business Leaders networking & professional development Program of events 2017-20.
- Launch of the Grant Guru Grant Finder website, 2018.
- Business Support Grants Program and Economic Stimulus Package, 2020.
- Western Business Leaders COVID Taskforce, April to May 2020.
- Western Adelaide Business Support Helpline and webinars, 2020.

Events

Over 5,600 people have attended over 110 Charles Sturt and Western Regional business engagement events and workshops between 2017-2020.

Review of Economic Development Approach 2017-20

In addition to the above, the following outlines the successes and learnings from the economic development approach over the past four years:

- Business engagement around projects has improved, with the implementation of CRMS (business contacts database), and broader business engagement through regular newsletters and business Facebook and LinkedIn pages.
- Sharing local business success stories via the website, social media and newsletter.

- The Western Alliance for Economic Development has worked well to identify linkages in what we are collectively doing.
- The coordinated Western Alliance regional response to the COVID-19 pandemic was swift and effective in setting up the business helpline and taskforce. The established relationships allowed it to happen quickly.
- The formulation and launch of the Economic Stimulus Package to support impacted businesses was targeted and assisted business to position themselves for the future.
- The Place Leaders increased involvement in assisting businesses in the key precincts, which has been effective in increasing engagement between Council and business.
- An evidence based approach to decision making has been enhanced through the use of the Remplan economic profile.
- The Woodville Town Hall rebrand, growth in awareness and increase in number of both high-profile programmed events and community events, which have activated Woodville Road.
- The evolution of the Western Business Leaders Executive as a regional representative body hasn't been as effective as originally intended and needs to be reconsidered (refer to Business Growth, Action 6 in the Action Plan).

It is proposed to continue, grow and improve the successful elements of the economic development approach outlined above. They have been incorporated into the Action Plan, including the continuation of the Western Alliance approach for economic development, to progress regional projects and business support - Business Growth, Action 7.

Western Business Leaders & Western Regional Alliance

The City of Charles Sturt has taken a lead role in the establishment and facilitation of the Western Business Leaders (WBL) and the Western Regional Alliance for Economic Development.

The Western Business Leaders was established in 2013 and has been integral to ensuring that the Economic Development Strategy has a sound base and great reach to our local businesses, both from a consultative but also from a branding perspective. In the last 18 months, the Executive has been expanded to include further representation across the region and to engage the other Western Regional Councils. The WBL membership has also been expanded and now comprises over 1240 members and is growing.

The Western Adelaide Alliance was formed after the CEO's of the four western metropolitan councils, the Cities of Charles Sturt, Holdfast Bay, Port Adelaide Enfield and West Torrens signed a Memorandum of Understanding (MoU) in November 2015. As a result of this, the Charles Sturt led Building Western Adelaide Strategy, was endorsed by the four Councils soon after.

The intent of the Building Western Adelaide Strategy was to:

- create a coordinated approach to regional economic development activities.
- collaborate on projects that cross over the region.
- play an advocacy role with State and Commonwealth Government to secure funding and support for projects.

The Building Western Adelaide (BWA) Strategy and Action Plan has seen the following regional activities undertaken:

- Highlight Western Adelaide on the map and strengthened the recognition of its position as the engine room of the State's economy, leading to access to additional funding and increasing its influence of key government, community and business stakeholders.

- Development of the Western Adelaide Regional Tourism Plan.
- Creation of the award winning regional tourism website Adelaide Beaches.
- Undertaken defence Industry engagement and supply chain development to capitalise on the \$90 billion contracts in the region.
- Promotion of the Adelaide Airport to strengthen recognition of the Western Region.
- Engagement with South Australia Tourism Commission (SATC) to promote the Western Region and also the cruise ship opportunities.
- Adoption of a regional approach to small business support including the roll-out of the Digital Solutions Program by Adelaide Business Hub and the [Entrepreneurship Facilitator, Adelaide - West](#) initiative.
- The strengthening of business engagement and support through Western Business Leaders and other business networks such as North West Business Alliance.
- Delivery of a comprehensive range of networking and professional development opportunities (50 events with 2300 attendees).
- Development of the Health, Ageing Well & Disability Sector Framework and the 40 associated initiatives including the Creating a Local Market Place Conference– Innovation in Health & Wellbeing with 175 attendees.

This regional approach has connected businesses across the region to individual Council projects, avoided duplication and assisting businesses to grow and prosper.

The collaboration of the four councils through the Western Adelaide Alliance and their partnerships with the Western Business Leaders, has enabled Western Adelaide to lead the state and demonstrate continued growth.

A revised draft BWA Strategy and Action Plan has been formulated by the four Councils in consultation with the WBL Executive.

Focus Areas for the updated draft BWA Strategy include the following:

1. Leveraging defence projects
2. Promote Living in the West – residential attraction strategy
3. Growing the health, ageing well and disability sectors
4. Support and grow Western businesses
5. Visitor economy and events attraction

Recommendations on the Western Regional Approach and WBL Executive

Continuation of the Western Regional Alliance to progress regional economic development initiatives. The Regional agenda is being progressed through a number of key actions related to the regional visitor website and industry support (Tourism Actions 2 and Recovery Action 4), Building Western Adelaide Strategy (Business Growth, Action 5) and investment attraction (Urban Development, Action 5).

Review of the ongoing role of the Western Business Leaders network (Business Growth, Action 4).

Economic Development Recovery and Repositioning Strategy 2020 - 2022

Business Engagement

In the preparation of the Economic Development Recovery Strategy, stakeholder engagement was undertaken with the Western Business Leaders (WBL) COVID-19 Taskforce, Visitor Sector Round Table and Council Staff. Views were gathered from the broader business community via a business survey that was conducted at the beginning of September 2020.

WBL COVID-19 Taskforce

The WBL COVID-19 Taskforce was established by the WBL Executive and the Western Alliance of Councils (Cities of Charles Sturt, Holdfast Bay, Port Adelaide Enfield and West Torrens), in response to the COVID-19 outbreak and the significant impact on many of our local businesses.

The objectives of the Taskforce included:

- a. To develop the Region's understanding of how business at a local and sector level were being impacted.
- b. To identify short term actions that could be implemented to support business during the crisis period, aid economic recovery and share good news stories.

In all there were 13 business representatives on the Taskforce, representing the key sectors across the Region. Economic Development representatives from the four councils also participated. The taskforce was facilitated over three sessions in April and May 2020.

Findings

The Taskforce representatives highlighted the key challenges confronting their business, sector and precinct across 6 themes. Actions were then developed to support the themes.

1. Financial
2. Workforce
3. Local Activation
4. Uncertainty / Mixed Messages
5. A Need to Adapt Business Model
6. Isolation & Need for Support

Further details of the attendees and detailed findings are included in Appendix 3 of the Economic Development Recovery Strategy.

Western Regional Visitor Sector Round Table

A Visitor Sector Round Table was established by the Western Alliance of Councils (Cities of Charles Sturt, Holdfast Bay, Port Adelaide Enfield and West Torrens), in response to the COVID-19 impacts on the sector and the issues raised in the WBL COVID-19 Taskforce. The round table was held on 29 June 2020 and attended by 16 industry representatives and Council staff from across the Western Adelaide Region.

In the round table session, the visitor sector business representatives were asked to outline how they had been impacted by the COVID 19 changes. They provided an update on their customers identified, their forward outlook including the key issues that they are facing and challenges or ideas for their business that they thought the Western Alliance of Councils could help address in the short term.

A summary of the attendees and the issues raised is included in Appendix 4 of the Economic Development Recovery Strategy. Following the round table, an action plan was created by the Western Alliance of Councils and is also included in the Appendix.

The summary of the action plan is included below:

Action Plan six key themes

1. Collaboration – networking events, distribution of contacts list
2. Packaging – themed itineraries
3. Training – digital marketing & repositioning workshop 20 Oct
4. Communications and Marketing – information via WBL newsletter
5. Advocacy – preparation of an updated Western Regional Tourism Destination Action Plan
6. Events – circulate COVID guidelines, explore boutique events.

The implementation of the round table actions are underway. The medium term actions have been incorporated into the action plan for this strategy.

Charles Sturt Business Survey

A business survey was conducted at the beginning of September 2020 for two weeks. Businesses were asked a range of questions around business confidence, current challenges and opportunities, business support and how Council can assist them. A total of 68 businesses responded to the survey.

A summary of the key outcomes from the survey are outlined below.

- Over 70% of respondents had been in business over five years.
- 30% of our businesses had accessed business support or attended an event, 75% of these said our performance was excellent or very good.
- Five of our respondents had worked with the placemaking team of which four said our performance was excellent and one said it was mostly excellent.
- Businesses felt that their customer was extremely important to them followed by digital disruption, energy costs and access to advice.
- 56.9% of businesses wanted support in marketing their business.
- 63% were unaware of the grants that the City of Charles Sturt offered.
- 57% of businesses were confident that the business climate would improve and 21% felt it would stay the same.
- 70% were planning to grow but only 39% were confident in their ability to grow.
- 11% of our businesses were exporting, only 2% were considering it.
- 66% were planning to innovate and provided further details .
- 60% of our businesses felt that the liveability of the Western Region was one of the advantages of doing business here.
- 61% had an awareness of WBL.

The survey results have helped to reinforce and guide Council's and the Western Regional approach to Economic Development.

In these challenging times, it is heartening to see the level of business confidence and that businesses plan to grow by seizing the opportunities created by the crisis.

The high level of interest in digital marketing has been supported by Council's Business Support Grants and there is ongoing support through targeted workshops to assist businesses to grow and connect with their customers.

Summary of business engagement and response

The key issues that have emerged from the WBL Taskforce, Visitor Sector Round Table and Business Survey are outlined below along with how they have been addressed in the Action Plan.

1. Local activation and events - addressed by leveraging recreational and cultural assets to attract events (Recovery Actions 2 and 3).
2. Clear and regular communication` addressed by the WBL newsletter (Business Growth, Action 4).
3. Support for digital marketing and adapting business models` addressed through Business Support grants and other support (Recovery Action 8).
4. Collaboration and networking opportunities through business events` address through the Western Regional Visitor Networking events and WBL events (Tourism` Action 1, Recovery Action 4 and Business Growth` Action 4).
5. Advocacy` promoting liveability of the west, investment attraction and regional promotion. Address through Living West prospectus (rban Development` ` Action 4), investment attraction (rban Development` ` Action 5) and regional promotion (Tourism - Action 3).

Links to State and Federal Government Strategic Economic Policy

The State Government is engaging with the nine identified growth sectors to understand what they need in order to grow, as they develop specific strategies for their respective sectors.

The Growth Sectors form part of the State Government's Growth State agenda which aims to achieve an increase in Gross State Product (GSP), to an average annual rate of three per cent per annum.

The Growth Sectors are outlined below along with the current Strategic Sector Plan.

Nine Growth Sectors

1. Tourism - South Australian Visitor Economy Sector Plan 2030.
2. International Education - International Education 2030 Sector Plan.
3. Defence Industry - Defence Industry and Workforce Skills Strategy 2018-22.
4. Food, Wine and Agribusiness` South Australia Food, Wine and Agribusiness Growth Sector Plan - Oct 2020.
5. Hi-Tech - Federal Government *Manufacturing Strategy`* Sept 2020.
6. Health and Medical Industries - Health and Medical Industries Sector Plan 2020 to 2030.
7. Energy and Mining` Building on our Strengths - South Australia's Energy and Mining Strategy` Oct 2020.
8. Space Industry - Space Innovation and Growth Strategy Action Plan for South Australia 2016-2020.
9. Creative Industries - Creative Industries Discussion Paper` Oct 2019.

An analysis of the growth sectors plan strategic priorities has been undertaken to identify key opportunities and identify alignment with the Charles Sturt Economic Development approach and actions.

A summary of the analysis is included in **Appendix 1**.

The Economic Development Recovery Strategy is consistent with the strategic direction and opportunities identified by the State Government's growth sector plans and Federal Government policy.

Implications and opportunities from Government Policy

The winding down of the JobKeeper and JobSeeker support mechanisms and the impact that it may have on unemployment is unknown. The City of Charles Sturt will be continuing the Business Support Helpline until mid December 2020, to support and assist businesses to transition from JobKeeper and to get back on their feet.

Other initiatives support skills development and entrepreneurship, to assist people to acquire new skills and adapt to new roles. Defence job opportunities (Defence and Advanced Manufacturing, Action 3 in the Action Plan), Health job opportunities (Health, Action 4), Promote and grow the entrepreneur ecosystem and local skills development (Business Growth, Actions 2 and 3).

A key opportunity from Federal Government policy is capturing the local spend from recently introduced income tax cuts. There is further opportunity to support the recovery of local business by promoting business to business (B2B) supply opportunities, and opportunities to supply goods and services to the State and Local Government through meet the buyer events (Recovery Action 6). The shop local initiative assists main street businesses to evolve their offering through a shop local campaign in key precincts (Recovery Action 7).

COVID-19 Economic Impacts

The following statistics provide a summary of the COVID -19 impact on the local economy.

JobKeeper

- Businesses eligible for the Commonwealth Government's JobKeeper payments have experienced a decline in revenue of at least 30%.
- Higher levels of JobKeeper applications are a likely indicator of greater negative economic impacts from COVID-19.
- In the City of Charles Sturt it is estimated that **44.1%** (June 2020) of local businesses have applied for JobKeeper support as a percentage of total local businesses.
- Comparatively the City of Charles Sturt is ranked 75 out of 535 Local Government Areas (LGAs) in Australia. 75 LGAs in Australia have more applications and 459 have less. In South Australia, Charles Sturt is ranked 5 out of 69 LGAs.

The table below shows that Charles Sturt has a level of JobKeeper applications that is consistent with Western Adelaide, yet higher than Greater Adelaide and South Australia. This is potentially due to the local economy having a higher concentration of those sectors that have been impacted by COVID-19.

Charles Sturt and SA Businesses Receiving JobKeeper - April to June 2020

	April % job keeper	May % job keeper	June % job keeper	% increase April to June
Charles Sturt	40.8	43.2	44.1	3.3
Western Adelaide	38.8	41.4	42.2	3.4
Greater Adelaide	36.7	39	39.8	3.1
South Australia	29.6	32.1	33.1	3.5

Source: Remplan Jobkeeper Explorer, Oct 2020

Summary of COVID Impact in Charles Sturt

In the City of Charles Sturt, prior to COVID-19 and the introduction of social lockdown measures to manage the pandemic, total employment across all local industry sectors was estimated at 42,162 jobs. For September 2020, total employment is estimated at 41,504 jobs, a fall of 1.6%, the state average is - 1.5 %. Compared to other LGAs in South Australia relating to percentage of job loss, Charles Sturt is ranked 34 out of 69.

This has improved in Charles Sturt from the peak of 3% in May 2020 and is anticipated to keep improving with the Government stimulus measures and support provided by the Council actions in the Recovery and Repositioning Strategy.

In summary, the most impacted sectors in Charles Sturt by job loss and output are:

Sector	Jobs impact	% (-)	Output impact (-\$ m)	% (-)
Retail Trade	298	5.3	4.95	9.9
Accommodation & Food Services	119	4.2	2.35	8.2
Art & Recreational Services	42	4.4	1.45	11.1
Other Services	91	4.4	2.56	11.5

By contrast, two of the largest sectors, Manufacturing and Healthcare & Social Assistance, have experienced lesser impacts on job losses and output.

Note: Other Services sector includes: personal services eg hairdressers, nail salons and automotive repair and maintenance.

As at June 2020, 44% of Charles Sturt businesses are accessing JobKeeper, that is on the higher end of the State and National LGA average. The City of Charles Sturt will be continuing the Business Support Helpline until mid December 2020, to support and assist businesses to transition from JobKeeper and to get back on their feet.

Other initiatives support skills development and entrepreneurialism to assist people to acquire new skills and adapt to new roles. Defence job opportunities (Defence and Advanced Manufacturing, Action 3), Health job opportunities (Health, Action 4), Promote and grow entrepreneur ecosystem and local skills development (Business Growth, Actions 2 and 3).

The retail trade, accommodation and food services, art and recreational services and other services sectors are in need of support in the recovery phase. The Charles Sturt ESP is providing targeted support to the sectors most needing assistance in the recovery phase. The sectors are also being supported by the shop local (Recovery Action 7). The Tourism Sector is being supported by Tourism Actions 1 to 3 and Recovery Actions 2 to 4, 7 and 9.

Economic Support and Stimulus Package - Business Support

In response to the impact on local businesses and the community from the COVID-19 pandemic and lock down, the City of Charles Sturt released the Economic Support and Stimulus Package in May 2020 to provide assistance and bring energy to the recovery. The package complemented the assistance that was being provided by the Commonwealth and State Governments.

The \$99 million package, to be delivered over two financial years includes the following:

- Financial support provisions \$1 million.
- Infrastructure investment with a focus on local procurement support and stimulus \$97.4 million.
- Business support and stimulus \$176.5 k.
- Arts and cultural support and stimulus \$271 k.
- Sports and recreation support and stimulus \$100 k.

A report and presentation was provided to the 12 October 2020 Council Meeting on the business support and stimulus programs.

Further details on the Business Support and Stimulus programs are included below.

Business Support and Stimulus

- The Business Support grants program and stimulus to improve online marketing, eCommerce and business innovation and development. Establishment of the Adelaide Business Hub Business Support Helpline, \$111,500.
- The #shoplocal Campaign assisting businesses to bring energy to their COVID-19 recovery targeting customer attraction and events grants as restrictions ease, \$45,000.
- Online Precinct Marketing Campaigns to assist traders at Henley Beach and Hindmarsh, \$20,000.

To date the Business Support grant has allocated 62 grants and the #shoplocal campaign has allocated 18 grants to local businesses.

Other business support initiatives

Other business support initiatives

The Western Alliance of Economic Development practitioners from the Cities of Charles Sturt, Holdfast Bay, Port Adelaide Enfield and West Torrens meet on a regular basis to progress the implementation of the Building Western Adelaide Strategy and Action Plan. The strong, collaborative approach to economic development was particularly useful when the COVID-19 pandemic took hold rapidly. The Alliance, through regular weekly meetings, were able to mobilise a coordinated and efficient approach to providing business support and information. The frequency of distribution of the WBL newsletter was increased to fortnightly during the peak of the pandemic to ensure that businesses received up to date information and the latest on support and grants that are available.

Another key initiative was establishing a Business Support Helpline and webinar series, facilitated by Adelaide Business Hub when it was most needed in early April 2020. The Helpline has provided assistance to over 105 businesses across Western Adelaide on a range of issues including managing debt and finances, staffing levels, negotiating with landlords and other fundamental business matters.

Economic Development Recovery Strategy

Following the stakeholder consultation, the key focus areas have been updated to guide the direction of the strategy over the next 18 months.

Key Focus Area changes:

- a. Smart Cities has been removed as key sector and incorporated into Business Growth.
- b. Small Business has evolved to Business Growth to incorporate the broader focus on Small and Medium Enterprises (SME) and to highlight the various initiatives in place to support and foster the growth of businesses and the local economy.

A Smart Cities approach will be applied across all sectors and initiatives. This involves integrating technology, looking for cross-functional opportunities and identifying the best and most efficient way to deliver the outcomes.

The strategy has identified an updated approach, focussing on the following key areas to guide economic development and the recovery.



A new vision has been created to guide economic development.

u # # o

The action plan identifies a series of Recovery Actions that will be implemented as a priority to drive the recovery. A key outcome of the strategy is to bring energy to the recovery over the next 18 months.

Recovery Actions

The Recovery Actions focus on the sectors that are in most need of assistance in that they have been most impacted and will take longer to recover. These include the visitor sector, retail, hospitality and the arts. The shop local and buy local initiatives are important drivers in ensuring that local spend is captured and delivers the maximum benefits for the local economy and the community.

The key recovery actions also seek to energise the recovery by supporting businesses and activation in the key precincts by supporting events, improving the customer experience and making the destinations enticing areas to linger longer.

Key Focus Areas

A new list of Core Services Actions aligned to the key focus areas has been prepared to implement the strategy.

Under each of the focus areas a summary of the key issues, outlook and key actions has been included below.

y)

A number of significant major urban developments are underway in the City of Charles Sturt, which are leading the way in creating new and innovative living environments, promoting housing diversity, liveability and sustainability. The Bowden development on the fringe of the CBD is one such example of medium to high density development. A second one that has met all expectations is the WEST development at West Lakes, which recently won the State UDIA winner for best Master Planned Development. Redevelopment of ageing Housing SA sites at Woodville West and other smaller renewal projects around the council area, offer further opportunities for affordable housing in close proximity to public transport.

The Council area has a diverse range of Urban Employment areas that accommodate a diverse range of industrial and advanced manufacturing businesses. The regeneration and promotion of the Urban Employment precincts is a key opportunity for the City of Charles Sturt and presents an opportunity to attract inward investment and provide jobs growth (refer to Urban Development, Action 3 in the Action Plan). Protecting and enhancing Prime Urban Employment areas from encroachment by more sensitive uses including residential remains a key objective.

Beyond the major development sites, urban development opportunities are more challenging to deliver. The 30 Year Plan for Greater Adelaide Strategic Plan promotes a green liveable city, greater housing choice, walkable neighbourhoods and sustainable transport use. Urban development linked to public transport and open space, presents the greatest opportunities along road and rail corridors. Facilitating the urban development opportunities will require a collaborative approach involving State and Local Government and the private sector. Councils new Neighbourhood Plan Framework, is a direct precinct based integrated planning approach to meeting these challenges, aimed at delivering improved liveability for the existing residents well into the future. Refer to Urban Development – Action 2.

Council have staff dedicated to major projects to assist developers to receive an integrated and streamlined approach to deliver significant development outcomes. It is proposed to continue this approach and to facilitate development outcomes that benefit the wider community. Refer to Urban Development – Action 1.

Given the longer term nature of urban development projects and the federal government \$25,000 cash grants for new builds and large extensions, the COVID-19 impact on the construction sector has been limited. Construction is the third largest employment sector and is expected to recover in the short to medium term.

U

Tourism makes a significant contribution to the Charles Sturt economy and presents an opportunity to benefit a number of key sectors across the local economy. Collaborating and promoting tourism as part of the Western Region, provides an opportunity to develop and grow tourism employment and visitor spending. The Adelaide Beaches Visitor Website, has been a key driver in promoting all there is to see and do in the region to a broader audience. Refer to Tourism– Action 2 in the Action Plan.

The COVID-19 pandemic has significantly impacted the visitor economy, it is likely to be one of the sectors that will take the longest to recover. Visitor businesses have shown their resilience and ability to reposition, by embracing the opportunities from local and regional visitors. The Western Regional Visitor Sector Round Table helped to inform the action plan and support will continue to be offered through a regional and local approach. Refer to Tourism– Actions 1 to 3 and Recovery Actions 2 to 4, 7 and 9.

=

The City of Charles Sturt has a health cluster located along Woodville Road, around the Queen Elizabeth Hospital and the Welland Healthy Living Precinct. The Royal Adelaide Hospital presents a further opportunity for growth in the local health sector. Health Care and Social Assistance is the largest employment sector in Charles Sturt, comprising 18.5 percent of all jobs (Remplan, 2020).

A demographic trend is the increasing proportion of both older adults (55+) and the people living with disabilities in society. Western Adelaide has a greater proportion of these consumers when compared with other areas of South Australia, and South Australia has a greater proportion than other States. The Region also has a high concentration of people with chronic disease. In building the local health economy, we can be more responsive to the health and wellbeing needs of our community.

There is potential to grow and develop the health sector through:

- Supporting the development of local through to global markets for our local service and product suppliers (refer to Health – Action 1 in the Action Plan).
- Continued support for local health precincts including those at Woodville and Welland (refer to Health – Action 2).
- Attracting further investment and supporting and promoting local innovation (refer to Health – Action 3).
- Building the capacity of the local workforce to meet growing service demand (refer to Health – Action 4).

As could be expected, the Health Care and Social Assistance sector was one of the least impacted sectors by job loss and reduction in output from the COVID-19 pandemic. The sector is expected to continue to recover in the medium to short term.

)

· · ·

U

The Western Region is benefiting from the significant and sustained investment in the maritime defence projects, including the construction of the Attack Class Submarines and Future Hunter Class Frigates. The investment will see a growth in skill development and employment opportunities, that have never previously been seen in South Australia. The opportunities are not limited to the defence sector, there are a wide range of growth opportunities in the supply chain and consumption based businesses (refer to Defence and Advanced Manufacturing – Action 1 in the Action Plan).

There is potential for advanced manufacturing to diversify and engage in the defence sector and supply chain. In the immediate aftermath of the COVID-19 outbreak, manufacturing businesses were impacted by delays in sourcing raw materials and inputs. The supply chain has since improved, or alternative suppliers have been sourced. Sovereignty opportunities have been created and will emerge for the manufacturing sector, there is an opportunity to promote and capitalise on these opportunities (refer to Recovery Action 5).

Industry 4.0 and advances in technology present significant growth opportunities for advanced manufacturing businesses to operate more efficiently and to tap into new markets (refer to Defence and Advanced Manufacturing – Action 4).

Business Growth

Small and medium Enterprises (SME), are a critical component and makes a major contribution to the strength of the local economy, with 98 percent of businesses in Charles Sturt employing 19 people or less. In the community that it is established, SME's help to stimulate economic growth by providing employment opportunities for people.

The Economic Development Strategy includes a number of initiatives to grow and foster SME and Entrepreneurs. The COVID-19 pandemic has resulted in the reshaping of the local economy, which has resulted in changing working opportunities and in some cases job losses.

Recent Federal Government income tax cuts have increased the disposable income for many within Charles Sturt. The intent of the tax cuts, is for recipients to spend that money back in the local economy. With international travel curtailed and interest rates at an all time low, there is a real opportunity to capture that increased household disposal income within our local economy and Council can play a key role in encouraging this to happen. Initiatives such as the shop local and buy local campaigns, have been created to encourage people to support local businesses. Encouraging local businesses to utilise the local supply chain, including in Councils procurement practices, can significantly boost the local economy and support local jobs growth (refer to Recovery Actions 6 and 7 in the Action Plan).

A number of initiatives have been developed to encourage innovation and entrepreneurs, which also contribute to the growth of SME. It is anticipated that there will be an increase in the number of small business start-ups and entrepreneurs (refer to Business Growth– Actions 2).

Key Messages to Support Business and Bring Energy to the Recovery

The COVID-19 pandemic has had a significant impact on the local economy. Some businesses have been highly successful and experienced a boom, while others have struggled, experienced hardship and in some cases have closed.

The Economic Development team has an important role in leading and facilitating the recovery and repositioning Council's approach to bring energy to the recovery. This includes supporting businesses and promoting positive messages. Positive stories about businesses that have repositioned and succeeded are a great way to build confidence and to inspire others.

Business Engagement

Our role is to engage with our business community, providing meaningful information, and to invite our business community to engage with us in ways that enable them to feel supported and connected. Authenticity and honesty of message will be important, as the success of our recovery depends upon trust and instilling a sense of reassurance, inspiring confidence, and uniting our community. With the large amount of information currently being shared, communications will be kept simple, targeted, human, respectful and two-way where possible. Campaigns supporting sector specific programs will be insight-led and focussed on our purpose, through planned communication strategies.

Messaging will reinforce our commitment to finding creative solutions and leveraging new approaches to help our businesses reposition for the future. Positive news stories offering inspiration of what is possible and calls to action, will be used to restore confidence and generate optimism to bring energy to our recovery.

Business Engagement Objectives

- To restore confidence, foster local business community pride and generate optimism to bring energy to our recovery.
- To showcase the city as a great place to do business through specific information on business and investment opportunities and inspire through positive stories of success.
- To showcase the city as a great place to live and enjoy through specific information on city lifestyle, residential benefits, and vibrant and attractive places.
- Provide information and updates to our community and key stakeholders when business support, events and opportunities are available.

Key Messages

Primary message: Our City is a great place to live, work, play and invest.

Other key messages:

- Our local businesses and entrepreneurs are engaged and empowered.
- We are committed to building the skills and capabilities of our businesses and community to reposition for the future.
- Our businesses and industry sectors continue to grow, diversify and innovate.
- We collaborate on ways to stimulate our local, state and national economy.
- We have a locally engaged business community.
- Our precincts are vibrant and thriving.
- The City of Charles Sturt is committed to supporting buy local.

Summary and how it has been included in the Action Plan

Communicating positive messages to the business community to build confidence and inspire businesses in the recovery, is a key outcome from the business engagement approach. This will be achieved by utilising Council's communication channels: social media, WBL Newsletter, website and business events to communicate with businesses, Visitor Sector Networking Events (Tourism, Action 1) and WBL Newsletter and business events (Business Growth, Action 4).

Financial and Resource Implications

The implementation of the actions in the Economic Development Recovery Strategy will be resourced by the Economic Development Team and supported by the existing recurrent and annual operating funds allocated to Economic Development projects of \$119,000. Budget bids will be submitted to support implementation in 2021/22.

Businesses contributed \$28.55 million in rates to the 2019/20 budget, including \$23.7 million in Commercial and \$4.85 million Industrial rates, equating to over 25.9 % of the total rates base for Council.

Customer Service and Community Implications

The Economic Development Team and Council staff will continue to assist local businesses to recover from the impacts of the COVID- 19 pandemic. The provision of local employment opportunities will assist in achieving liveability and well-being outcomes for the community.

Environmental Implications

There are no environmental implications.

Community Engagement/Consultation (including with community, Council members and staff)

Engagement with the business community was undertaken as part of the preparation of the Economic Development Recovery Strategy through the WBL COVID-19 Taskforce, Visitor Sector Round Table and Business Survey.

There will be ongoing engagement with the business community and key stakeholder, during the implementation of the Strategy.

Risk Management/Legislative Implications

There are no risk management or legislative implications.

Conclusion

The Economic Development Recovery Strategy presents an 18 month action plan to guide economic development in the City of Charles Sturt. The Plan focuses on supporting businesses and growing the key focus areas of the economy, while bringing energy to the recovery.

Appendices

#	Attachment	Type
1	Appendix A - Economic Development Recovery Strategy	PDF File

APPENDIX A



Economic Development Recovery Strategy

18 Month Plan | June 2022



November 2020

Table of Contents

Executive Summary	1
Introduction	3
1. Context of the Review	4
Strategic Context	9
2. Economic Development Achievements	13
3. COVID-19 Impacts and Emerging Trends	17
4. Results of Consultation	24
5. New Vision and Key Focus Areas.....	28
Vision	28
Key Focus Areas.....	28
Council's Role in Economic Development.....	31
6. Strategic Recovery and Repositioning Approach	33
7. Western Regional Approach to Economic Development	36
8. Implementation Plan	39
Implementation Framework	39
Strategic Framework	40
Summary of the Key Issues and How They Are Being Addressed	41
Measures of Success	46
9. Actions	47
Recovery Actions	47
Core Services Actions	51
Urban Development	51
Tourism.....	53
Health	55
Defence and Advanced Manufacturing.....	57
Business Growth.....	59
Appendices	61
Appendix 1 State and Federal Governments Economic Strategic Context	62
Appendix 2 Economic Profile Trends.....	70
Appendix 3 Western Business Leaders COVID-19 Taskforce Summary	80
Appendix 4 Western Adelaide Visitor Sector Roundtable Summary & Action Plan.....	86

Executive Summary

The recent COVID-19 pandemic has had a significant impact on the global and local economy. The Economic Development Recovery Strategy identifies a series of actions to support the local business community to rebound from the pandemic over the next 18 months.

The Strategy has been informed by the Western Business Leaders COVID-19 Taskforce, Western Adelaide Visitor Sector Round Table and the Charles Sturt Business Survey.

The key issues identified through engagement to support the recovery included:

1. Local activation and events
2. Clear and regular communication
3. Support for digital marketing and adapting business models
4. Collaboration and networking opportunities
5. Advocacy – promoting liveability of the west, investment attraction and regional promotion.

Analysis of the COVID-19 Impact in the City of Charles Sturt has highlighted that the Council area has a relatively high percentage of businesses that have accessed JobKeeper, 44.1 percent as at June 2020. The City of Charles Sturt will be continuing the Business Support Helpline until mid-December 2020 to support and assist businesses to transition from JobKeeper and to get back on their feet.

Other initiatives support skills development and entrepreneurialism to assist people to acquire new skills and adapt to new rolls.

The scope of the review includes the following:

- / A review of the key sectors to guide the strategy
- / A review of the vision
- / A summary of key trends and emerging issues
- / Engagement with key stakeholders to identify the key issues for the strategy and focus for the recovery.

The strategy has identified an updated approach, focussing on the following key areas to guide economic development and the recovery.



A key element of supporting the recovery is communicating positive messages to the business community to build confidence and inspire businesses to adapt and reposition. This will be achieved through utilising Council communication channels including: social media, the Western Business Leaders Newsletter, website and business events to communicate with businesses.

Another key element of the recovery strategy is to capture the local spend that is set to be boosted by income tax cuts. This is being addressed through a buy local and shop local initiatives encouraging business to business supply opportunities and to assist main street businesses to evolve their offering through a shop local campaign in key precincts. The key actions to support the recovery are outlined in the Recovery Actions.

A new vision has been created to guide economic development and the recovery.

The City of Charles Sturt is recognised as a place for business investment with a growing local economy focused on urban development, tourism, health, advanced manufacturing and defence sectors.

A new list of Core Services actions aligned to the key focus areas has been prepared to implement the strategy. A key outcome of the strategy is to bring energy to the recovery over the next 18 months.

In order to track the effectiveness of the economic development program, a number of measures of success have been created. The measures of success include:

- _ Satisfaction with Council's level of support for business and business confidence
- _ Growing employment and investment
- _ Increasing new business start-ups.

Introduction

On Sunday, 22 March 2020, National Cabinet announced the first round of business closures from 12 noon the following day in response to the COVID-19 pandemic. This included all pubs, clubs, cafes and restaurants (excluding takeaway), gyms, indoor sports venues, cinemas and entertainment venues. Further restrictions were announced two days later including the closure of food courts, play centres and beauty services and a ban on international travel.

These restrictions had a significant impact on the hospitality, tourism, retail, personal services, arts and culture, sport and recreational businesses in the City of Charles Sturt and effected over 9,200 businesses in some way and put at risk over 42,000 local jobs. Their immediate future and that of their employees was shadowed with uncertainty as the numbers of COVID-19 cases in South Australia and Nationally continued to climb.

The Australian Government's announcement of the \$130 billion Jobkeeper package at the end of March provided a safety net to avoid mass unemployment and irreparable damage to the national and local economy.

At a local level, Council's operations and the Economic Development Strategy were under review. Face to face economic development events and workshops were cancelled and there was an urgent need to provide support and assistance to businesses that were facing unprecedented and extremely challenging conditions. The initial response by the Economic Development Team was to create a Business Support Helpline to provide immediate assistance.

The challenges of the situation and Council's response is further outlined in Section 1 – Context of the Review.

The Economic Development Recovery Strategy identifies a series of recovery actions to support the local business community to rebound from the pandemic.

The Strategy has been informed by the Western Business Leaders COVID-19 Taskforce, Western Adelaide Visitor Sector Round Table and Charles Sturt Business Survey.

The scope of the review includes the following:

- / A review of the key sectors to guide the strategy and the recovery
- / A review of the vision
- / A summary of key trends and emerging issues
- / Engagement with key stakeholders to identify the key issues for the strategy and focus for the recovery.

1. Context of the Review

This medium term economic development strategy supports the recovery and repositioning of the local economy. The strategy has been prepared in response to the impacts from the COVID-19 pandemic, a summary of the wider and local economic impacts are outlined below along with Council's response through the Economic Support and Stimulus Package.

Economic Impact of the COVID -19 Pandemic

The COVID-19 pandemic has resulted in unprecedented and catastrophic health and economic impacts globally and locally. The global spread of the pandemic and the economic fallout have impacted the demand for Australia's exports and the availability of inputs into domestic production and imported consumption goods. There is still some uncertainty around the ongoing implications of restricted international and domestic travel and the movement of goods.

Australia's economic position heading into the crisis had been stronger than many other countries. The International Monetary Fund and the Organisation for Economic Co-operation and Development have forecast Australia to grow faster than comparable economies including the UK, Canada, Japan, Germany and France.

The Federal Government provided a series of initiatives and grants to provide support for businesses and the community in response to the impact from the pandemic. The key initiatives have been the JobKeeper and JobSeeker payments which at the peak, were accessed by more than 5 million Australians. The JobKeeper payments for eligible fulltime employees were reduced on 28 September 2020 from \$1500 / fortnight to \$1200 and will be further reduced on 4 January 2021 to \$1000. JobKeeper is due to finish on 28 March 2021. It is expected that these support packages will cost the national budget around \$86 billion.

South Australia's unemployment rate was 7.1 percent in September 2020, and 5.1 percent in Charles Sturt in March 2020, comparatively, the SA figure for March 2020 was 6.2 percent. Nation-wide over 1.472 million people were receiving JobSeeker as at 22 May 2020 (Australian Bureau of Statistics - ABS).

The ABS unemployment figures only capture those that are actively seeking work. People that are receiving JobSeeker and not looking for work are counted as not in the labour force rather than unemployed. This means that the actual number of people that are not employed is much higher than the reported unemployment rate. The JobSeeker program is due to be reviewed in December 2020 and is likely to be continued into 2021. It is anticipated that the other Federal Government stimulus initiatives will further kick start the economic recovery and reduce the impacts for people relying on the income support when it is wound down in 2021.

The Federal Government's \$74 billion JobMaker Plan is a key element of the Government's Economic Recovery Plan for Australia, designed to support a stronger economic recovery and bring more Australians back to work.

Creating jobs and boosting the skills of Australians to help them get back into work is at the heart of the Government's Economic Recovery Plan. The JobMaker Plan seeks to boost

economic growth, create jobs, invest in our future industries and skills, remove red tape, guarantee essential services and restore confidence in a stronger recovery.

One of the other key initiatives in the 2020/21 Federal budget is income tax cuts that have been backdated to stimulate spending in the economy. The package includes \$50 billion in tax relief over the forward estimates, including around \$9 billion in tax relief in 2020/21 and an additional \$32 billion in 2021/22.

Reducing the personal income tax burden and supporting business investment, through the temporary full expensing and loss carry-back measures, are estimated to boost GDP by around \$6 billion in 2020/21 and \$19 billion in 2021/22 and create around 100,000 jobs by the end of 2021/22.

The Federal Government are seeking to stimulate the economy by giving people more money to spend. It is forecast that people will then spend the money in the local economy on local services such as restaurants, cafes, hotels, bars, retail and personal services which will assist in the recovery. The opportunities to capture the anticipated additional spend in the local economy will be enhanced by the ongoing promotion of the Shop Local campaign in key precincts in the City of Charles Sturt (Business Growth - Action 5).

The State Government has provided a number of initiatives and grants to support local business and the community following the pandemic. Two new funds were established to support business, jobs and community organisations through the \$300 million Business and Jobs Support Fund and \$250 million Community and Jobs Support Fund.

These included the emergency \$10k grant that was provided to businesses and was available until 1 June 2020. Other initiatives included: Job Accelerator Grants, payroll and land tax relief, water relief grant for sporting clubs, and waiving of fees and charges.

There is a well established body of research that supports local spending and the positive impacts that it has on the overall level of economic activity, paying more salaries, creating jobs and building the local tax base to reinvest in the community and improve well-being.

There is further opportunity to support the recovery of local business by promoting business to business (B2B) supply opportunities, and opportunities to supply goods and services to the State and Local Government through meet the buyer events. This is supported by Business Growth Action 4 in the Action Plan.

COVID-19 Impact on the Local Economy

The impact of COVID-19 pandemic on the local economy has been significant. At a higher level, the challenges for business have included cash flow, forward orders and accommodating the Federal Government restrictions. This has resulted in reduced revenue streams, difficulties in maintaining staff and increased debt levels.

At a local level the most impacted sectors by job losses since March 2020 have been:

- / Retail Trade -298 jobs (5.3 %)
- / Accommodation and Food Services -119 jobs (4.2%)
- / Education & Training -111 jobs (3.3%)

The Arts and Recreational Services sector was highly impacted in the early stages of the pandemic, shedding 52 jobs (5.5%) in the first two months after the outbreak.

By contrast the least impacted sectors by job losses have been:

- / Manufacturing 0.4%, -19 jobs
- / Public Administration & Safety 0.4%, -7 jobs
- / Healthcare & Social Assistance 0.6%, -50 jobs
- / Professional, Scientific and Technical Services 0.6% -9 jobs.

Note that JobKeeper figures are excluded from the job loss figures above.

Further statistical analysis of the economic impact of the pandemic are included in Section 3.

Charles Sturt Economic Support and Stimulus Package

In response to the impact on local businesses and the community from the COVID-19 pandemic and lock down, the City of Charles Sturt released the Economic Support and Stimulus Package (ESSP) in May 2020 to provide assistance and bring energy to the recovery. The package complemented the assistance that was being provided by Commonwealth and State Government.

The \$99 million package, to be delivered over two financial years, includes the following:

- / Financial support provisions \$1 million
- / Infrastructure investment with a focus on local procurement support and stimulus \$97.4 million.
- / Business support and stimulus \$176.5 k
- / Arts and cultural support and stimulus \$271 k
- / Sports and recreation support and stimulus \$100 k

A more detailed breakdown of the package is included below.

Financial Support

- / Waiving of rent and lease fees for clubs and business upon application for 4th quarter 19/20 (\$107,328) and until 31 August 2020 (\$70,392) total: \$177,720
- / Waiving of food inspection and food auditing fees for 4th quarter 19/20 (\$18,750) and until 2nd quarter 20/21 (\$37,500) total: \$56,250
- / Waiving of Public Space Occupation fees the 1st and 2nd quarter 20/21, \$90,000
- / Waiving of outdoor dining fees for all CCS based outdoor dining businesses for all of 20/21, \$48,000
- / Reduced income of 19/20 4th quarter parking revenue, \$486,000
- / Waving all fines and interest to allow ratepayers extra time to pay the 4th quarter instalment without penalty interest and fines with a tailored payment plan. No application form required. All debt collection suspended, \$81,000
- / For 2020/21 Fines and interest will continue to be waived until 31 October 2020 and time for those on a payment plans to address rates due and in arrears. No application form required, \$130,000
- / COVID-19 hardship application for both business and residents directly affected by COVID-19 through restrictions and/or loss of income to put in place a tailored payment plan with no penalty interest and fines until June 2021.

Infrastructure Investment

Building for Tomorrow and local procurement stimulus over the next two years will inject \$97.4m into capital works for the local economy, partnering with the State Government to deliver stimulus packages to our community.

/ All tenders assessed with a 10% local supply criteria.

/ All tenders advertised on LinkedIn leveraging western region networks and businesses.

Business Support and Stimulus

/ The Business Support grants program and stimulus to improve online marketing, eCommerce and business innovation and development. Establishment of the Adelaide Business Hub Business Support Helpline, \$111,500

/ The #shoplocal Campaign assisting businesses to bring energy to their COVID-19 recovery targeting customer attraction and events grants as restrictions ease, \$45,000

/ Online Precinct Marketing Campaigns to assist traders at Henley Beach and Hindmarsh, \$20,000

Arts and Cultural Support and Stimulus

/ Creative Cities Program supporting the vibrant and diverse cultures and artists, awarding cash grants to energise creative outcomes that assist our economic recovery, \$72,000

/ Live Music Initiative supporting our live music scene, partnering with venues both online and on location as restrictions ease, \$80,000

/ Reactivation of Woodville Town Hall Program of Events to celebrate live events through a dual online and on location program, \$119,000

Sports and Recreation Support and Stimulus

/ Recovering Clubs in COVID-19 Program to assist local clubs to host events, increase and maintaining membership and volunteers, and supporting their digital marketing and social media skills. These measures will assist in increasing cash flow for the clubs, \$72,000.

/ Professional Development Program has been refocused to assist in recovery and to collaborate across council areas delivering shared webinars, \$15,000.

/ School Holiday Sports will be repurposed to assist clubs in the recovery, \$13,000

Key issues

1. The winding down of the JobKeeper and JobSeeker support mechanisms and the impact that it may have on unemployment.
2. Capturing the local spend from recently introduced income tax cuts.
3. Supporting the highly impacted sectors: retail trade, accommodation and food services, art and recreational services and other services sectors are in need of support in the recovery phase

How they are being addressed

1. JobKeeper - The City of Charles Sturt will be continuing the Business Support Helpline until mid-December 2020 to support and assist businesses to transition from JobKeeper and to get back on their feet.
Other initiatives support skills development and entrepreneurialism to assist people to acquire new skills and adapt to new rolls. Defence job opportunities (Defence and Advanced Manufacturing, Action 3), Health job opportunities (Health, Action 4), Promote and grow entrepreneur ecosystem and local skills development (Business Growth, Actions 2 and 3).
2. Capturing local spend - there is further opportunity to support the recovery of local business by promoting business to business (B2B) supply opportunities, and opportunities to supply goods and services to the State and Local Government through meet the buyer events (Recovery Action 6). Also refer to shop local below.
3. Key sectors needing support – the Charles Sturt ESSP is providing targeted support to the sectors most needing assistance in the recovery phase. The sectors are also being supported by the shop local (Recovery Action 7). The Tourism Sector is being supported by Tourism Actions 1 to 3 and Recovery Actions 2 to 4, 7 and 9.

Strategic Context

State and Federal Government Economic Priorities

The State Government is engaging with the nine identified growth sectors to understand what they need in order to grow as they develop specific strategies for their respective sectors.

The Growth Sectors form part of the State Government's Growth State agenda which aims to achieve an increase in Gross State Product (GSP) to an average annual rate of three per cent per annum.

The development of sector strategies is a comprehensive process designed to identify the issues and roadblocks that are most impacting growth. The government has been working with each sector to develop a discussion paper with the goal of stimulating conversation about the long-term targets for the industry and where government can best assist in achieving accelerated growth.

The Growth Sectors are outlined below along with the current Strategic Sector Plan.

Nine Growth Sectors

1. Tourism - South Australian Visitor Economy Sector Plan 2030
2. International Education - International Education 2030 Sector Plan
3. Defence Industry - Defence Industry and Workforce Skills Strategy 2018-22
4. Food, Wine and Agribusiness – South Australia Food, Wine and Agribusiness Growth Sector Plan - Oct 2020
5. Hi-Tech - Federal Government *Manufacturing Strategy* – Sept 2020
6. Health and Medical Industries - Health and Medical Industries Sector Plan 2020 to 2030
7. Energy and Mining – Building on our Strengths - South Australia's Energy and Mining Strategy – Oct 2020
8. Space Industry - Space Innovation and Growth Strategy Action Plan for South Australia 2016-2020
9. Creative Industries - Creative Industries Discussion Paper – Oct 2019

An analysis of the growth sectors plan strategic priorities has been undertaken to identify key opportunities and identify alignment with the Charles Sturt Economic Development approach and actions.

A summary of the analysis is included in *Appendix 1*.

The Economic Development Strategy is consistent with strategic direction and opportunities identified by the State Government's growth sector plans and Federal Government policy.

Charles Sturt Draft Community Plan 2020-27



Council's Community Plan was endorsed for consultation in August 2020.

The Draft Community Plan contains five themes, including 'Our Economy'. A list of the outcomes and measures of success under the heading are included below.

Goal An economically thriving City

Outcomes

/ The Western Region economy is promoted through leadership and collaboration across all stakeholders and our community

/ Local businesses and entrepreneurial activities flourish through the support, engagement and relationships that are developed and maintained

/ Businesses and industry sectors continue to grow and diversify

/ Our businesses and community have the skills for success to realise job opportunities

What does success look like?

/ Our strategic alliances are supporting the growth of our economy

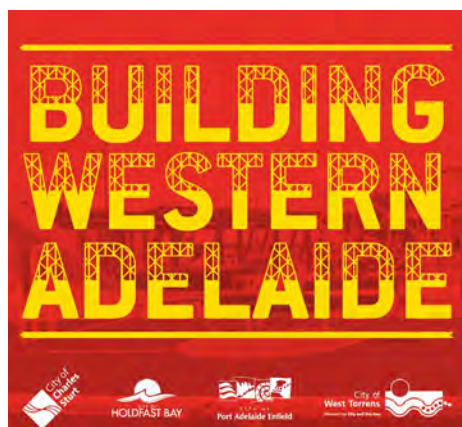
/ Our local businesses are consistently growing

/ Our industry sectors are diversifying

/ Our skills and qualifications are growing

The Economic Development Strategy is consistent with the Draft Community Plan.

Building Western Adelaide – Western Regional Strategy



In 2015, the Cities of Charles Sturt, Holdfast Bay, Port Adelaide Enfield and West Torrens formed an alliance for economic development matters and signed a MoU.

The *Building Western Adelaide Strategy* was endorsed by the four Councils. The purpose of the strategy is to highlight and promote mutually agreed current and future projects to create significant employment opportunities in the Western Region over the next 10 to 15 years.

The Strategy highlighted that there are almost \$13 Billion of investment in major developments or key infrastructure projects that are either underway or in the pipeline.

The Building Western Adelaide Strategy and Action Plan provides a framework for a regional approach to economic development. The Strategy and Action Plan is under review and will have a renewed focus on supporting the recovery, the Western Regional approach is further discussed in Section 7.

Charles Sturt Place Making Framework

Place making is defined as a process, underpinned by collaboration, where local communities, businesses and other stakeholders work together to deliver rejuvenated public spaces that people love to visit, live or do business in.

Place making plays an important role in economic development by engaging local businesses, encouraging activation and vibrancy of public spaces which contributing to a healthy business environment and community.

To support and guide place making, the City of Charles Sturt has prepared a Place Making Framework. A team of Place Leaders focus on key precincts and support local business through local business groups.

The role of place making and place based activation plays a particularly important role in the recovery and repositioning process for businesses and the community.

Charles Sturt Smart City Plan

The Charles Sturt [Smart City Plan 2018-2025](#) is a strategic planning document that helps guide Council, stakeholders and partners towards a smart and innovative future.

The plan assists and guides the creation of a smarter and more innovative city. This helps to maximise opportunities as they are presented in areas of technology, advanced manufacturing, the digital economy and creative industries.

The Smart City Plan seeks to improve liveability, sustainability and economic diversity. It will help to ensure our future city has effective and integrated public transport, nurtures a creative and vibrant community and features best-practice energy and water efficiency.

Smart City Vision

Charles Sturt is a leading smart city that uses information and technology to better respond to its community and business needs.

By 2025 we will be:

- / a city with a strong and connected community using emerging smart technologies enabling everyone to participate
- / a liveable city that uses smart technology in its public places that connects people and uses technology-enabled infrastructure

- / a city that applies technology and innovation to overcome future environmental challenges
- / an economically thriving city that has access to digital infrastructure and leverages it to support business growth, investment and sustainability across priority sectors
- / provide transformational leadership that fosters collaboration across government, industry and business.

In the coming months and years smart technology and solutions are critical for business and the community to be able to better connect and grow their businesses in a safe and sustainable way.

The continuation of the digital literacy program for residents and businesses, (Business Growth Action 7) is an example of a key program to assist local people.

Key issues

_ Linking the Charles Sturt Economic Development Recovery Strategy to the State & Federal Government policy.

How are they being addressed

_ An analysis of State & Federal Government policy is included in *Appendix 1* and identifies the links and opportunities to coordinate with the strategic direction.

2. Economic Development Achievements

The notable achievements from the Economic Development Strategy 2017-20 under the key sector headings include the following:

Urban Development

- / Urban Employment Zone Development Plan Amendment (DPA) - increased flexibility to allow land uses within the zone that generate employment opportunities, 2017.
- / Seaton Mixed Use (Residential and Commercial) DPA - 2.6 ha rezoned from Urban Employment Zone to a Suburban Activity Node Zone to facilitate higher residential density and mixed use outcomes delivering up to 245 dwelling units, 2018.
- / Bowden-Brompton Mixed Use (Residential and Commercial) DPA - 11.45ha of Urban Employment land was re-zoned to Urban Core to facilitate residential and mixed use development, delivering up to 1500 dwelling units, 2019
- / Grange Road, Findon DPA – Rezoning to facilitate retail development, 2019
- / Findon Road, Kidman Park (North) Mixed Use DPA - 7.8ha rezoned from Urban Employment Zone to Mixed Use Zone, delivering up to 190 dwelling units, 2020.
- / Connection of the Hendon Innovation Precinct to the GigCity Network, 2018.
- / Urban Employment Strategic Land Review, 2019.
- / Significant value of residential, industrial and commercial development approvals 1/7/16 to 30/6/20: residential \$1.14 billion, industrial \$167.26 million and commercial \$51.23 million.
- / Council staff have facilitated an integrated and streamlined approach to deliver improved development outcomes for major development sites for Bowden Village, West, Woodville West and St Clair developments, (refer to table below), 2017 and ongoing.

Project	Timeframe	Value	Estimated Jobs (direct / supply chain)
Bowden Village t	2013-22	\$1 billion	1990 / 2957
The Square, Woodville West	2012-20	\$130 million	259 / 384
St Clair	2010-17	\$500 million	995 / 1479
West Development, West Lakes	2015-27	\$1 billion	1990 / 2957
	Total	\$2.63 billion	5234 / 7777

Tourism

- / Western Region Tourism Destination Action Plan, 2017
- / Leverage and promote the Australian Women's Golf Open hosted in Western Adelaide through the annual WBL breakfast events 2017, 19 and 20.
- / Launch of Adelaide Beaches Visitor Website, Feb 2018
- / Charles Sturt Visitor Economy Strategy, 2018
- / Woodville Town Hall branding and website launch, 2018

- / Installation of banners to promote Adelaide Beaches and visitor experiences along West Beach Road, 2018
- / Facilitating visitor sector workshops to assist businesses to improve their digital marketing and customer engagement 2018-20
- / Establishment of the Western Regional Tourism Network Events, 2019
- / Excellence in Cross Council Collaboration LGMA SA Award Winner and National Finalist, 2019
- / Visitor Sector Round Table, June 2020.

Health

- / Formation, support and growth of Ageing Well International, 2017-20
- / Support of Healthy Living Precinct Welland including launch of Viva Mutual Care Cooperative, 2018-20
- / Support for Woodville Health Precinct Development, 2018-20
- / Design and implementation of Western Adelaide Workforce Development Projects delivering 100 employment, traineeship and learning pathway outcomes, 2018–20
- / Creating a Local Market Place Conference – Innovation in Health & Wellbeing, 2019
- / Preparation of Woodville Health Precinct Activation Report, 2019
- / Excellence in Local Economic Development - LGMA Award Finalist, 2020
- / Delivery of the Ageing Well International Market Development Program, 2020
- / Securing of five years research funding via University of South Australia for the *Healthy Choices* initiative, 2020
- / Preparation of report by Torrens University Australia - Western Adelaide Health, Ageing-Well and Disability – Sector Development Opportunities, 2020.

Defence & Advanced Manufacturing

- / Industry Capability Network (ICN) workshops 2017-20
- / Introduction to Defence workshops, 2017-20
- / Industry briefings: Attack Class Submarines Naval Group, 2018 and Submarine Dry Dock Facility Laing O’Rourke, 2019
- / Osbourne Site Tour – Western Business Leaders Executive, 2019
- / Collaboration with Adelaide Business Hub on the creation and facilitation of a defence ready program for local businesses, 2019
- / Preparation of Economic Activation of Precincts Report – Supporting Growth of Advanced Manufacturing Sector, Flinders University - Australian Industrial Transformation Institute, 2020.

Small Business

- / Entrepreneur program launch and scholarships 2017- 20
- / Small business mentoring program 2017-19
- / Growth of the Western Business Leaders membership 2017-20
- / Design and delivery of Western Business Leaders networking & professional development Program of events 2017-20.
- / Launch of the Grant Guru Grant Finder website, 2018
- / Business Support Grants Program and Economic Stimulus Package, 2020

- / Western Business Leaders COVID Taskforce, April to May 2020
- / Western Adelaide Business Support Helpline and webinars, 2020.

Events

- / Over 5,600 people have attended over 110 Charles Sturt and Western Regional business engagement events and workshops between 2017-20.

Review of Economic Development Approach 2017-20

In addition to the above, the following outlines the successes and learnings from the economic development approach over the past four years.

- / Business engagement around projects has improved with the implementation of CRMS (business contacts database) and broader business engagement through regular newsletters and business Facebook and LinkedIn pages.
- / Sharing local business success stories via the website, social media and newsletter.
- / The Western Alliance for Economic Development has worked well to identify linkages in what we are collectively doing.
- / The coordinated Western Alliance regional response to the COVID-19 pandemic was swift and effective in setting up the business helpline and taskforce. The established relationships allowed it to happen quickly.
- / The formulation and launch of the Economic Stimulus Package to support impacted businesses was targeted and assisted business to position themselves for the future.
- / The Place Leaders increased involvement in assisting businesses in the key precincts has been effective in increasing engagement between Council and business.
- / An evidence based approach to decision making has been enhanced through the use of the Remplan economic profile.
- / The Woodville Town Hall rebrand, growth in awareness and increase in number of both high-profile programmed events and community events which have activated Woodville Road.
- / The conscious strategy to regionalise the Western Business Leaders needs to be reconsidered. (refer to Business Growth, Action 6)

Key issues

1. Continue, grow and improve the successful elements of the economic development approach outlined above.
2. Review of the ongoing role of the Western Business Leaders to ensure that it meets the needs of the business community and Council.

How are they being addressed

1. Successful elements of the economic development approach are incorporated into the Action Plan including the continuation of the Western Alliance approach for economic

development to progress regional projects and business support - Business Growth, Action 5.

2. Exploring the ongoing role and function of the Western Business Leaders network, Business Growth, Action 4.

3. COVID-19 Impacts and Emerging Trends

This section outlines the impacts from the COVID-19 pandemic, key statistics and emerging trends in the City of Charles Sturt and Western Adelaide Region.

COVID-19 Economic Impacts

JobKeeper

Businesses eligible for the Commonwealth Government's JobKeeper payments have experienced a decline in revenue of at least 30%.

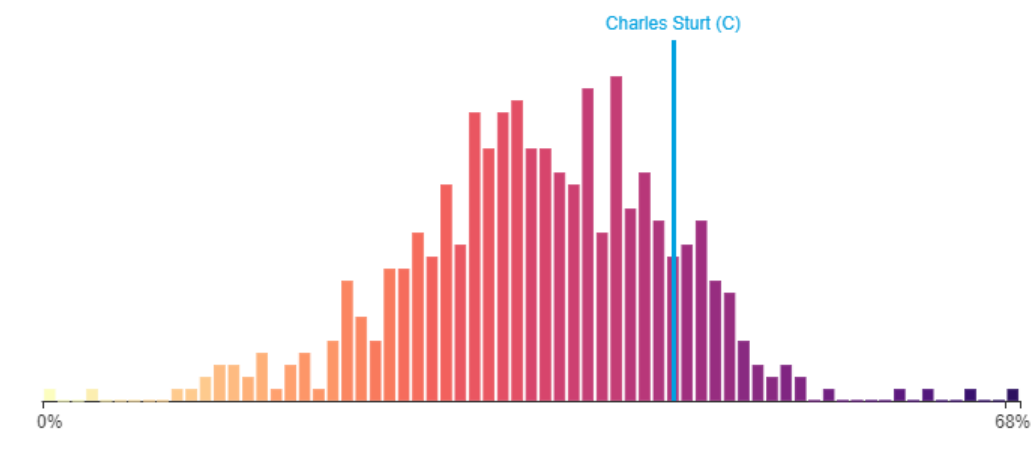
Higher levels of JobKeeper applications are a likely indicator of greater negative economic impacts from COVID-19.

In the City of Charles Sturt it is estimated that **44.1%** (June 2020) of local businesses have applied for JobKeeper support as a percentage of total local businesses.

Comparatively the City of Charles Sturt is ranked 75 out of 535 Local Government Areas (LGAs) in Australia for the highest percentage of businesses that have applied for JobKeeper. 75 LGAs in Australia have a higher percentage of applications and 459 have less. In South Australia, Charles Sturt is ranked 5 out of 69 LGAs.

The graph below shows where Charles Sturt sits compared to other LGAs in Australia.

Percentage of Businesses applying for JobKeeper – National LGAs



The table below shows that Charles Sturt has a level of JobKeeper application that is consistent with Western Adelaide, yet higher than Greater Adelaide and South Australia. This is potentially due to the local economy having a higher concentration of those sectors that have been impacted by COVID-19.

Charles Sturt and SA Businesses Receiving JobKeeper - April to June 2020

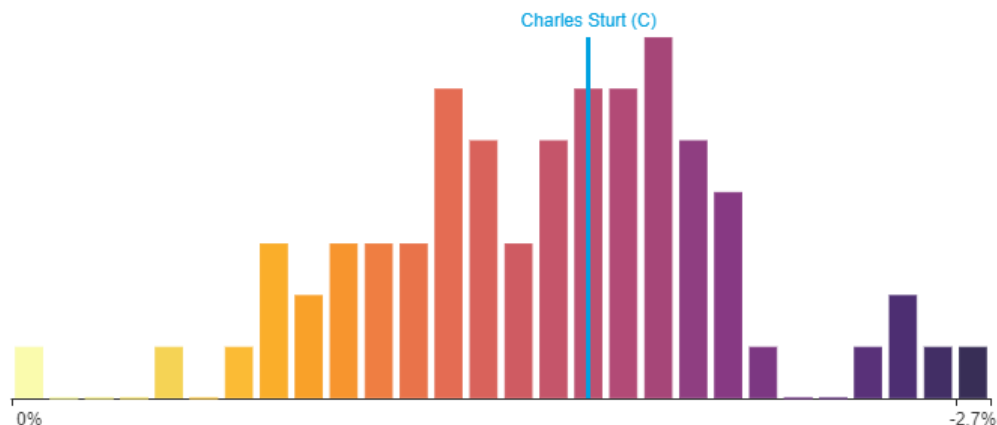
	April % job keeper	May % job keeper	June % job keeper	% increase April to June
Charles Sturt	40.8	43.2	44.1	3.3
Western Adelaide	38.8	41.4	42.2	3.4
Greater Adelaide	36.7	39	39.8	3.1
South Australia	29.6	32.1	33.1	3.5

Source: Remplan Jobkeeper Explorer, Oct 2020

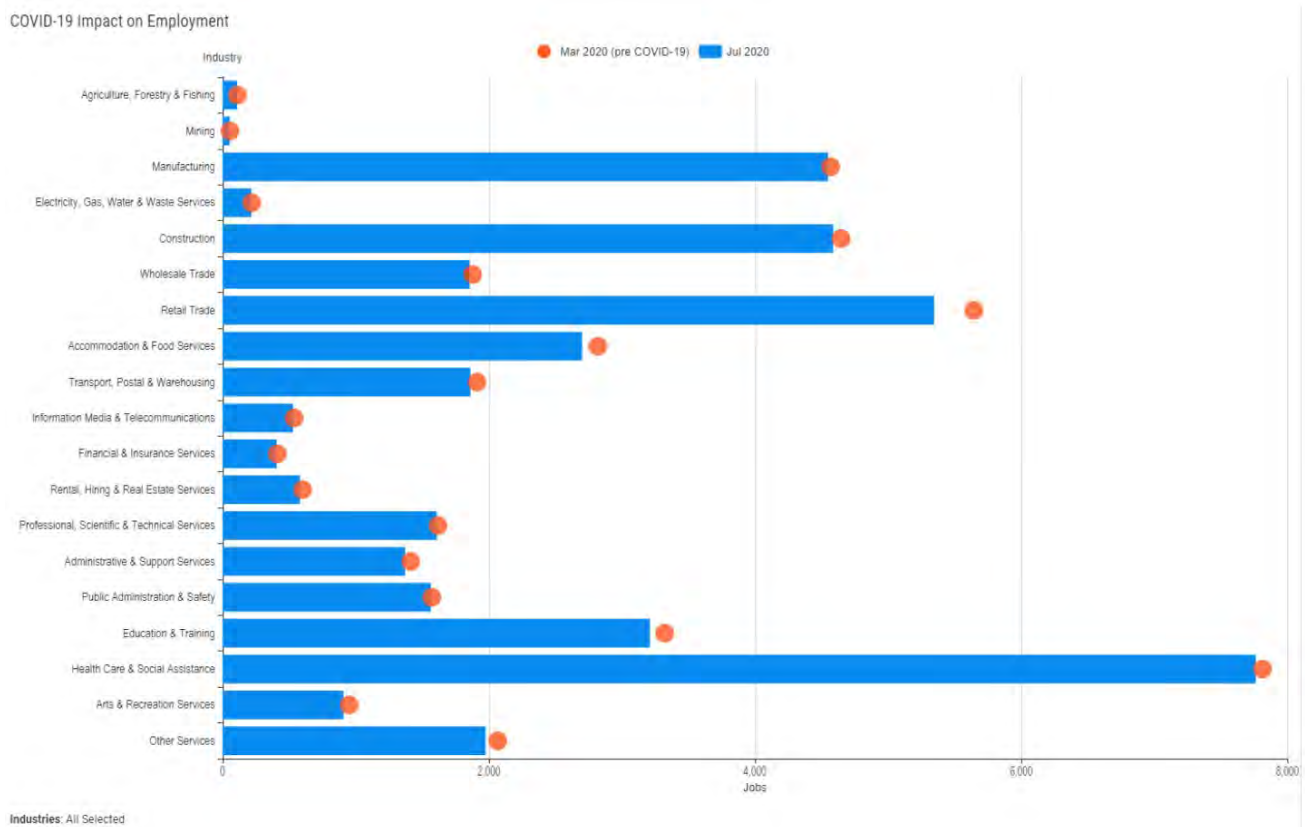
Employment Impact

In the City of Charles Sturt, prior to COVID-19 and the introduction of social lockdown measures to manage the pandemic, total employment across all local industry sectors was estimated at 42,162 jobs. For September 2020, total employment is estimated at 41,504 jobs, a fall of 1.6%, the state average is - 1.5 %. This has improved in Charles Sturt from the peak of 3% in May 2020 and is anticipated to keep improving with the Government stimulus measures and support provided by the Council actions in the Recovery Strategy.

The graph below shows where Charles sits compared to other LGAs in South Australia relating to percentage of job loss, ranked 34 out of 69.



City of Charles Sturt COVID 19 Impact on Employment by Sector, March to July 2020



Source: Remplan C19 Impact Analysis, 2020

The most highly impacted sectors by job loss numbers in Charles Sturt are:

/ Retail Trade -298 (5.3 %)

/ Accommodation and Food Services -119 (4.2 %)

/ Education & Training -111 (3.3%)

By percentage, the other highly impacted sectors include Art & Recreational Services and Other Services 4.4 %.

By contrast the least impacted employment sectors by percentage are:

/ Manufacturing 0.4 %, - 19 jobs

/ Public Administration & Safety 0.4 %, -7 jobs

/ Healthcare & Social Assistance 0.6 %, - 50 jobs

/ Professional, Scientific and Technical Services 0.6 % - 9 jobs

The table outlining the employment impact by sector is included in *Appendix 2*.

Economic Output Impact

COVID -19 Impact on Economic Output (\$ billion)

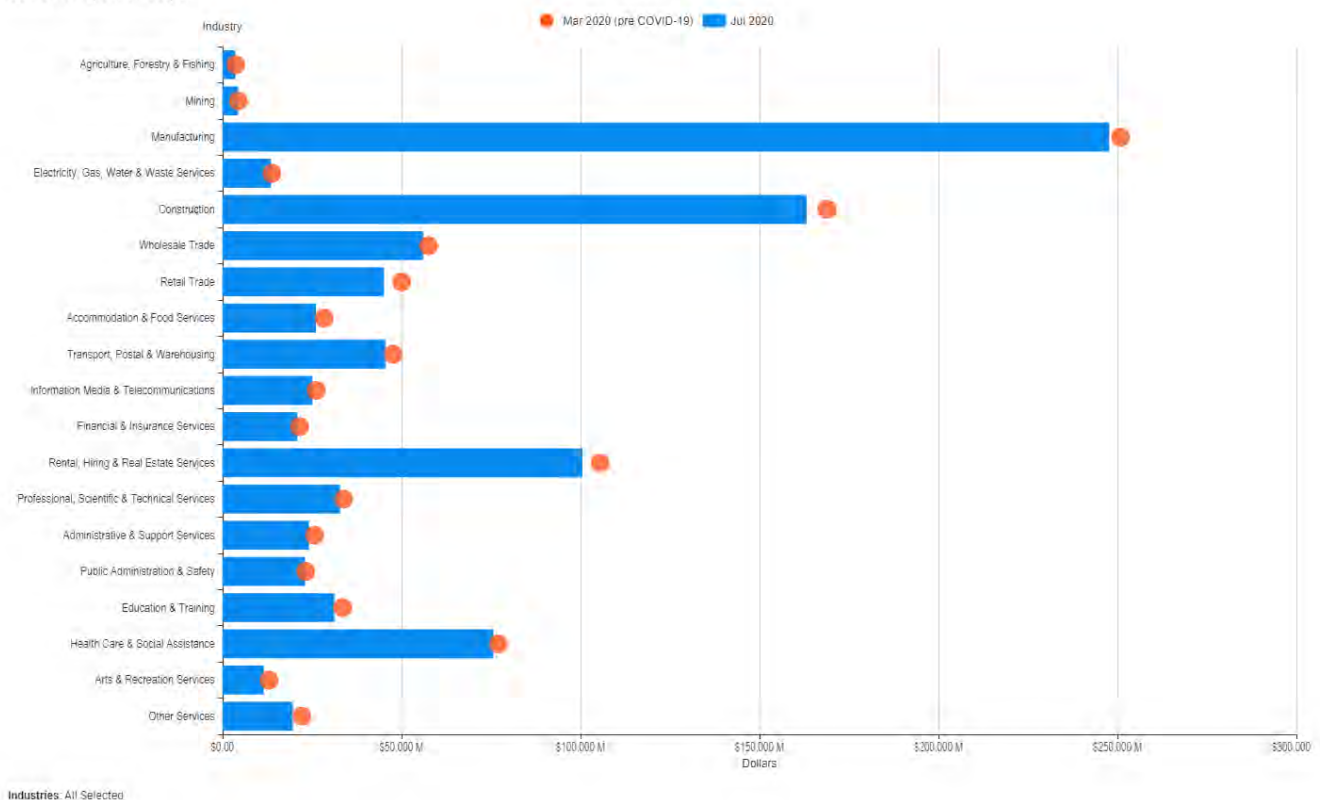
	Pre COVID-19 Mar 2020	Apr 2020	May 2020	Jun 2020	Jul 2020	Impact (-)	% decline
Charles Sturt	1.007	0.977	0.957	0.958	0.970	0.038	3.8
Western Adelaide	4.503	4.372	4.280	4.280	4.330	0.173	3.9
South Australia	18.405	17.862	17.496	17.499	17.699	0.705	3.9

Source: Remplan COVID-19 Impact Analysis, 2020

The Charles Sturt economy experienced a decrease in economic output of \$38 million between March and July 2020, a loss of 3.8 % which is slightly less than the Western Adelaide Region and South Australia (3.9 %).

COVID – 19 Impact on Output by Sector Charles Sturt, March to July 2020

COVID-19 Impact on Output



Source: Remplan C19 Impact Analysis, 2020

The most highly impacted sectors by output include:

/ Construction -\$5.67 m, -3.4%

/ Retail Trade -\$4.95 m, -9.9%

/ Rental, Hiring & Real Estate Services -\$4.92 m, -4.7%

By percentage other highly impacted sectors include Other Services, -11.5% Arts & Recreation Services -11.1% and Accommodation & Food Services -8.2%.

By contrast, the least impacted sectors include:

/ Public Administration & Safety, -1% -\$241k

/ Manufacturing, -1.3% -\$3.22 m

/ Healthcare & Social Assistance, -1.9% - \$1.44 m

The table outlining the economic output impact by sector is included in *Appendix 2*.

Impact when JobKeeper finishes

JobKeeper has had a significant impact in ensuring that large numbers of people remained employed and kept businesses afloat during and after the pandemic. The Australian Bureau of Statistics (ABS) undertook a survey of businesses in the week ending 23 July 2020 that were currently accessing business support measures such as JobKeeper. The extension of JobKeeper was announced on 21 July 2020.

Businesses expected to take the following actions when the support measures are withdrawn:

- / Defer or cancel investment plans - 16 percent
- / Change quantity of orders of inputs - 14 percent
- / **Reduce their workforce** - 13 percent
- / Change product or services options - 12 percent
- / Seek additional funds - 11 percent
- / **Close the business** – 10 percent
- / Change payment terms with customers or suppliers - 10 percent
- / Increase prices – 8 percent

Businesses in the accommodation and food services sector are the most likely to expect to cut the size of their workforce or close after business support measures are withdrawn.

A Visitor Sector Round Table was undertaken at the end of June 2020 to gain a better understanding of the issues facing businesses and how they can be supported, further details on the Round Table and response are included in section 4.

The City of Charles Sturt will be continuing the Business Support Helpline until mid-December 2020 to support and assist businesses to transition from JobKeeper and to get back on their feet.

Summary of COVID Impact in Charles Sturt

In summary, the most impacted sectors in Charles Sturt by job loss and output are:

Sector	Jobs impact	% (-)	Output impact (-\$ m)	% (-)
Retail Trade	298	5.3	4.95	9.9
Accommodation & Food Services	119	4.2	2.35	8.2
Art & Recreational Services	42	4.4	1.45	11.1
Other Services	91	4.4	2.56	11.5

By contrast, two of the largest sectors Manufacturing and Healthcare & Social Assistance have experienced lesser impacts on job losses and output.

Note: Other Services sector includes: personal services eg hairdressers, nail salons and automotive repair and maintenance.

The City of Charles Sturt has a level of Jobkeeper application of 44.1 % (as at June 2020) by businesses that is on the higher end of the State and National LGA average. The level is consistent with Western Adelaide Councils and slightly higher than the Greater Adelaide average.

The analysis highlights that the retail trade, accommodation and food services, art and recreational services and other services sectors are in need of support in the recovery phase. The Charles Sturt Economic Support and Stimulus Package (ESSP) targeted these sectors for support over the next 18 months through a host of initiatives. The ESSP is further detailed in Section 1.

Key Statistics and Emerging Trends

Economic snapshot

Gross Regional Product \$5.75 Billion

Population: 118,943 [^]

Number of Jobs: 41,504 ⁺

Largest Employment Sectors:

1. Health Care & Social Assistance 7,813 (18.5%)
2. Retail Trade 5,644 (13.4%)
3. Construction 4,647 (11%)

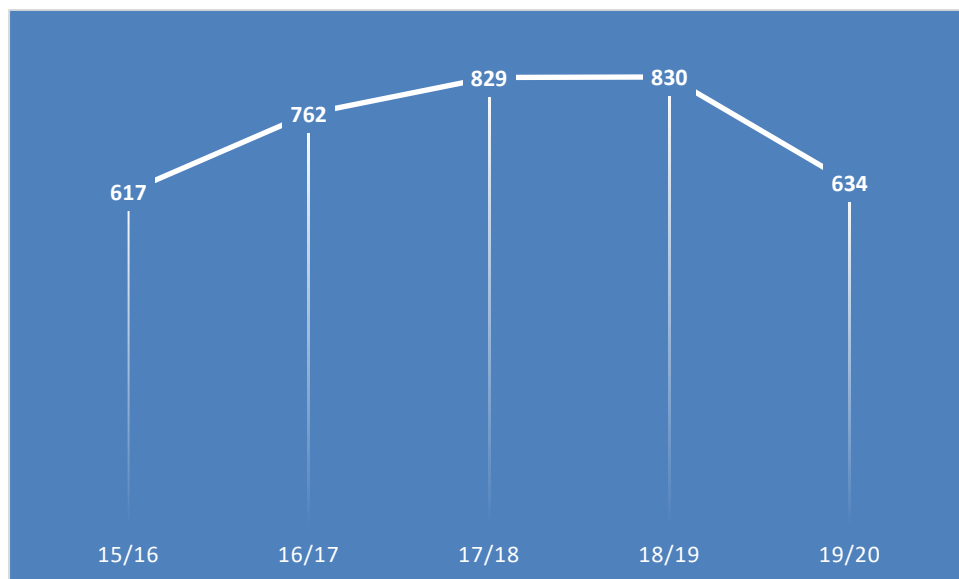
Number of businesses: 9,206

Source: Remplan 2020 data

[^] ABS 2019 Estimated Residential Population

⁺ Remplan Sept 2020 Employment estimate

Charles Sturt Business Start-ups 2015-2020



Source: Remplan ABR data, 2020

The graph shows the annual number of business start-ups minus business exits. The impact of the pandemic in 2019/20 reduced the number of business entries, which has been consistently growing since 2015/16.

Further analysis of the City of Charles Sturt economy and trends including: economic output, employment sectors and jobs trends are included in *Appendix 2*.

Key issues

1. 44.1 % (as at June 2020) of Charles Sturt businesses are accessing JobKeeper, that is on the higher end of the State and National LGA average.
2. The retail trade, accommodation and food services, art and recreational services and other services sectors are in need of support in the recovery phase.

How they are being addressed

1. JobKeeper - The City of Charles Sturt will be continuing the Business Support Helpline until mid-December 2020 to support and assist businesses to transition from JobKeeper and to get back on their feet.
Other initiatives support skills development and entrepreneurialism to assist people to acquire new skills and adapt to new roles. Defence job opportunities (Defence and Advanced Manufacturing, Action 3), Health job opportunities (Health, Action 4), Promote and grow entrepreneur ecosystem and local skills development (Business Growth, Actions 2 and 3).
2. Key sectors needing support – the Charles Sturt ESSP is providing targeted support to the sectors most needing assistance in the recovery phase. The sectors are also being supported by the shop local (Recovery Action 7). The Tourism Sector is being supported by Tourism Actions 1 to 3 and Recovery Actions 2 to 4, 7 and 9.

4. Results of Consultation

In the preparation of this strategy, stakeholder engagement was undertaken with the Western Business Leaders (WBL) Executive, COVID-19 WBL Taskforce, Visitor Sector Round Table and Council Staff. Views were gathered from the broader business community via a business survey.

WBL COVID-19 Taskforce

The WBL COVID-19 Taskforce was established by the WBL Executive and the Western Alliance of Councils (Cities of Charles Sturt, Holdfast Bay, Port Adelaide Enfield and West Torrens) in response to the COVID-19 outbreak and the significant impact on many of our local businesses. Whilst some sectors including Accommodation, Beverage & Food Services, Retail, Construction Services, Arts and Recreation Services have been severely impacted, the impact has been felt across our economy.

The objectives of the Taskforce included:

- a. To develop the Region's understanding of how business at a local and sector level were being impacted
- b. To identify short term actions that could be implemented to support business during the crisis period, aid economic recovery and share good news stories.

In all there were 13 business representatives on the Taskforce representing the key sectors across the Region. Economic Development representatives from the four councils also participated. The taskforce was facilitated over three sessions in April and May 2020. The list of the Taskforce attendees is included in *Appendix 3 – part 1*.

Findings

The Taskforce representatives highlighted the key challenges confronting their business, sector and precinct across 6 themes.

1. Financial
2. Workforce
3. Local activation
4. Uncertainty / mixed messages
5. A need to adapt business model
6. Isolation and need for support

The table contained in *Appendix 3 – part 2*, summarises each of these key challenges and the associated actions that the Western Alliance can implement in the short term.

Appendix 3 – part 3, provides further ideas identified by Taskforce members that can be actioned at a Regional and local level. Several of the actions identified have already been implemented such as the Adelaide Business Hub Helpline, recovery webinars, the WBL newsletter and free on-line learning offered via Torrens University; others are being investigated. Individual Councils will have a range of initiatives that they can also implement to support business through this uncertain time.

Summary

The business impact resulting from the COVID-19 pandemic cannot be easily remedied and whilst the support from the Western Alliance and Councils will be of benefit, recovery for

many of our affected businesses will be a long term proposition. Over the coming months the Alliance will work with the WBL Executive to monitor the progress of short term action implementation. They will also develop plans for the coming 12 to 18 months to support business and our economy as it transitions and adapts to the changing market conditions.

Ensuring that our business community continues to shape the Region's short and longer term action is essential as is continued collaboration with our many other regional stakeholders.

Many of the short term actions identified through the taskforce have been implemented. The medium term and ongoing actions have been included in the actions for this strategy.

Western Regional Visitor Sector Round Table

A Visitor Sector Round Table was established by the Western Alliance of Councils (Cities of Port Adelaide Enfield, Charles Sturt, West Torrens & Holdfast Bay) in response to the COVID-19 impacts on the sector and the issues raised in the WBL COVID-19 Taskforce. The round table was held on 29 June 2020 and attended by 16 industry representatives and Council staff from across the Western Adelaide Region.

In the round table session the visitor sector business representatives were asked to outline how they been impacted by the COVID 19 changes. They provided an update on their customers identified, their forward outlook including the key issues that they are facing and challenges or ideas for their business that they thought the Western Alliance of Councils could help address in the short term.

A summary of the attendees and the issues raised is included in *Appendix 4*. Following the round table, an action plan was created by the Western Alliance of Councils and is also included in the Appendix.

The summary of the action plan is included below.

Action Plan six key themes

1. Collaboration – networking events, distribution of contacts list
2. Packaging – themed itineraries
3. Training – digital marketing & repositioning workshop 20 Oct
4. Communications and Marketing – information via WBL newsletter
5. Advocacy – preparation of an updated Western Regional Tourism Destination Action Plan
6. Events – circulate COVID guidelines, explore boutique events.

The implementation of the round table actions is underway. The medium term actions have been incorporated into the action plan for this strategy.

Charles Sturt Business Survey

A business survey was conducted at the beginning of September 2020 for two weeks. Businesses were asked a range of questions around business confidence, current challenges

and opportunities, business support and how Council can assist them. A total of 68 businesses responded to the survey.

A summary of the key outcomes from the survey are outlined below.

- / Over 70% of respondents had been in business over five years
- / 30% of our businesses had accessed business support or attended an event, 75% of these said our performance was excellent or very good.
- / Five of our respondents had worked with the placemaking team of which four said our performance was excellent and one said it was mostly excellent.
- / Businesses felt that their customer was extremely important to them followed by digital disruption, energy costs and access to advice.
- / 56.9% of businesses wanted support in marketing their business.
- / 63% were unaware of the grants that the City of Charles Sturt offered.
- / 57% of businesses were confident that the business climate would improve and 21% felt it would stay the same.
- / 70% were planning to grow but only 39% were confident in their ability to grow.
- / 11% of our businesses were exporting, only 2% were considering it.
- / 66% were planning to innovate and provided further details .
- / 60% of our businesses felt that the liveability of the Western Region was one of the advantages of doing business here.
- / 61% had an awareness of WBL.

The survey results have helped to reinforce and guide Council's and the Western Regional approach to Economic Development.

In these challenging times, it is heartening to see the level of business confidence and that businesses plan to grow by seizing the opportunities created by the crisis.

The high level of interest in digital marketing has been supported by Council's Business Support Grants and there is ongoing support through targeted workshops to assist businesses to grow and connect with their customers.

Key issues

A number of key issues emerged from the WBL Taskforce, Visitor Sector Roundtable and Business Survey including:

1. Local activation and events
2. Clear and regular communication
3. Support for digital marketing and adapting business models
4. Collaboration and networking opportunities
5. Advocacy – promoting liveability of the west, investment attraction and regional promotion.

How they are being addressed

1. Local activation and events - addressed by leveraging recreational and cultural assets to attract events (Recovery Actions 2 and 3)
2. Clear and regular communication – addressed by the WBL newsletter, Business Facebook page, social media such as Instagram and LinkedIn, encouraging cross promotion through funding programs like live and local and business support (Business Growth, Action 4)
3. Support for digital marketing and adapting business models – addressed through Business Support grants and other support (Recovery Action 8)
4. Collaboration and networking opportunities through business events – address through the Western Regional Visitor Networking events and WBL events (Tourism – Action 1 & Recovery Action 4 and Business Growth – Action 4)
5. Advocacy – promoting liveability of the west, investment attraction and regional promotion. Address through Living West prospectus (Urban Development – Action 4), investment attraction (Urban Development – Action 5) and regional promotion (Tourism - Action 3).

5. New Vision and Key Focus Areas

Following the stakeholder consultation, the key focus areas have been updated to guide the direction of the strategy over the next 18 months.

Key Focus Area changes:

- a) Smart Cities has been removed as key sector and incorporated into Business Growth.
- b) Small Business has evolved to Business Growth to incorporate the broader focus on Small and Medium Enterprises (SME) and to highlight the various initiatives in place to support and foster the growth of businesses and the local economy.

A Smart Cities approach will be applied across all sectors and initiatives. This involves integrating technology, looking for cross functional opportunities and identifying the best and most efficient way to deliver the outcomes.



Vision

A new vision has been created to guide economic development and the recovery in the City of Charles Sturt.

The City of Charles Sturt is recognised as a place for business investment with a growing local economy focused on urban development, tourism, health, advanced manufacturing and defence sectors.

Key Focus Areas

Urban Development

A number of significant major urban developments are underway in the City of Charles Sturt which are leading the way in creating new and innovative living environments, promoting housing diversity, liveability and sustainability. The Bowden development on the fringe of the CBD and the West development on repurposed Football park land are two such examples of medium to high density development. Redevelopment of ageing Housing SA sites, The Square at Woodville West, offer further opportunities for urban renewal and affordable housing in close proximity to public transport.

The Council area has a diverse range of Urban Employment areas that accommodate a diverse range of industrial and advanced manufacturing businesses. The regeneration and promotion of the Urban Employment precincts is a key opportunity for the City of Charles Sturt and presents an opportunity to attract inward investment and provide jobs growth (refer to Urban Development, Action 3 in the Action Plan). Protecting and enhancing Prime Urban Employment areas from encroachment by more sensitive uses including residential remains a key objective.

Beyond the major development sites urban development opportunities are more challenging to deliver. The 30 Year Plan for Greater Adelaide Strategic Plan promotes a green liveable city, greater housing choice, walkable neighbourhoods and sustainable transport use. Urban development linked to public transport and open space presents the greatest opportunities along road and rail corridors. Facilitating the urban development opportunities will require a collaborative approach involving State and Local Government and the private sector. Refer to Urban Development – Action 2.

Council have staff dedicated to major projects to assist developers to receive an integrated and streamlined approach to deliver significant development outcomes. It is proposed to continue this approach and to facilitate development outcomes that benefit the wider community. Refer to Urban Development – Action 1.

Given the longer term nature of urban development projects, the COVID-19 impact on the construction sector has been limited. Construction is the third largest employment sector and is expected to recover in the short to medium term.

Tourism

Tourism makes a significant contribution to the Charles Sturt economy and presents an opportunity to benefit a number of key sectors across the local economy. Collaborating and promoting tourism as part of the Western Region provides an opportunity to develop and grow tourism employment and visitor spending. The Adelaide Beaches Visitor website has been a key driver in promoting all there is to see and do in region to a broader audience. Refer to Tourism – Action 2 in the Action Plan.

The COVID-19 pandemic has significantly impacted the visitor economy, it is likely to be one of the sectors that will take the longest to recover. Visitor businesses have shown their resilience and ability to reposition by embracing the opportunities from local and regional visitors. The Western Regional Visitor Sector Round Table helped to inform the action plan and support will continue to be offered through a regional and local approach. Refer to Tourism – Actions 1 to 3 and Recovery Actions 2 to 4, 7 and 9.

Health

The City of Charles Sturt has a health cluster located along Woodville Road, around the Queen Elizabeth Hospital and the Welland Healthy Living Precinct. The Royal Adelaide Hospital in close proximity to the Council area presents a further opportunity to growth the local health sector. Health Care and Social Assistance is the largest employment sector in Charles Sturt, comprising 18.5 percent of all jobs¹.

¹ REMPLAN, City of Charles Sturt Profile, 2020.

A demographic trend is the increasing proportion of both older adults (55+) and the people living with disabilities in society. Western Adelaide has a greater proportion of these consumers when compared with other areas of South Australia, and South Australia has a greater proportion than other States. The Region also has a high concentration of people with chronic disease. In building the local health economy we can be more responsive to the health and wellbeing needs of our community.

There is potential to grow and develop the health sector through:

- / Supporting the development of local through to global markets for our local service and product suppliers (refer to Health – Action 1 in the Action Plan).
- / Continued support for local health precincts including those at Woodville and Welland (refer to Health – Action 2).
- / Attracting further investment and supporting and promoting local innovation (refer to Health – Action 3).
- / Building the capacity of the local workforce to meet growing service demand (refer to Health – Action 4).

As could be expected the Health Care and Social Assistance sector was one of the least impacted sectors by job loss and reduction in output from the COVID-19 pandemic. The sector is expected to continue to recover on the medium to short term.

Defence and Advanced Manufacturing

The Western Region is benefiting from the significant and sustained investment in the maritime defence projects including the construction of the Attack Class Submarines and Future Hunter Class Frigates. The investment will see a growth in skill development and employment opportunities that have never been seen in South Australia. The opportunities are not limited to the defence sector, there are a wide range of growth opportunities in the supply chain and consumption based businesses (refer to Defence and Advanced Manufacturing – Action 1 in the Action Plan).

There is potential for advanced manufacturing to diversify and engage in the defence sector and supply chain. In the immediate aftermath of the COVID-19 outbreak, manufacturing businesses were impacted by delays in sourcing raw materials and inputs. The supply chain has since improved or alternative suppliers have been sourced. Sovereignty opportunities have been created and will emerge for the manufacturing sector, there is an opportunity to promote and capitalise on these opportunities (refer to Recovery Action 5).

Industry 4.0 and advances in technology present significant growth opportunities for advanced manufacturing businesses to operate more efficiently and to tap into new markets (refer to Defence and Advanced Manufacturing – Action 4).

Business Growth

Small and medium Enterprises (SME) are a critical component and makes a major contribution to the strength of the local economy, 98 percent of businesses in Charles Sturt employ 19 people or less. In the community that it is established, SME brings growth and innovation. It helps to stimulate economic growth by providing employment opportunities for people.

The Economic Development Strategy includes a number of initiatives to grow and foster SME and Entrepreneurs. The COVID-19 pandemic has resulted in the reshaping of the local economy which has resulted in changing working opportunities and in some cases job losses.

Initiatives such as the shop local and buy local campaign have been created to encourage people to support local businesses. Encouraging local businesses to utilise the local supply chain, including in Councils procurement practices can significantly boost the local economy and support local jobs growth (refer to Recovery Actions 6 and 7).

A number of initiatives have been developed to encourage innovation and entrepreneurs which also contribute to the growth of SME. It is anticipated that there will be an increase in the number of small business start-ups and entrepreneurs (refer to Business Growth – Actions 2).

Council's Role in Economic Development

Ideally, government intervention is justified by the failure of the free market to deliver optimal resource allocations thereby maximising growth and employment potential. Sources of market failure include: the existence of externalities, monopoly control of resources, investment scale, existence of public goods and information asymmetries (in which some players in the market possess more power due to superior access to information). While Councils have long dealt with externalities through planning regulations and the existence of public goods through direct service provision eg roads and footpaths, involvement in economic development is justified on the basis of the existence of information asymmetries.

The role is essentially one of deploying the flow of information more effectively and bringing economic development players together to use this information for greater economic benefit. As outlined in the action plan, the role is largely one of facilitator, information provider, advocate and in some cases, leader.

The table below outlines the various roles that Council fulfils in economic development. It also includes a colour scale to identify the intensity of involvement for each of the roles. The intensity of involvement has been included in the action plan.

Role	Description	Intensity of involvement
Leader	Setting a direction for people to follow.	H
Facilitator	Bringing about outcomes by providing indirect or impartial assistance, guidance, or supervision.	H
Service provider	Providing organisations with professional and other services.	H
Funder	Providing funds or financial support.	M
Partner	Taking part with other organisations or bodies to share risks and rewards.	M
Promoter	Engaging with target audience to promote opportunities and positive stories.	M
Information provider	Distributing or displaying information.	L
Advocate	Supporting or recommending a particular approach or policy.	L

6. Strategic Recovery and Repositioning Approach

The COVID-19 pandemic has had a significant impact on the local economy. Some businesses have been highly successful and experienced a boom, while others have struggled, experienced hardship and in some cases have closed.

The Economic Development team has an important role in leading and facilitating the recovery and repositioning approach to bring energy to the recovery. This includes supporting businesses and promoting positive messages. Positive stories about businesses that have repositioned and succeeded are a great way to build confidence and to inspire others.

This section provides a breakdown of the business engagement approach that will be facilitated to support and foster the recovery.

Business Engagement

Our role is to engage with our business community providing meaningful information, and to invite our business community to engage with us in ways that enable them to feel supported and connected. Authenticity and honesty of message will be important as the success of our recovery depends upon trust and instilling a sense of reassurance, inspiring confidence, and uniting our community. With the large amount of information currently being shared, communications will be kept simple, targeted, human, respectful and two-way where possible. Campaigns supporting sector specific programs will be insight-led and focused on our purpose through planned communication strategies.

Messaging will reinforce our commitment to finding creative solutions and leveraging new approaches to help our businesses reposition for the future. Positive news stories offering inspiration of what is possible and calls to action will be used to restore confidence and generate optimism to bring energy to our recovery.

Business Engagement Objectives

- / To restore confidence, foster local business community pride and generate optimism to bring energy to our recovery.
- / To showcase the city as a great place to do business through specific information on business and investment opportunities and inspire through positive stories of success.
- / To showcase the city as a great place to live and enjoy through specific information on city lifestyle, residential benefits, and vibrant and attractive places.
- / Provide information and updates to our community and key stakeholders when business support, events and opportunities are available.

Key Messages

Primary message: Our City is a great place to live, work, play and invest.

Other key messages:

- / Our local businesses and entrepreneurs are engaged and empowered
- / We are committed to building the skills and capabilities of our businesses and community to reposition for the future
- / Our businesses and industry sectors continue to grow, diversify and innovate
- / We collaborate on ways to stimulate our local, state and national economy
- / We have a locally engaged business community
- / Our precincts are vibrant and thriving
- / The City of Charles Sturt is committed to supporting buy local.

Stakeholders

The following includes a list of the key stakeholders for engagement and communications:

- / Large, medium and small businesses in City of Charles Sturt
- / Mayor and Elected Members
- / City of Charles Sturt staff
- / Western Alliance of Councils
- / Western Business Leaders Members
- / Adelaide Business Hub
- / State and Federal Government Members
- / Other Government and Industry Bodies

Communication and Engagement Platforms

The communication and engagement platforms are outlined below.

/ Council Website

Provides relevant and accessible, clear, and simple information across a number of main pages.

/ Social Media

Increase awareness of opportunities and offers inspiration and resources by engaging in real-time conversations directly with the community and stakeholder groups.

/ Direct Mail (Newsletters)

Targeted and personalised messages to increase awareness of opportunities and offer inspiration and resources.

/ Face to Face

Build reputation, integrity and trust with our stakeholders and businesses through engaging authentically.

/ Events

Build reputation and relationships with our stakeholders and businesses through engaging authentically to increase awareness of opportunities and offer inspiration.

/ Public Relations

Media updates to pitch stories and outline updates and information at key event and project delivery points, and where to for more details.

/ Surveys

Regular surveys will be undertaken to understand the needs and aspirations of our business community, what is working and how we can improve.

Tactical Action Plans

Tactical Action Plans will be developed to share good news stories, opportunities, and resources for each of the five key sectors.

Key Issues

_ Communicating positive messages to the business community to build confidence and inspire businesses in the recovery.

How they are being addressed

_ Utilising Council communication channels – social media, WBL Newsletter, website and business events to communicate with businesses. Visitor Sector Networking Events (Tourism, Action 1) and WBL Newsletter and business events (Business Growth, Action 4).

7. Western Regional Approach to Economic Development

Council's Economic Development Strategy and approach has always had a Western Adelaide regional focus. The Western Business Leaders (WBL) Executive is comprised of members from key businesses from across the Western Region. This Strategy recognised the importance of a Western Regional approach and collaboration across the four Council Areas.

A Western Regional Focus and Collaboration

The regional approach has been formally endorsed by the other Western Region Councils, Cities of Holdfast Bay, Port Adelaide Enfield and West Torrens, through the adoption of the Charles Sturt initiated Building Western Adelaide Strategy. A Memorandum of Understanding (MoU) to formalise regional collaboration was signed in November 2015.

The Western Alliance of Economic Development practitioners meet on a regular basis to progress the implementation of the Building Western Adelaide Strategy and Action Plan. The strong, collaborative approach to economic development was particularly useful when the COVID-19 pandemic took hold rapidly. The alliance through regular weekly meetings were able to mobilise a coordinated and efficient approach to providing business support and information. The frequency of distribution of the WBL newsletter was increased to fortnightly during the peak of the pandemic and shutdown to ensure that businesses received up to date information and the latest on support and grants that are available.

Another key initiative was establishing a Business Support Helpline and webinar series facilitated by Adelaide Business Hub when it was most needed in early April 2020. The helpline has provided assistance to over 105 businesses across Western Adelaide on a range of issues including managing debt and finances, staffing levels, negotiating with landlords and other fundamental business matters. Another key initiative instigated by the Western Alliance was the Western Business Leaders Taskforce referred to in Section 4.

The Western Alliance has successfully implemented the 2015 Building Western Adelaide Strategy and Action Plan and is in the process of drafting a new strategy and action plan for the next three to five years.

The implementation of the Building Western Adelaide Strategy has seen the following regional activities achieved:

- / Development of Western Adelaide Regional Tourism Plan
- / Creation of the Adelaide Beaches regional visitor website www.adelaidebraches.com.au
- / Defence industry engagement and supply chain development - capitalising on the \$90 billion contracts in the region.
- / Adelaide Airport – leveraging the asset to promote the Western Region
- / South Australia Tourism Commission (SATC) engagement to promote the Western Region and leverage cruise ship opportunities
- / A regional approach to small business support including the roll-out of the Digital Solutions Program by Adelaide Business Hub.
- / Strengthening business engagement and support through a range of networks including the Western Business Leaders and North West Business Alliance.

The collaborative approach to supporting the visitor sector received national recognition from Local Government Managers Australia as a finalist and award winner at the SA awards, 2019 in the Excellence in Cross Council Collaboration category.

The updated Building Western Adelaide Strategy and Action plan will continue the successful approach that has been undertaken to date and have a renewed focus on the following key areas:



To bring energy and confidence to the recovery across the region, the Western Regional approach will include the following as a high priority in the Regional Strategy:

Development of a regional vision and brand - highlight the distinctive features, areas of competitive advantage from other regions eg Adelaide Beaches, defence, health and lifestyle opportunities.

Promoting buy and shop local initiatives- development and growth of local supply chains.

Support business recovery and repositioning – business will be very different, support new business models, ventures & approaches in a post COVID world.

The Western Regional approach to Economic Development delivered through the Western Alliance and implementation of the Building Western Adelaide Strategy and Action Plan is making a difference in the region and has the potential to leave a lasting legacy for the future of business in the region.

It is proposed to continue the Western Regional approach through the Western Alliance for Economic Development and WBL to advocate for and progress key projects.

Western Business Leaders

The WBL Group were established in 2013. The creation of the WBL has been an important component in the implementation of Council's Economic Development Strategy and ensuring that it has a sound base.

The WBL Executive is comprised of 10 business leaders from key Western Adelaide Businesses. The broader WBL membership was expanded in 2018 and now comprises over 1240 members and is growing.

It is proposed to explore the ongoing role and function of the WBL network, leadership role of the Executive, partnership approach with Western Alliance Councils and the associated regional networking and professional development events as part of the action plan.

Key issues

1. Continuation of the Western Regional Alliance to progress regional economic development initiatives.
2. Review of the ongoing role of the Western Business Leaders Executive to ensure that it meets the needs of the business community and Council.

How they are being addressed

1. The Western Regional agenda is being progressed through a number of key actions related to the regional visitor website and industry support (Tourism Action 2 and Recovery Action 4), Building Western Adelaide Strategy (Business Growth, Action 5) and investment attraction (Urban Development, Action 5).
2. Exploring the ongoing role and function of the Western Business Leaders network - Business Growth, Action 4.

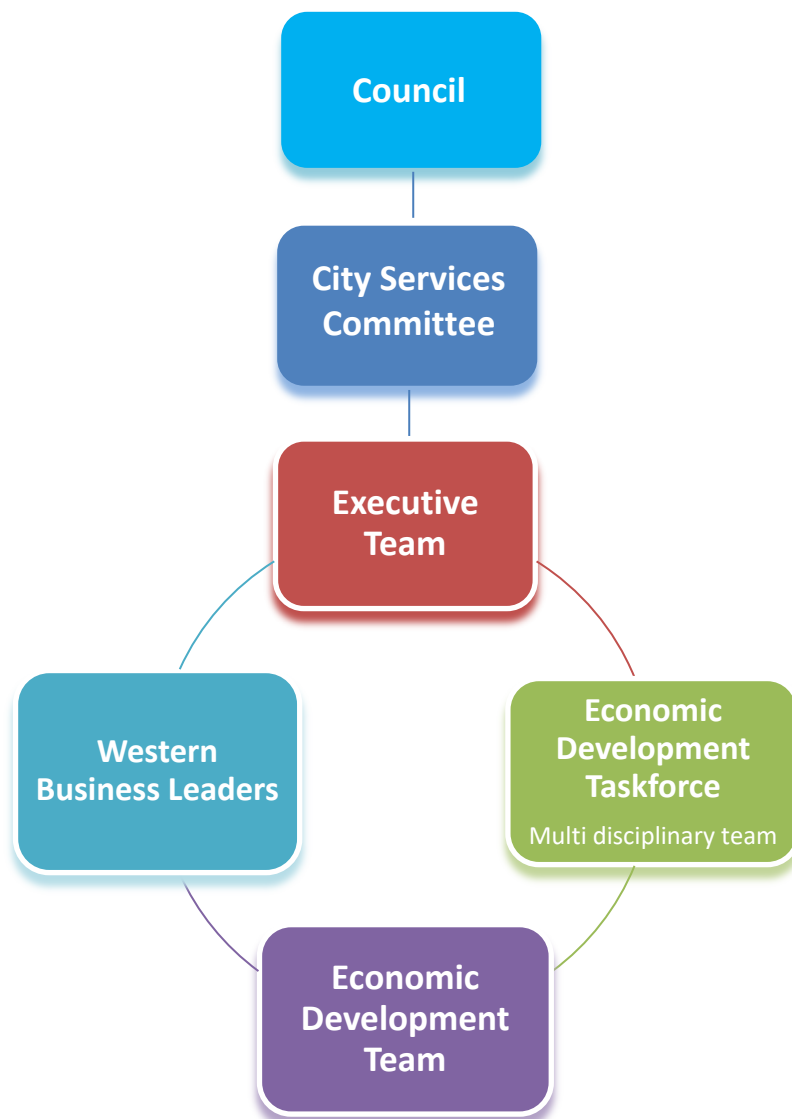
8. Implementation Plan

Implementation Framework

The implementation of the Economic Development Recovery Strategy will need to be strategic given the limited resources that are available in the Economic Development Team and the demand for economic development. The implementation of the Economic Development Recovery Strategy actions can be supported across various business units of Council and will be championed by an Economic Development Taskforce.

The following diagram outlines the internal structure for implementation.

Economic Development Strategy Implementation Structure



Strategic Framework

A strategic framework for the implementation and ongoing monitoring of the success of the strategy has been developed.

The strategic framework is included on the following page.

The goal: *an economically thriving city* is taken from the draft City of Charles Sturt Community Plan 2020-2027.

A number of guiding principles have been identified to guide the implementation of the strategy and are outlined in more detail below.

Listening to Business – engaging with business people to listen to their needs and concerns is important to be able to support them and advocate on their behalf.

Bringing energy to the recovery – inspiring people through business success stories and activating public spaces through events. It is also about providing leadership and support to businesses that are moving through the recovery phase.

Adapting and growing – supporting businesses to adapt to the new normal and to grow by finding new markets and connecting with customers.

No community without business - employment opportunities support our wellbeing and lifestyles. Business contributes to over a quarter of the total Council rate revenue which is used to provide community assets and services.

The focus areas for the Economic Development Strategy initiatives have been outlined in section 5.

Summary of the Key Issues and How They Are Being Addressed

The key issues and how they are being addressed has been collated below from the various sections in the report.

Section 1a | Context of the Review

Key issues

1. The winding down of the JobKeeper and JobSeeker support mechanisms and the impact that it may have on unemployment.
2. Capturing the local spend from recently introduced income tax cuts.
3. Supporting the highly impacted sectors: retail trade, accommodation and food services, art and recreational services and other services sectors are in need of support in the recovery phase

How they are being addressed

1. JobKeeper - The City of Charles Sturt will be continuing the Business Support Helpline until mid-December 2020 to support and assist businesses to transition from JobKeeper and to get back on their feet.

Other initiatives support skills development and entrepreneurialism to assist people to acquire new skills and adapt to new roles. Defence job opportunities (Defence and Advanced Manufacturing, Action 3), Health job opportunities (Health, Action 4), Promote and grow entrepreneur ecosystem and local skills development (Business Growth, Actions 2 and 3).

2. Capturing local spend - there is further opportunity to support the recovery of local business by promoting business to business (B2B) supply opportunities, and opportunities to supply goods and services to the State and Local Government through meet the buyer events (Recovery Action 6). Also refer to shop local below.
3. Key sectors needing support – the Charles Sturt ESSP is providing targeted support to the sectors most needing assistance in the recovery phase. The sectors are also being supported by the shop local (Recovery Action 7). The Tourism Sector is being supported by Tourism Actions 1 to 3 and Recovery Actions 2 to 4, 7 and 9.

Section 1b | Strategic Context

Key issues

1. Linking the Charles Sturt Economic Development Recovery Strategy to the State & Federal Government strategic policy.

How are they being addressed

1. An analysis of State & Federal Government policy is included in *Appendix 1* and identifies the links and opportunities to coordinate with the strategic direction.

Section 2 | Economic Development Achievements

Key issues

1. Continue, grow and improve the successful elements of the economic development approach outlined above.
2. Review of the ongoing role of the Western Business Leaders Executive to ensure that it meets the needs of the business community and Council.

How are they being addressed

1. Successful elements of the economic development approach are incorporated into the Action Plan including the continuation of the Western Alliance approach for economic development to progress regional projects and business support - Business Growth, Action 5.
2. Exploring the ongoing role and function of the Western Business Leaders network, Business Growth, Action 4.

Section 3 | COVID-19 Impacts and Emerging Trends

Key issues

1. 44.1 % (as at June 2020) of Charles Sturt businesses are accessing JobKeeper, that is on the higher end of the State and National LGA average.
2. The retail trade, accommodation and food services, art and recreational services and other services sectors are in need of support in the recovery phase.

How they are being addressed

1. JobKeeper - The City of Charles Sturt will be continuing the Business Support Helpline until mid-December 2020 to support and assist businesses to transition from JobKeeper and to get back on their feet.

Other initiatives support skills development and entrepreneurialism to assist people to acquire new skills and adapt to new roles. Defence job opportunities (Defence and Advanced Manufacturing, Action 3), Health job opportunities (Health, Action 4), Promote and grow entrepreneur ecosystem and local skills development (Business Growth, Actions 2 and 3).

2. Key sectors needing support – the Charles Sturt ESSP is providing targeted support to the sectors most needing assistance in the recovery phase. The sectors are also being supported by the shop local (Recovery Action 7). The Tourism Sector is being supported by Tourism Actions 1 to 3 and Recovery Actions 2 to 4, 7 and 9.

Section 4 | Results of Consultation

Key issues

A number of key issues emerged from the WBL Taskforce, Visitor Sector Roundtable and Business Survey including:

1. Local activation and events
2. Clear and regular communication
3. Support for digital marketing and adapting business models
4. Collaboration and networking opportunities
5. Advocacy – promoting liveability of the west, investment attraction and regional promotion.

How they are being addressed

1. Local activation and events - addressed by leveraging recreational and cultural assets to attract events (Recovery Actions 2 and 3)
2. Clear and regular communication – addressed by the WBL newsletter, Business Facebook page, social media such as Instagram and LinkedIn, encouraging cross promotion through funding programs like live and local and business support (Business Growth, Action 4)
3. Support for digital marketing and adapting business models – addressed through Business Support grants and other support (Recovery Action 8)
4. Collaboration and networking opportunities through business events – address through the Western Regional Visitor Networking events and WBL events (Tourism – Action 1 & Recovery Action 4 and Business Growth – Action 4)
5. Advocacy – promoting liveability of the west, investment attraction and regional promotion. Address through Living West prospectus (Urban Development – Action 4), investment attraction (Urban Development – Action 5) and regional promotion (Tourism - Action 3).

Section 6 | Strategic Recovery and Repositioning Approach

Key Issues

1. Communicating positive messages to the business community to build confidence and inspire businesses in the recovery.

How they are being addressed

1. Utilising Council communication channels – social media, WBL Newsletter, website and business events to communicate with businesses. Visitor Sector Networking Events (Tourism, Action 1) and WBL Newsletter and business events (Business Growth, Action 4).

Section 7 | Western Regional Approach to Economic Development

Key issues

1. Continuation of the Western Regional Alliance to progress regional economic development initiatives.
2. Review of the ongoing role of the Western Business Leaders Executive to ensure that it meets the needs of the business community and Council.

How they are being addressed

1. The Western Regional agenda is being progressed through a number of key actions related to the regional visitor website and industry support (Tourism Action 2 and Recovery Action 4), Building Western Adelaide Strategy (Business Growth, Action 5) and investment attraction (Urban Development, Action 5).
2. Exploring the ongoing role and function of the Western Business Leaders network - Business Growth, Action 4.

Goal An economically thriving city

Guiding Principles

| Listening to business | Bringing energy to the recovery |
| Adapting and growing | No community without business |

Focus Areas



Measures of Success



Measures of Success

The measures of success have been developed to determine the ongoing success of the Economic Development Strategy and the recovery process. A combination of qualitative and quantitative data will be used to measure the success. It is proposed to include three key measures of success.

1. Satisfaction with the support for business

The measures will look at the overall satisfaction with the support that Council provides to business and achieving the vision of Charles Sturt being a good place to invest and grow a business. Sentiment will be measured through an annual survey.

2. Growing employment and investment

The strength of the local economy will be measured through local employment numbers and the level of investment that is occurring. This can be measured through the number of jobs in the Council area. The level of investment can be measured through the number and dollar value of development applications. These can be categorised by land use to determine the level of investment (in dollars) in residential, commercial and industrial developments.

3. Increase in business start-ups

The health of the local economy can be measured through the number of small business start-ups. This number of business start-up minus the number of exists gives a picture of the strength of the local economy. The key source of data is the Australian Bureau of Statistics.

Measures of Success Summary Table

	Measure	How	Target
1	Satisfaction with the support for business provided by Council and perception that Western Adelaide is a good place to invest in to grow a business.	Annual Business Sentiment Survey.	Growth in positive response. Benchmark to be developed.
2	Growing employment and investment.	Annual employment statistics, total number and dollar value of development application in residential, commercial and industrial developments.	> Growth in annual employment numbers. > Growth in annual development application dollar value by sector.
3	Increase in business start-ups.	Annual number of business starts up minus business exist statistics.	Net increase in the annual number of business start-ups.

9. Actions





One of the ever increasing demands on time and resources is in the area of business engagement. The need for council to have a strong rapport with the business community, engage with their struggles and share their stories has never been more important. Ensuring we become a trusted source of information, a partner in their efforts and that we understand their needs provides the foundation for future work. Work that will offer financial assistance, training and support, deliver a can do culture of business enablement rather than red tape and compliance that ultimately builds belief in the future, is the cornerstone of the Economic Development teams endeavours. This has become even more self-evident in the past six months providing renewed focus for the team over the next 18 months and beyond.



The table below outlines the Recovery Actions that will support businesses and the growth of the local economy in the recovery phase. The ongoing Core Service Actions are listed under each of the five focus areas. It also identifies the Community Plan objective that it is aligned to, the focus area goal and objectives. Completion indicators have been identified and measures of success have been created for key initiatives.

Recovery Actions

	Action	Council role Intensity of involvement	Timeline	Project lead Team	Completion indicator / Measure of success
1	Business Helpline facilitated by the Adelaide Business Hub to support business with critical issues.	Leader, Facilitator ■	April to mid Dec 20	EDT	Service delivered to businesses in need. Level of satisfaction with the service.
2	Leverage recreation and cultural assets to attract events including identifying and promoting 'off-peak season' events and developing iconic events for the City of Charles Sturt. This includes smaller place based events eg Adelaide Guitar Festival, Hidden Hindmarsh.	Facilitator ■	Ongoing	Place Leaders	Identification of events and promotion. Support through events and festivals sponsorship. Increase in visitor numbers & expenditure during off-peak season.
3	Attract events to Woodville Town Hall (WTH) to energise the Woodville Road precinct.	Facilitator ■	Ongoing	EDT and Town Hall Coordinator	Utilise Industry Memberships to attract events to WTH.

	Action	Council role Intensity of involvement	Timeline	Project lead Team	Completion indicator / Measure of success
4	Foster collaboration between visitor sector businesses by developing and sharing a contacts list and assist them to make connections through networking and event hosting opportunities.	Facilitator [REDACTED]	2020/21	EDT	Contacts list circulated on a regular basis. Promote collaborative approaches to open access event registration. Visitor businesses collaborating.
5	Promote growth opportunities in the local manufacturing sector including capitalising on sovereignty opportunities, workshops with industry experts, modernisation and diversification grants.	Promoter, Facilitator [REDACTED]	2020/21	EDT	Promote workshops and grants. No of manufacturing businesses that participate in workshops.
6	Support Buy Local campaign, advocate and assist local business to tender for local contracts by raising awareness of opportunities and building capability to be competitive. Review and recommend changes for cutting the cost of doing business in Charles Sturt by reviewing Council fees and charges on business and reducing red tape.	Facilitator , Information provider [REDACTED]	Ongoing	Procurement Team & EDT	Promote B2B supply opportunities, supply opportunities to Council eg Meet the Buyer event. Review of Council fees and charges complete. Review of footpath permits to streamline and reduce red tape. Increase in portion of Council spend using local suppliers. Council business fees reduced.
7	Promote Shop Local in key precincts. Assist main street businesses to evolve their offerings to focus on customer	Leader, Facilitator , Promoter [REDACTED]	Ongoing	EDT, Place Leaders	Delivery of business support program including visual merchandising, customer experience

	Action	Council role Intensity of involvement	Timeline	Project lead Team	Completion indicator / Measure of success
	experience; develop and maintain main street public realms including outdoor dining.				mentoring, support and training. Link to social media promotion. Visitors linger longer and increased expenditure in local areas.
8	Investigate an innovation support program to promote and foster innovation to seek new markets and offerings. Include consideration of a further Business Support Grants program.	Leader 	2020/21	EDT	Promote innovative approaches undertaken by local businesses to reposition. Review the survey results and outcomes from the first round of Business Support Grants and consider future business needs.
9	Promote and market the success of the Economic Stimulus Package (ESP) and businesses that were assisted to energise the arts and hospitality sectors and broader business community.	Leader 	2020/21	Place Leaders	Remaining 'Live and Local' and 'Creative Cities' grant funding allocated and promotion of ESP. Increase in business confidence.
10	Promote and facilitate opportunities for outdoor dining in key precincts to assist businesses to adhere to COVID-19 requirements and support recovery. Consider extending free outdoor dining permits in 2021/22.	Facilitator 	2020/21 and 2021/22	Place Leaders	Increase in outdoor dining and visitation in key precincts.
11	Promote and facilitate opportunities to participate in open access festivals by	Facilitator 	2020/21 and ongoing	Place Leaders	Participation in open access festivals and business collaboration.

	Action	Council role Intensity of involvement	Timeline	Project lead Team	Completion indicator / Measure of success
	coordinating precinct and main street registrations. Festivals include: Fringe, Umbrella, Nature, Tasting Australia, Adelaide Food Fringe, SA History Festival.				
12	Create unique collective retail experiences that reflect local character and culture, eg Feast on Foot tours, special recognition day initiatives, online self-guided heritage and art tours that include business offers and stops along the way.	Leader, Facilitator 	2021/22	Place Leaders	Tours created, businesses engaged and increase in visitation.
13	Create a five-year Arts Plan to support growth of the arts and cultural sector, public art opportunities, increase opportunities for local participation in the arts and identity as a creative and liveable city.	Leader, Facilitator 	2021 -22	Place Leaders	Arts Plan created. Increased participation and employment opportunities in the arts and cultural sectors.

Core Services Actions





Urban Development


Community Plan Objective: Businesses and industry sectors continue to grow and diversify.

Focus Area Goal: Renewal and diversification of housing stock and opportunities for urban development and investment in Employment Precincts.

Focus Area Objectives

1. Encourage and leverage the benefits from urban renewal and development.
2. Regeneration of Employment Lands to encourage investment and jobs growth.

	Action	Council role Intensity of involvement	Timeline	Project lead Team	Focus area obj	Completion indicator / Measure of success
1	Continue to support the facilitation of major urban developments by providing an integrated and streamlined approach to the delivery of development outcomes.	Facilitator 	Ongoing	EDT	1	Satisfaction with the integrated approach provided to major urban development
2	Work collaboratively to identify and facilitate new urban development opportunities in strategic locations.	Facilitator 	Ongoing	EDT	1 & 2	Identification and rezoning of new development areas. Adequate residential, commercial & industrial land supply.
3	Promotion of Urban Employment precincts as a great place to do business.	Leader 	Ongoing	EDT	2	Urban employment areas profiled on Council Website.
4	Prepare a Residential Attraction: 'Living West' prospectus to attract people to live in Western Adelaide Showcase diverse choice of housing and liveability; live between city and beach; Western Adelaide schools, job opportunities for spouses, lifestyle attractions (café society, retail strips,	Leader 	2020/21	EDT	1 & 2	Prospectus completed and distributed. Attract people to live in Western Adelaide, targeting people that will move to Adelaide as part of the maritime defence projects.

	recreational facilities) and transport options.					
5	<p>Promote investment attraction through a Western Adelaide investment strategy and prospectus.</p> <p>_ target underutilised sites and vacant land.</p> <p>_ Collate, maintain and promote a list of major infrastructure and development projects in Western Adelaide</p> <p>_ explore development of Western Regional brand to promote investment attraction & link to 'Living West'. (if not a Regional project then CS led)</p>	<p>Leader, Facilitator</p> 	2020/21	EDT	1 & 2	<p>Create pitchbooks or investment briefs about specific investment opportunities in Western Adelaide and feed to DTI's investment group</p> <p>Develop strong relationships with DTI's investment group to promote investment opportunities.</p>

Tourism

Community Plan Objectives:




/ The Western Region economy is promoted through leadership and collaboration across all stakeholders and our community.

/ Businesses and industry sectors continue to grow and diversify.

Focus Area Goal: Increase the number of sustainable tourism jobs within Charles Sturt and Western Adelaide.

Focus Area Objectives

1. Increase awareness of Adelaide's Western Region and Charles Sturt as an activated tourism destination.
2. Recognise and build on the unique features of the destination and its stakeholder needs.
3. Increase visitor numbers, expenditure and repeat visitation.

	Action	Council role <small>Intensity of involvement</small>	Timeline	Project lead Team	Focus area obj	Completion indicator / Measure of success
1	Continue to host and support Western Regional Visitor Networking events.	Leader 	Ongoing	EDT	1,2 & 3	Facilitate two events per year in Western Region. Growth in attendance & positive feedback
2	Update the Western Adelaide Tourism Destination Action Plan (TDAP) 2025 and implement key actions including new content on the Adelaide Beaches visitor website.	Leader, Partner 	2020/21	EDT	1,2 & 3	Completion of updated Regional TDAP. Adelaide Beaches Visitor Website – promotion and update with new experiences, info and itineraries. Increase in visitor numbers & expenditure. Adelaide Beaches website traffic increasing.
3	Promote Western Adelaide through image content and driving leads directly to tourism operators, support	Facilitator, Partner 	Ongoing	EDT	1,2 & 3	Engage with SATC and provide

	Action	Council role <small>Intensity of involvement</small>	Timeline	Project lead Team	Focus area obj	Completion indicator / Measure of success
	development of new experiences, infrastructure and investment projects. Include investigating nature based tourism opportunities.					promotional material. Western Adelaide promoted in key campaigns including SATC.
	<i>Also refer to Recovery Actions 2 to 4, 7, 9 to 13.</i>					

Health

Community Plan Objectives:





/ The Western Region economy is promoted through leadership and collaboration across all stakeholders and our community


/ Our businesses and community have the skills for success to realise job opportunities

Focus Area Goal: Prosperous and responsive health sector.

Focus Area Objectives

1. Facilitate investment attraction and new business incubation in health precincts.
2. Support and encourage the growth and export of our health capability.
3. Strengthen the capability of local service & product providers to be responsive to local community need.
4. Promote and facilitate the employment opportunities associated with the growth of this sector.

	Action	Council role Intensity of involvement	Timeline	Project lead Team	Focus area obj	Completion indicator / Measure of success
1	Support market development of our core health related capabilities including Ageing Well International (AWI) by building the capacity of businesses.	Facilitator, Advocate 	Ongoing	EDT	2 & 4	AWI website upgraded. Growth of local regional & national markets.
2	Support the development of health-related precincts including Woodville Road Health Precinct, including mapping key assets and quantifying demand.	Leader 	2020/21 and ongoing	EDT	1,3 & 4	Online platform – virtual market place. Mapping of current services & identify gaps. Inward investment.
3	Attract high-tech & innovative healthcare businesses and service providers to locate in the region by preparing an investment prospectus and identifying targets.	Facilitator 	Ongoing	EDT	1,2,3 & 4	Growth in output in health, health manufacturing, professional scientific & tech services sectors.
4	Partner with employers to facilitate workforce development to address skill gaps and create employment opportunities for Western Adelaide residents.	Leader, Partner 	Ongoing	EDT	2,3 & 4	Local health sector jobs & improved HR practices.

	Action	Council role <small>Intensity of involvement</small>	Timeline	Project lead Team	Focus area obj	Completion indicator / Measure of success
5	Facilitate and navigate collaboration among key stakeholders to establish regional priorities and foster an integrated, collaborative approach to the development of the local market. Support the development and connection of local suppliers to business opportunities and local needs.	Leader, Facilitator 	Ongoing	EDT	1,2,3 & 4	Online platform created to support and promote buy local. Regional priorities established and increased level of collaboration in design & delivery of services.

Defence and Advanced Manufacturing

Community Plan Objectives:


- / The Western Region economy is promoted through leadership and collaboration across all stakeholders and our community
- / Local businesses and entrepreneurial activities flourish through the support, engagement and relationships that are developed and maintained
- / Businesses and industry sectors continue to grow and diversify
- / Our businesses and community have the skills for success to realise job opportunities.

Focus Area Goal: Capitalise on the economic development opportunities presented by the defence and advanced manufacturing sectors.

Focus Area Objectives

1. Maximise the benefits from the investment in the maritime defence sector for local business.
2. Collaborate with the Western Alliance of Councils to maximise economic development outcomes for the region.
3. Encourage the growth and diversity of the advanced manufacturing sector.

	Action	Council role Intensity of involvement	Timeline	Project lead Team	Focus area obj	Completion indicator / Measure of success
1	Support Charles Sturt businesses to participate in the supply chain and be defence ready by encouraging ICN participation, communicating opportunities including identifying upcoming parcels of work.	Leader, Facilitator [Yellow Box]	Ongoing	EDT	1, 2 & 3	Host and promote ICN workshops. Increase in number of businesses listed on the ICN.
2	Promote Charles Sturt as a key location for Defence companies given proximity to outer harbour, airport, employment lands on key transport routes and the CBD.	Facilitator, Partner, Promoter [Yellow Box]	Ongoing	EDT	1, 2 & 3	Promotion of Charles Sturt & Western Adelaide as a great place to do business. Increased awareness of Western Adelaide.
3	Work with Government and key stakeholders to identify workforce gaps, facilitate and promote relevant training to address.	Facilitator, Partner, Promoter [Yellow Box]	2020/21 and ongoing	EDT	1, 2 & 3	Workforce gaps identified. Collaborative partnership with

	Action	Council role Intensity of involvement	Timeline	Project lead Team	Focus area obj	Completion indicator / Measure of success
	Promote defence job opportunities and connect to local job seekers.					Naval Ship Building College. Promotion of training and job opportunities to local people and participation.
4	Support the take up of Industry 4.0, implementation of new business models and disruptive innovation/design.	Partner, Facilitator 	Ongoing	EDT	1, 2 & 3	Promote Dept Trade & Investment/ Dept Innovation & Skills Advanced Manufacturing support network and opportunities from Federal Manufacturing Strategy. No of businesses connected to and participating in the State Govt networks as promoted. Successful 4.0 grant applicants.
	<i>Also refer to Recovery Action 5 – Manufacturing sovereignty opportunities</i>					

Business Growth



Community Plan Objectives:






- / Local businesses and entrepreneurial activities flourish through the support, engagement and relationships that are developed and maintained
- / Businesses and industry sectors continue to grow and diversify
- / Our businesses and community have the skills for success to realise job opportunities

Focus Area Goal: A healthy local economy supported by a diverse mix of small and medium businesses.

Focus Area Objectives

1. Support business growth, skills development and networking through a partnership approach with Western Business Leaders.
2. Attract investment to generate local employment and growth.
3. Support new business by directing them to available support services.
4. Assist businesses to transition and reposition to a post COVID-19 economy.
5. Encourage and foster local entrepreneurs assist business and the community to improve digital literacy.

	Action	Council role Intensity of involvement	Timeline	Project lead	Focus area obj	Completion indicator / Measure of success
1	Provide access to economic modelling, data and analysis for potential investors and local businesses. Promote the economic advantages of doing business in City of Charles Sturt.	Information provider, Promoter 	Ongoing	EDT	2 & 3	Update ED webpages and materials to encourage investment attraction. Economic data made available to the public. Number of visits to website.
2	Continue to promote and grow the Entrepreneurial Ecosystem. Connect local start-ups/entrepreneurs into Federal and State Govt programs and collaborate with Lot Fourteen and Adelaide Business Hub to develop a hub-&-spoke model into Western Adelaide.	Facilitator, Promoter 	Ongoing	EDT	2, 3 & 5	Local participants engaged in the SAYES & Encore programs & Kick42. Growth in business start-ups.

	Action	Council role Intensity of involvement	Timeline	Project lead	Focus area obj	Completion indicator / Measure of success
3	Support local skills development through promotion of career guidance, work experience, traineeships opportunities.	Facilitator 	Ongoing	EDT	2, 3 & 4	Local people improve skills to secure available jobs, businesses building capability to meet current and emerging opportunities.
4	Continue the Western Business Leaders (WBL) brand for networking and professional development events. Disseminate information through the WBL newsletter.	Facilitator 	Ongoing	EDT	1 & 2	Host and facilitate regional WBL events. Maintain a regional calendar of events Feedback from WBL and participants on success of events.
5	Western Alliance of Councils. Building Western Adelaide Strategy – continue to update and support the Western Alliance. Use the Western Alliance to advocate for and progress key projects.	Leader, Partner 	Ongoing	WA Group, EDT	1 & 2	Regular updates on the progress of the regional projects at Western Alliance meetings. Growth in Gross Regional Product for the Western Adelaide Region.
6	Grow and support Green Industries and the circular economy.	Leader, Facilitator 	On-going	EDT	1,2,3 & 4	Promotion of opportunities including Materials Recovery Facility & Building Upgrade Finance
7	Continue digital literacy program for residents and businesses.	Service provider 	On-going	Libraries Services	1,4 & 5	Digital literacy programs delivered. Participants level of satisfaction with program.
	<i>Also refer to Recovery Actions 6 to 8.</i>					

Project Lead Key

EDT – Economic Development Team

WA Group – Western Alliance Group

Appendices

Appendix 1 | State and Federal Governments Economic Strategic Context

The following outlines the State and Federal Government's strategic priorities for economic growth, then considers the links to the City of Charles Sturt economy and the connections to the actions in the Economic Development Recovery Strategy.

The growth sectors and their associated Sector Plans are outlined below.

Nine Growth Sectors

1. Tourism - South Australian Visitor Economy Sector Plan 2030
2. International education - International Education 2030 Sector Plan
3. Defence industry - Defence Industry and Workforce Skills Strategy 2018-22
4. Food, wine and agribusiness – South Australia Food, Wine and Agribusiness Growth Sector Plan - Oct 2020
5. Hi-Tech - Federal Government Manufacturing Strategy – Sept 2020
6. Health and medical industries - Health and Medical Industries Sector Plan 2020 to 2030
7. Energy and mining – Building on Our Strengths South Australia's Energy and Mining Strategy
8. Space industry - Space Innovation and Growth Strategy Action Plan for South Australia 2016-2020
9. Creative industries - Creative Industries Discussion Paper – Oct 2019

Tourism

The South Australian Visitor Economy Sector Plan 2030 was released in August 2019. The Plan sets the bold ambition of \$12.8b in visitor expenditure in South Australia by December 2030. Grown from \$6.8 b in 2018.

Strategic Priorities

The visitor sector plan identified the following six priorities to drive growth in the sector:

1. Marketing – driving awareness, appeal and booking of South Australia by our target consumers.
2. Experience and Supply Development – balancing supply constraints with demand growth and developing experiences across South Australia
3. Collaboration – working closely together and aligning efforts
4. Industry Capability – Cultivating a sophisticated industry
5. Leisure and Business Events – using events to drive awareness and as a trigger to visitation
6. Promoting the Value of Tourism – ensuring a solid understanding of the contribution of the visitor economy.

The Western Regional Tourism Destination Action Plan 2017 and the Charles Sturt Visitor Economy Strategy 2018 were prepared in strategic alignment with the previous State Tourism Strategic Plan which has maintained the priorities in current plan.

Actions

Links to the Charles Sturt – Recovery Actions, Tourism Sector & Business Growth Action Plan.

Collaboration

Tourism Action 1 - Western Region Visitor Sector Networking Events

Recovery Action 4 - Foster collaboration between visitor sector businesses by sharing contacts

Events

Recovery Actions 2, 3 and 11 - Attracting events and identifying off-peak season and iconic events for Charles Sturt.

Marketing, Experience and Supply Development, Industry Capability

Tourism Action 3 - Promote Western Adelaide, driving leads, supporting new experiences, infrastructure and investment projects.

Promoting the Value of Tourism

Business Growth Action 1 - Promote the economic advantages of doing business in Charles Sturt.

Health and Medical Industries

The recently released Health and Medical Industries Sector Plan 2020 to 2030, targets key enablers to increase the value the health and medical industries contribution to the South Australian economy from \$2.3 billion to \$5 billion.

Strategic priorities

The Sector Plan has identified the following subsectors to deliver economic growth in the health industry:

1. Ageing well and the care industry
2. Biotechnology
3. Clinical trials
4. Digital health
5. Medical devices
6. Nutraceuticals and traditional medicine
7. Pharmaceuticals

First enablers of growth:

- _ Industry Connectivity Initiative
- _ Clinical Trials
- _ Ageing well and the care industry

Collaborations for growth:

- _ Developing our networks
- _ opening our doors
- _ promoting our strengths
- _ responding to disruptive ideas

The City of Charles Sturt economic development approach is consistent with the state strategy and addresses the key areas of ageing well and the care industry, digital health and medical devices.

The City of Charles Sturt contributed to the development of the Ageing Well and Care Industry stream in the SA Health & Medical Industries Sector Plan. This contribution was through Luke Westenberg, President Ageing Well International (AWI) participating in the Ministerial Advisory Panel and Council staff's attendance at various stakeholder workshops.

The Sector Plan makes direct reference to AWI as a key vehicle for capability development and market growth. The City of Charles Sturt which was instrumental in the formation and growth of AWI, will continue to support this body as it builds sector capacity and connects enterprises with local, national and international market development opportunities in the areas of ageing, disability and wellbeing. The initiatives referenced above under ageing well also contribute to growth areas under digital health and medical devices.

Actions

Links to Charles Sturt– Health Sector Action Plan

Action 1 –Support market development of our core health related capabilities including Ageing Well International (AWI) by building the capacity of businesses.

Action 2 - Support the development of health-related precincts including Woodville Road Health Precinct, including mapping key assets and quantifying demand.

Action 3 - Attract high-tech & innovative healthcare businesses and service providers to locate in the region by preparing an investment prospectus and identifying targets.

Action 4 – Workforce Development, partner with employers to facilitate workforce development to address skill gaps and create employment opportunities for Western Adelaide residents.

Action 5 – Local Market Development, facilitate and navigate collaboration among key stakeholders to establish regional priorities and foster an integrated, collaborative approach to the development of the local market.

Defence

The Defence Industry Sector Plan is under development. A State Government Defence Industry and Workforce Skills Strategy 2018-22 has been created and reviewed.

Strategic priorities

The key objective of the Defence Industry and Workforce Skills Strategy includes:

1. Collaboration – SA Government will work collaboratively with the Australian Government and industry stakeholders to develop a fit for purpose, defence industry workforce for our current and future defence projects.
2. Building Capability – SA Government will build world-class capability across the education and training system to deliver graduates with the skills demanded by the defence industry.
3. Shared Responsibility - SA Government will work with the defence industry to co-design and co-invest in building workforce capability in the state.

Actions

Links to Charles Sturt– Defence & Advanced Manufacturing Sector Action Plan.

Action 1 - Supporting Charles Sturt businesses to participate in the defence supply chain and listing on the Industry Capability Network (ICN).

Action 2 - Promote Charles Sturt as a key location for Defence companies given proximity to outer harbour, airport, employment lands on key transport routes and the CBD.

Action 3 – Work with Government and key stakeholders to identify workforce gaps, facilitate and promote relevant training to address.

Promote defence job opportunities and connect to local job seekers.

High Tech

The State Government's High Tech Industry Sector Plan is under development.

Strategic priorities

The Department of Trade and Investments Manufacturing Technology Network helps business to understand and adopt technology to maximise growth opportunities and facilitate access to researchers in manufacturing technologies. Networking events and site tours provide connections for business to the research sector, government, financial institutions and global supply chains.

Federal Government *Manufacturing Strategy* – September 2020

The goal of the strategy is for a partnership between Government, industry and the science and research community to develop manufacturing to deliver positive economic outcomes and create jobs.

Key points from Federal Government's *Manufacturing Strategy*

_ \$107 million will be dedicated to strengthening supply lines for essential goods. Prioritise medicines and medical products, with the goal of boosting Australia's ability to provide critical supplies for itself during surges in demand.

_ \$1.3 billion will be spent over the next four years, starting in the first half of 2021, to help manufacturers upscale their businesses, with additional focus on turning concepts into finished products, and integrating into global supply chains.

Funds distributed to businesses willing to co-invest with the Government in six priority areas:

- Resources technology and critical minerals
- Food and beverages
- Medical products
- Recycling and clean energy
- Defence
- Space

_ \$52 million more will be spent on a second round of the Government's manufacturing modernisation fund. Key opportunity to link local businesses to these opportunities.

Actions

Links to Charles Sturt – Recovery Actions and Defence & Advanced Manufacturing Sector Action Plan.

Defence & Advanced Manufacturing Action 4 – Support the take up of Industry 4.0, implementation of new business models and disruptive innovation/design. Includes promoting the manufacturing modernisation fund and connect local businesses to the Dept Trade & Investment – Manufacturing Technology Network.

Recovery Action 5 - Promote growth opportunities in the local manufacturing sector including capitalising on sovereignty opportunities, workshops with industry experts, modernisation and diversification grants.

Space Industry

The State Government's Space Industry Sector Plan is under development.

A Space Innovation and Growth Strategy Action Plan for South Australia 2016-2020 has been created and was reviewed in 2018.

Strategic Priorities

The Plan has three interconnecting pillars

1. Growing SA's economy through space activity
2. Invigorating SA Space innovation ecosystem
3. Engaging international cooperation with lead countries.

Lot Fourteen located on the old Royal Adelaide Hospital Site contains the Space Agency, the Defence and Space Landing Pad which along with Adelaide Business Hub form part of the entrepreneur ecosystem to support and growth start-ups.

City of Charles Sturt has a small number of businesses that are involved in the space industry and they also have links to the defence and advanced manufacturing sectors.

Actions

The Space Industry will be supported through the actions under the Defence and Advanced Manufacturing Sectors, listed above in High Tech.

Business Growth – Action 2, which supports the growth of the entrepreneurial ecosystem and links to them to Lot Fourteen and the Adelaide Business Hub.

Recovery Action 8, Innovation support program to promote and foster innovation to seek new markets and offerings.

Food, Wine and Agribusiness

The South Australia Food, Wine and Agribusiness Growth Sector Plan was launched in October 2020. The plan seeks to grow revenue to \$23 billion by 2030.

Strategic Priorities

The plan identifies six key priorities

1. Adopt new technology to grow productivity
2. Develop a skilled workforce
3. Improve our digital and transport infrastructure
4. Create new market opportunities
5. Ensure production is sustainable
6. Establish an operating environment that is supported by responsive and effective regulation.

The most relevant part of the plan to the City of Charles Sturt is the food sector. The Council area contains a number of food and beverage manufacturers.

Actions

The Food and Beverage Industry will be supported through the actions under the (Defence and) Advanced Manufacturing Sectors and Business Growth, listed above in High Tech.

Creative Industries

A draft Creative Industries Sector Discussion Paper was released for consultation from Oct 2019 to Feb 2020.

The Plan sought to seek views on issues like future workforce needs and how to develop them, which emerging technologies we need to harness, how start-ups, mentors, investors and government and markets can be more effectively connected, and how we can better use existing infrastructure to foster collaboration and innovation.

The creative industries are crucial to building a dynamic economy that provides new job opportunities and fosters entrepreneurialism while strengthening the future of the State's economy.

The City of Charles Sturt has a cluster of creative businesses in the inner West and Hendon Studios, Hendon which has a focus on film and sound production. The Hendon precinct is supported by a GigCity high speed broadband connection, further information on the GigCity Network is included in Appendix 2.

Actions

Creative Industries will be supported through the actions under the (Defence and) Advanced Manufacturing Sectors and Business Growth, listed above, Recovery Actions 8 and 13 are particularly relevant RA 8 - Innovation support program to promote and foster innovation to seek new markets and offerings. RA 13 – Five year arts and culture plan to grow to grow participation and employment in the sector.

International Education

The South Australian International Education 2030 Sector Plan has been released. The Plan sets an ambitious target of achieving a \$3 billion industry and employing 23,500 South Australians by the year 2030.

Strategic Priorities

International education as the platform for Economic Growth in South Australia

1. Live, learn and stay in South Australia
2. Develop a global career in South Australia
3. Build our global connections in South Australia
4. Building Leading industries in South Australia

While the City of Charles Sturt does not have any universities located within the Council area, there are number of links to the international education sector. Students choose to live and undertake recreation in the Council area and can undertake placements and find employment after completing their studies.

Actions

There are links between the Sector Plan and the actions. International education and students will be supported through actions through the following:

Business Growth – Action 2 promoting and growing the entrepreneurial ecosystem, connecting local start-ups and entrepreneurs to Federal and State Government programs.

Urban Development – Action 2 working collaboratively to identify and facilitate new urban developments in strategic locations which includes student accommodation.

Tourism – Action 2 Implementing the Charles Sturt Tourism Strategy and collaborate with Western Alliance Councils to grow the visitor sector. The Tourism Strategy includes actions targeting the Visiting Friends and Relatives market which is closely aligned to international students.

The Mining and Energy Sector has not been included in this strategic reviewed as it has limited relevance to the City of Charles Sturt.

Business Growth - Business SA

Business SA have developed a nine point plan 'Skyrocket SA' for business growth that outlines an agenda of priorities to enable the structural changes that South Australia's economy is likely to experience from the impact of COVID-19.

Strategic Priorities

The 'Skyrocket SA' priorities include the following:

1. State of Knowledge initiative – encourage educational institutions from secondary schools to TAFE, VET providers and Universities to ensure employers needs are met with appropriate education and training.
2. Hydrogen export and market development – assist local business to access future opportunities to integrate hydrogen into their operations.
3. Investment attraction – management of the SA State Brand to attract investment led by the State Government.
4. Marketing campaign to leverage SAs enhanced data network capability - attract new businesses, entrepreneurs and start-ups.
5. Kick start development of low carbon/ low emissions circular economy.
6. Progress key infrastructure proposals for future economic growth – key regional road projects.
7. Promote greater opportunities for business to access State Government procurement opportunities.
8. Tax reform – promote tax reform to tackle taxes that most constrain business including payroll tax, company tax and fringe benefits tax.
9. Bid for Formula E race and expo of renewable energy / technology events – feasibility study and economic impact assessment.

Actions

The Business SA Skyrocket SA Plan links to the Charles Sturt – Recovery Actions, Business Growth and Urban Development Action Plan.

Business Growth

Business Growth Action 2 - Continue to promote and grow the Entrepreneurial Ecosystem.

Business Growth Action 3 - Support local skills development through promotion of career guidance, work experience, traineeships opportunities.

Recovery Action 6 - Support Buy Local campaign, advocate and assist local business to tender for local contracts by raising awareness of opportunities and building capability to be competitive. Cutting the cost of doing business.

Recovery Action 7 - Promote Shop Local in key precincts.

Business Growth Action 5 - Western Alliance of Councils and Building Western Adelaide Strategy – continue to update and support the Western Alliance. Use WBL and Western Alliance to advocate for and progress key projects.

Recovery Action 8 - Consider an innovation support program to promote and foster innovation to seek new markets and offerings.

Business Growth Action 6 - Grow and support Green Industries and the circular economy.

Recovery Action 12 – Collective retail experiences to grow visitation.

Recovery Action 13 – Five year arts plan to promote arts and culture sector participation and employment.

Urban Development

Urban Development Action 3 - Promotion of Urban Employment precincts as a great place to do business.

Urban Development Action 4 - Prepare a Residential Attraction: 'Living West' prospectus to attract people to live in Western Adelaide Showcase diverse choice of housing and liveability.

Urban Development Action 5 - Promote investment attraction through a Western Adelaide investment strategy and prospectus.

Appendix 2 | Economic Profile Trends

The following outlines further detail on the impact of COVID-19 by industry sector and the broader trends and state of the economy in the City of Charles Sturt and Western Adelaide.

COVID-19 Impact on Employment and Output

COVID-19 Impact on Employment by Sector in Charles Sturt

Industry	Pre COVID-19					Total loss	%
	Mar 2020	Apr 2020	May 2020	Jun 2020	Jul 2020		
Agriculture, Forestry & Fishing	111	110	110	110	110	1	0.9
Mining	55	54	54	54	54	1	1.8
Manufacturing	4,568	4,548	4,542	4,543	4,549	19	0.4
Elect, Gas, Water & Waste Serv	219	217	216	216	217	2	0.9
Construction	4,647	4,584	4,562	4,562	4,587	60	1.3
Wholesale Trade	1,879	1,853	1,842	1,842	1,858	21	1.1
Retail Trade	5,644	5,369	5,268	5,300	5,346	298	5.3
Accom & Food Services	2,820	2,678	2,654	2,678	2,701	119	4.2
Trans, Postal & Warehousing	1,911	1,876	1,849	1,847	1,862	49	2.6
Info Media & Telecoms	538	530	527	527	529	9	1.7
Fin & Insurance Services	411	406	407	407	407	4	1.0
Rental, Hiring & Real Est Servs	601	582	579	580	581	20	3.3
Prof, Scientific & Tech Services	1,619	1,611	1,606	1,608	1,610	9	0.6
Admin & Support Services	1,414	1,389	1,372	1,370	1,371	43	3.0
Public Admin & Safety	1,572	1,565	1,561	1,562	1,565	7	0.4
Education & Training	3,322	3,202	3,153	3,152	3,211	111	3.3
Health Care & Social Assist	7,813	7,675	7,661	7,668	7,763	50	0.6
Arts & Recreation Services	951	905	899	902	909	42	4.4
Other Services	2,067	1,974	1,956	1,956	1,976	91	4.4
Total	42,162	41,128	40,818	40,884	41,206	956	2.3

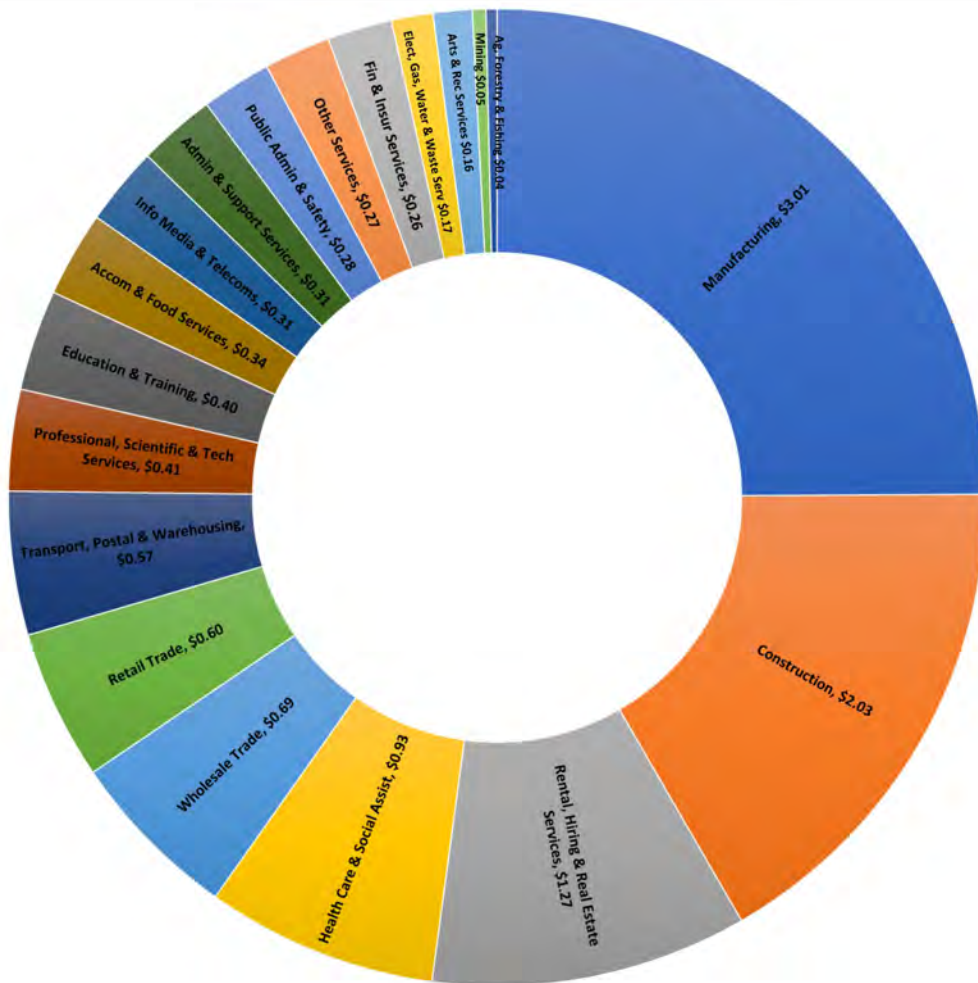
Source: Remplan C19 Impact Analysis, 2020

COVID-19 Impact on Economic Output by Sector Charles Sturt (\$M)

Industry	Pre COVID-19					Change	%
	Mar 2020	Apr 2020	May 2020	Jun 2020	Jul 2020		
Agriculture, Forestry & Fishing	3.684	3.650	3.628	3.621	3.618	0.066	1.8
Mining	4.462	4.390	4.305	4.304	4.340	0.122	2.7
Manufacturing	250.899	248.545	246.627	246.619	247.682	3.217	1.3
Elect, Gas, Water & Waste Serv	13.847	13.669	13.404	13.401	13.585	0.262	1.9
Construction	168.856	164.208	160.875	160.810	163.185	5.671	3.4
Wholesale Trade	57.593	56.162	54.921	54.802	56.055	1.538	2.7
Retail Trade	50.054	46.042	43.802	44.330	45.102	4.952	9.9
Accom & Food Services	28.471	25.819	25.180	25.658	26.124	2.347	8.2
Trans, Postal & Warehousing	47.656	46.235	45.008	44.904	45.528	2.128	4.5
Info Media & Telecoms	26.184	25.394	24.804	24.805	25.066	1.118	4.3
Financial & Insurance Services	21.562	21.093	20.741	20.734	20.880	0.682	3.2
Rental, Hiring & Real Est Serv	105.482	102.143	100.724	100.341	100.558	4.924	4.7
Profess, Scientific & Tech Serv	33.852	33.553	33.036	32.934	32.884	0.967	2.9
Admin & Support Services	25.759	25.013	24.280	24.160	24.201	1.558	6.0
Public Admin & Safety	23.301	23.126	22.908	22.970	23.059	0.241	1.0
Education & Training	33.589	31.671	30.111	30.010	31.254	2.335	7.0
Health Care & Social Assist	77.068	74.661	72.735	72.938	75.627	1.441	1.9
Arts & Recreation Services	13.039	11.708	11.269	11.363	11.594	1.445	11.1
Other Services	22.191	20.284	19.096	19.072	19.634	2.557	11.5
Total	1,007.548	977.364	957.454	957.775	969.977	37.571	3.7

Source: Remplan COVID-19 Impact Analysis, 2020

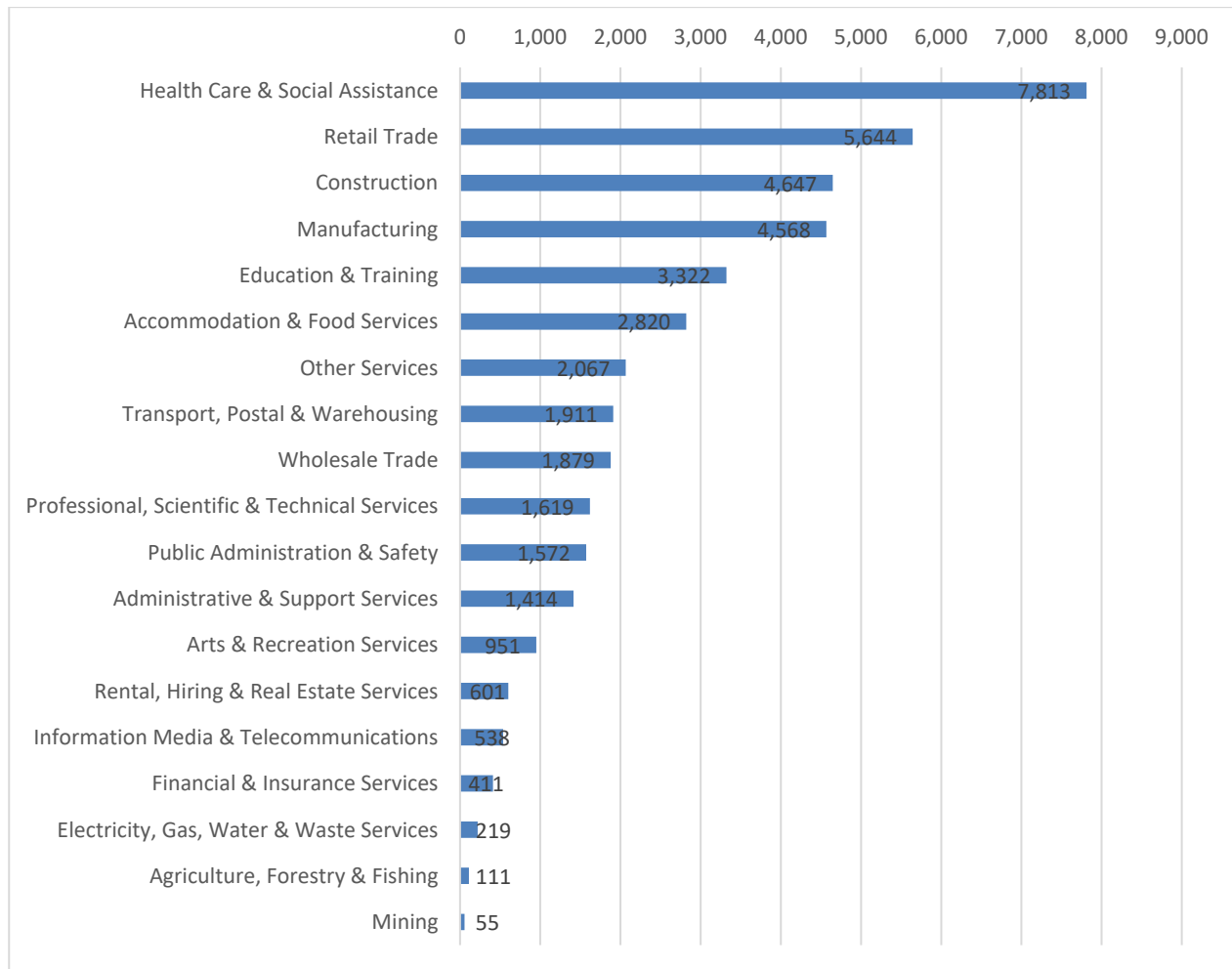
City of Charles Sturt - Gross Business Output by Sector, 2020 (\$b)



Source: Remplan, City of Charles Sturt data, 2020

The graph above details the gross business output by sector in the City of Charles Sturt. The sectors with the greatest financial output include: Manufacturing, Construction and Rental, Hiring & Real Estate Services.

City of Charles Sturt – Employment by Sector, 2016



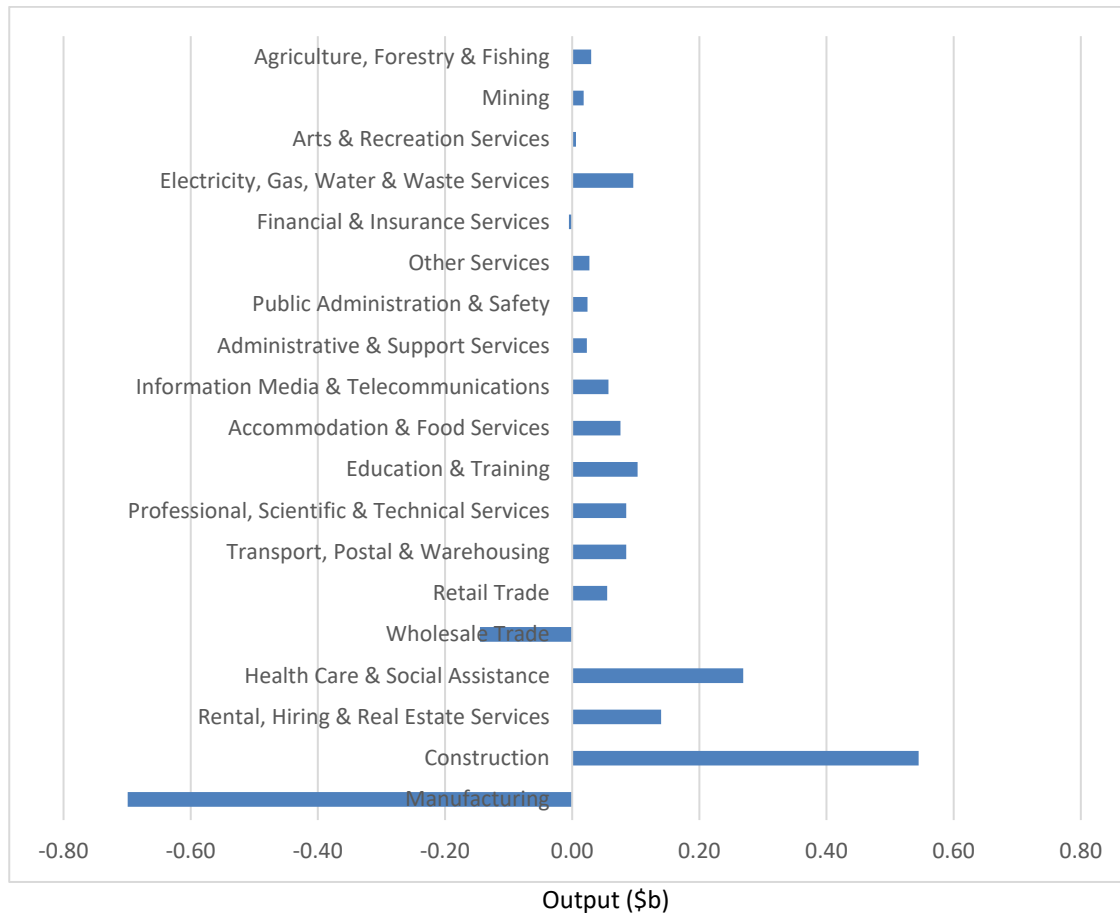
Source: Remplan, ABS 2016

The graph above identifies that the Health Care and Social Assistance, Retail Trade Construction and Manufacturing are the employment sectors that provide the largest number of jobs in the Council area.

Trend data

The following output and jobs graphs show the changes in the Charles Sturt economy over a five year period between the 2011 and 2016 census periods.

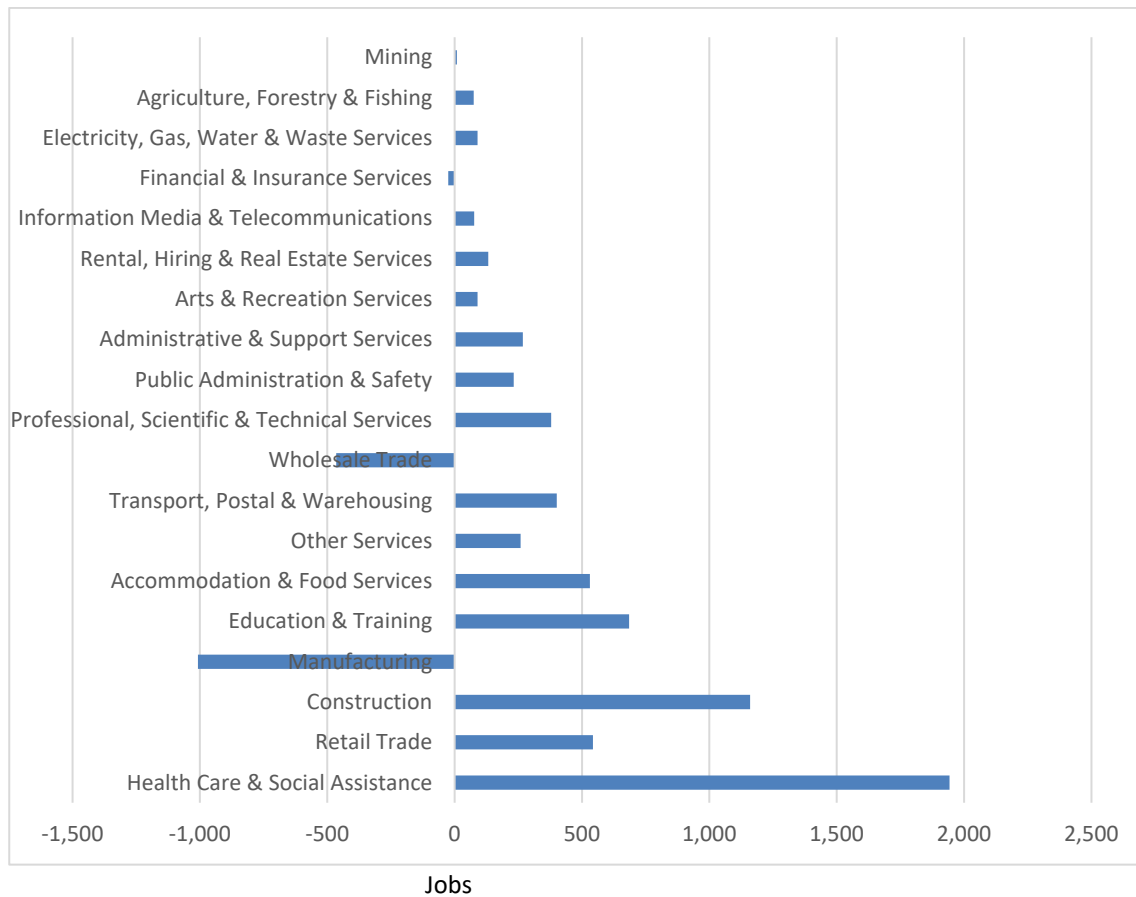
Charles Sturt Economic Output Change by Sector (\$b) 2011 to 2016



Source: Remplan 2020 - ABS 2011 & 2016 data

The graph shows that the output from the Construction, Health Care & Social Assistance, Rental, Hiring & Real Estate Services sectors has grown, while there has been a reduction in output from the Manufacturing and Wholesale Trade sectors over the five year period.

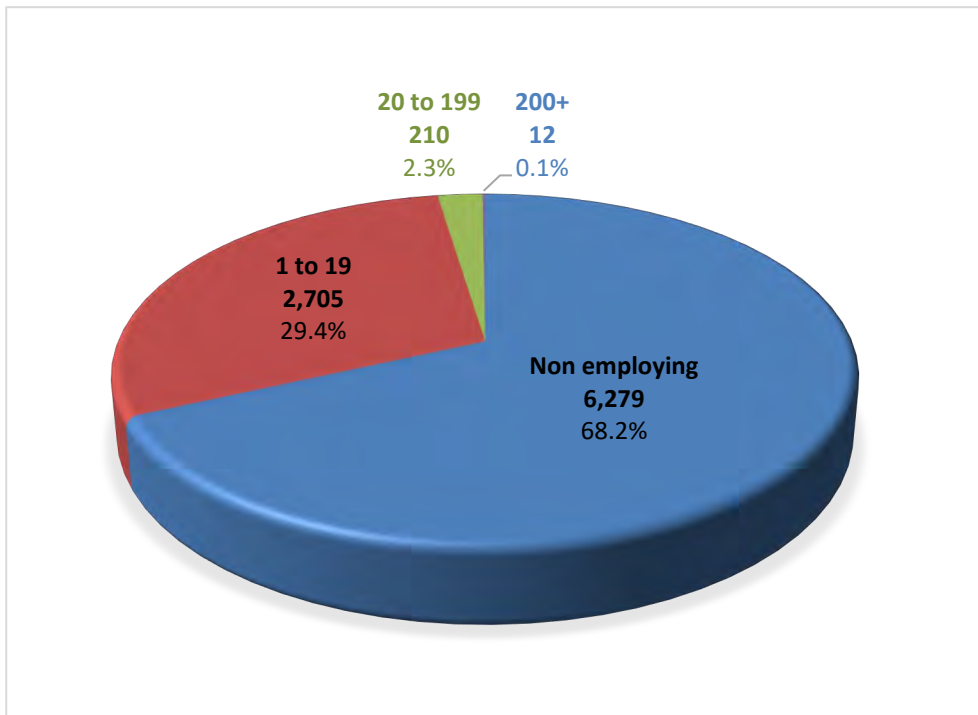
Charles Sturt Jobs by Sector Change 2011 to 2016



Source: Remplan 2020 - ABS 2011 & 2016 data

In a reflection of the output graph, jobs in the Construction, Health Care & Social Assistance, Education and Training sectors have grown, while there has been a reduction in employment in the Manufacturing and Wholesale Trade sectors over the five year period.

City of Charles Sturt - Number of Employees per Business, 2019



Source: Remplan, June 2019

In the City of Charles Sturt, 98 percent of businesses employ 19 or less people. This demonstrates that the Council area has a high number of Small and Medium Enterprises (SME) businesses and sole operators.

City of Charles Sturt Population Projections

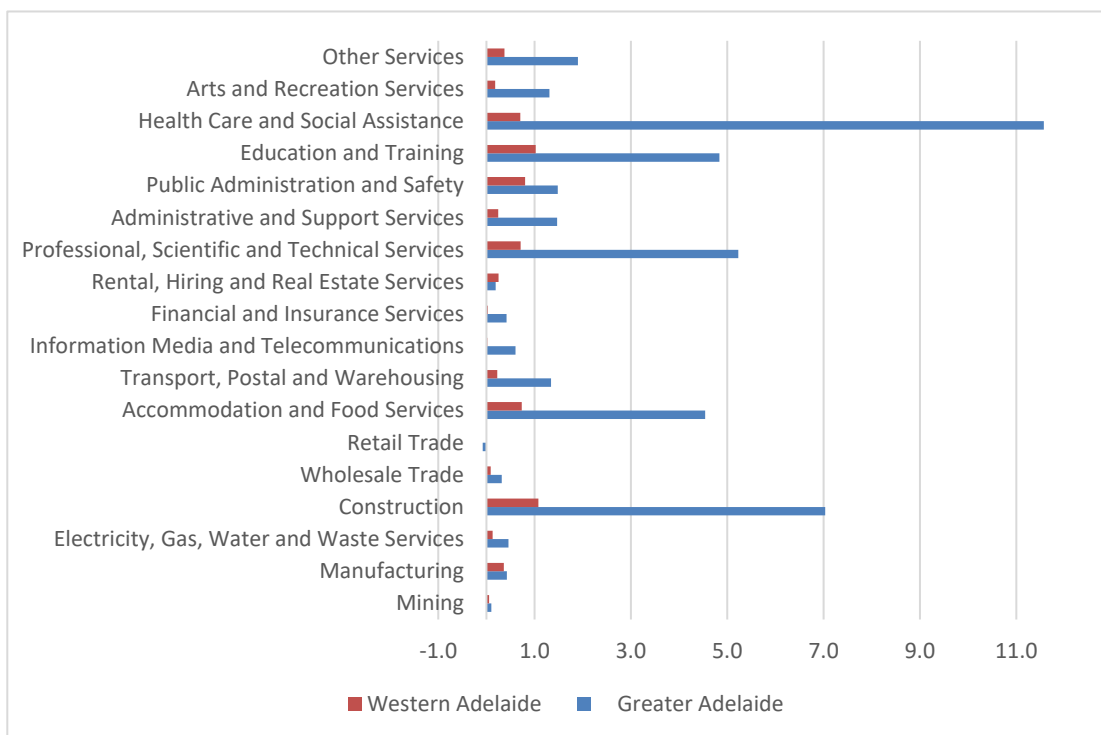
	2016	2021	2026	2031	forecast growth	% inc	Av annual %
Charles Sturt	115,715	122,152	128,301	133,477	17,762	15.3	1.02
Greater Adelaide	1,416,420	1,488,821	1,560,468	1,628,083	211,663	14.9	1
South Australia	1,715,299	1,791,767	1,866,715	1,936,812	221,513	12.9	0.86

Source: DPTI, 2016

The population projections for the City of Charles Sturt shows that the Council area is forecast to experience higher growth than the Greater Adelaide Region and South Australia.

Projected Regional Employment Growth by Industry - five years to May 2024 ('000)

Western Adelaide and Greater Adelaide



Source: Labour Market Information Portal, Commonwealth Government, 2019

It is projected that there will be increases in employment in the Construction, Education & Training and Public Administration and Safety sectors in the next four years in Western Adelaide.

It is interesting to note that the Western Adelaide projected employment growth in the Manufacturing, Rental, Hiring and Real Estate Services Sector will be on par with the growth projected for Greater Adelaide.

The emergence of the defence sector in Western Adelaide is likely to be a source of growth for the Construction and Education & Training sectors.

Note: the above projections were formulated in 2019 prior to the COVID-19 pandemic and economic impacts. Outcomes are likely to vary over the next four years.

Defence

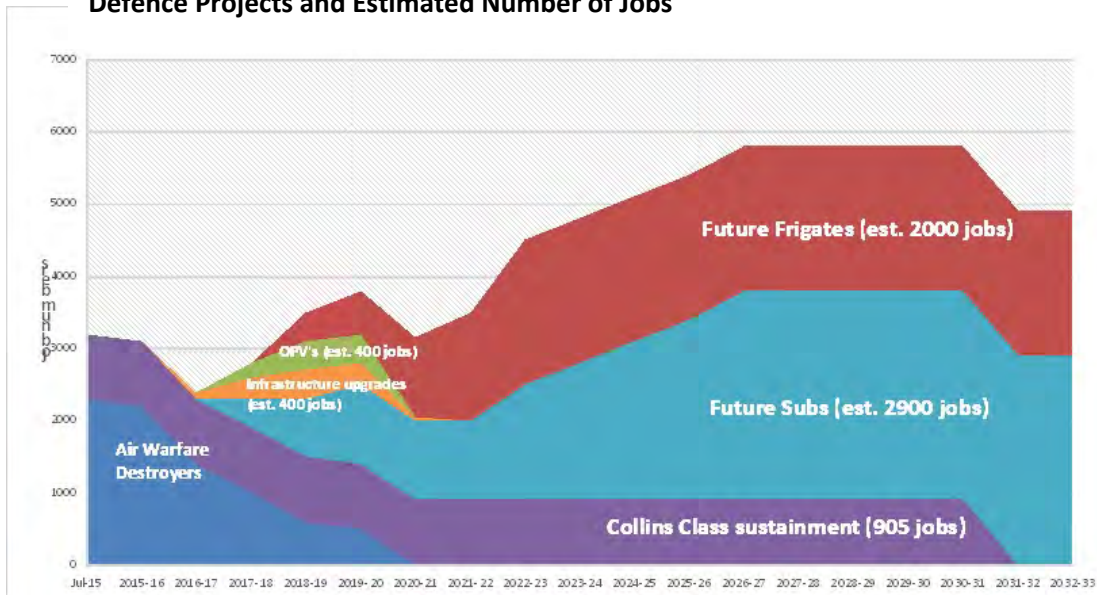
The defence sector is experiencing significant investment relating to the construction projects for the Air Warfare Destroyer, Offshore Patrol Vessel, Future Frigate and the Future Submarines with the two latter projects comprising the bulk of the estimated \$97 billion investment.

This work is scheduled to continue to beyond 2032/33 with employment projected to peak at approximately 5,800 jobs between 2026/27 and 2030/31. May more indirect jobs will be generated to support the defence jobs in service and support roles.

It is expected that the workforce profile will be 60 percent white collar and 40 percent blue collar.

The graph below shows the estimated job yield and timeline for each project.

Defence Projects and Estimated Number of Jobs



Source: Defence SA, 2016

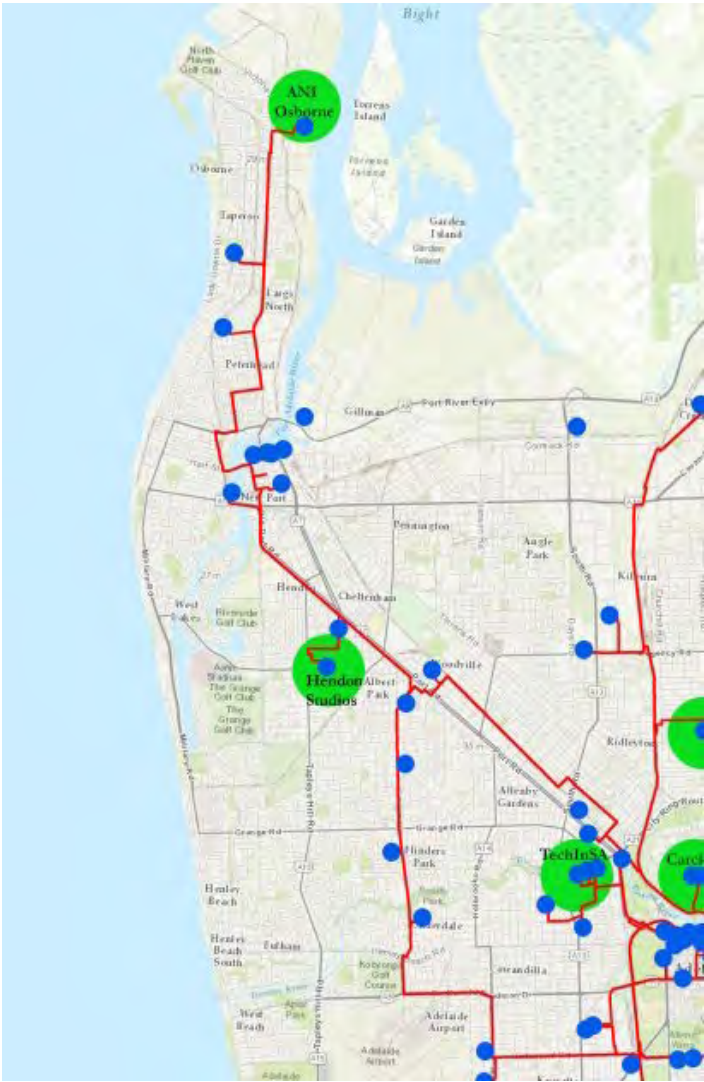
GigCity Network

The South Australian GigCity Network is a fibre-optic broadband network linking major Research & Education sites in metropolitan Adelaide. The network offers reliable optical fibre that is many times faster than the NBN network. The network provides an affordable one gigabit connection and up to ten gigabits per second available if businesses invest in additional end-user technology as part of the GigCity program.

In the City of Charles Sturt, the GigCity network runs from the CBD, along Port Road to ANI, Osborne and along Findon / Howells Road to the South. A map of the network is shown below.

In 2018, an extension to the network was constructed to the Hendon Studios site in the Hendon Industrial precinct. The ultra-fast internet will assist in driving innovation and provides an opportunity for creative, tech start ups and existing businesses to flourish.

GigCity Map - Western Adelaide, 2020



- SABRENet Backbone
- SABRENet connected site

Appendix 3 | Western Business Leaders COVID-19 Taskforce Summary

Attendees

Appendix 1 - Part 1

Representative	Business Name	Sector
Lisa Cook (Chair)	Get on Board Australia	Business Services
Kate Anderson	West Beach Parks	Tourism, Entertainment & Arts
Lyn Hay	Adelaide Business Hub	Small Business
Randal Brooks	Results Business Management	Small Business
Con Maios, Maios Investments	Jetty Road Mainstreet Committee	Small Business
Tom Rodger	The Seller Door	Food & Beverage
Steve Smart	Past president of Rotary Club of Port Adelaide.	Small Business
Amanda McKinnon	Black Diamond Tattoo	Small Business
Todd Shipway	BL Shipway	Manufacturing & Engineering
George Diachmichalas	Kalymnos Pastries	Food & Beverage
Melissa Tonkin	The Gov	Tourism, Entertainment & Arts
Peter Gastios	Commercial & General	Urban Development
Peter Cavallaro	Westfield West Lakes	Retail

Council	Representatives
Holdfast Bay	Virginia Miller
Port Adelaide Enfield	Ed Scanlon
West Torrens	Rebecca Perkin
Charles Sturt	Peter Graves
	Sally Heading
	Phil Stump
	Claudio Barone
	Kym Wundersitz

Taskforce Key Messages	Alliance Short Term Focus
<p>1. Financial Cash flow difficulties resulting from reduction in trade. Challenge of getting through the coming months but also longer-term capacity to pay off debts. Negotiations with creditors eg landlord, bank etc.</p> <p>2. Workforce Mental health, staff exclusions from job keeper, upskilling opportunities, extra capacity (underutilised), staff retention, reduced staffing required (short & longer term).</p> <p>3. Local Activation With business closures / restrictions, connections with the customer have been lost. Local activation will assist in reconnecting businesses with their customers, to support local business.</p> <p>4. Uncertainty / Mixed Messages Mass communication via different channels is overwhelming and confusing. Different rules, different States. Lack of clarity across business, community and consumers. Reinforcing public safety and practices adopted by business.</p> <p>5. Need to Adapt Business Model Now and as restrictions removed, digital transition. Need to adapt to changing market conditions / opportunities. It won't be business as usual. Some changes will stay.</p> <p>6. Isolation & Support Business owners feeling isolated and unsure as to how to access support and advice.</p>	<p>1. Advice, assistance & capability development – ABH helpline, recovery webinars digital programs, linkages to Council / government programs and support, WBL events / professional development.</p> <p>2. Communication & Promotion – WBL newsletter, Council channels to keep businesses up to date and share successes, positive stories (ie bring energy to the recovery) and support / events.</p> <p>3. Buy & Shop Local - #shop local, preference for local suppliers in procurement, local supply chain development.</p> <p>4. Local Activation – events to promote precincts & activation, tourism sector round table, promoting VFR (Visit Friends and Relatives).</p> <p>5. Connect & Collaborate – WBL networking events, WA initiatives supporting sector development, promotion of local business networks.</p> <p>6. Advocate to keep & make change – Do things in a different and better way, advocate for change. Promote innovation across the Region. Promote Western Adelaide as a destination for business, a great lifestyle.</p>

Detail - Taskforce Key Messages & Alliance Short Term Focus

Part 3

	Theme	Suggested Critical Short Term Actions	Alliance Ideas - Regional	Council
1.	Finances	a) Short term lending for businesses , Govt could act as a guarantor to step in for the banks that are stretched	_ Identify sources of support available via government programs and promote eg APRA guarantee scheme	
		b) Education role for Councils to promote private property securing debt options	_ Promote grants and sources of financial assistance _ Promote Adel Business Hub (ABH) helpline & recovery webinars	
		c) Council should consult business more to determine how they are being impacted and what Council could do to support traders in the main street.	_ Taskforce being facilitated to consult business	_ Engagement with local business to provide support _ WBL newsletter and Council email update to businesses on support programs. _ Hospitality phone survey to gauge the best way Council can assist businesses [refer to 2a) regional action]. _ Internal Council review staff group to prioritise assistance and assess budget for COVID support programs.
		d) Consider waiving Council rates for a quarter (not defer rates), be more open minded about the level of financial support for business.	<i>Action at Council level</i>	_ Form a Council position on rates hardship and fees. – Deferred rates on application.
		e) Councils should move payment schedules to 7 days for suppliers .	<i>Action at Council level</i>	_ Move payment schedules to 7 days for suppliers _ Councils preference local suppliers in procurement process _ Member, or move to become a member of Small Business Friendly Council Initiative
		f) Council grants to assist businesses with cash flow.	<i>Action at Council level</i>	_ Council's to consider grants to support small businesses _ Encourage affected businesses to apply for State Gov't \$10,000 Emergency Cash Grant.
2.	Local Activation	a) Councils can support buy local by encouraging people to Visit Friends and Relatives (VFR)	_ Western Regional Visitor Sector survey and round table being facilitated to identify best approach to supporting sector and capitalising on VFR market.	_ Promote Adelaide Beaches visitor website using Council's social media and other communication channels.
		b) Council should focus on the bounce back, support buy local	_ Promote the shop local campaign at regional level	_ Council are actively promoting local business through '#shoplocal', 'Love the Westside' 'Be Kind

Detail - Taskforce Key Messages & Alliance Short Term Focus

Part 3

	Theme	Suggested Critical Short Term Actions	Alliance Ideas - Regional	Council
				PAE', Holdfast Bay & West Torrens Business directories.
		c) Outdoor dining with social distancing restrictions, expand areas to allow more people to use the space, expand into car parks	<i>Action at Council level</i>	<ul style="list-style-type: none"> _ Support outdoor dining by taking a flexible approach _ Explore options to increase outdoor dining space through parklets; extending the space available on the street (eg. neighbouring businesses)
		d) Council could provide seating and tables for cafes & restaurants to facilitate outdoor dining & waive outdoor dining fees	<i>Action at Council level</i>	<ul style="list-style-type: none"> _ Consider waiving outdoor dining fees _ Consideration to facilitate parklets; heating and shelters.
		e) Connection to customers important during shut down eg Foyer Fridays live music program	_ Promote ABH Recovery webinars – connection to customers	<ul style="list-style-type: none"> _ Foyer Fridays Live music at Woodville Town Hall (CS). _ Consider increasing 'Sidewalk Sundays' program involving local artists and focus on precincts across the city (HB).
		f) Street parties and events eg Jetty Rd Glenelg & Brighton, close the road for street parties to celebrate reopening and promote local businesses. Bring the energy back to the communities	<i>Action at Council level</i>	<ul style="list-style-type: none"> _ Activation events in main street precincts _ Grants program to support innovation, collaboration and activation _ Focus on a series of smaller events during restrictions in each of the precincts.
		g) Activating vacant spaces and shops eg Renew Adel approach, flexible leases, pop up shops	<i>Action at Council level</i>	<ul style="list-style-type: none"> _ Fast track and streamline Development Application approval process to reactivate vacant shops (subject to public notification & agency referrals). _ Work with landlords to activate vacant spaces and foster an arts culture _ Activate the space in front of vacant shops with performers

Detail - Taskforce Key Messages & Alliance Short Term Focus

Part 3

	Theme	Suggested Critical Short Term Actions	Alliance Ideas - Regional	Council
				_ Explore options for local hospitality sector to have coffee or ice cream carts in front of vacant spaces (must be a tenant in the precinct)
3.	Changes to Business Model	a) Promote understanding of leasing principles for both landlords and tenants		_ Provide link to information on Council websites, including SASBC webinars for tenants and landlords.
		b) Some businesses not tech savvy or connected online, letter drop to businesses by Council on help that is available	_ Promote digital capability for business via Adelaide Business Hub – Digital Solutions Program & Southern Business Mentoring Program. _ Promote Entrepreneur support programs eg SAYES, Encore, Export Ready & Switch Start Scale (Wendy Perry) Entrepreneurship Program.	_ Use a variety of channels to communicate with businesses eg letter drop. _ Provide financial assistance to businesses to establish and maintain a social media presence with training via ABH.
4.	Uncertainty / Mixed Messages	a) Create a hub for business to access info relevant to them eg ABH website	_ Continue to utilise WBL newsletter and as the main communication channel to Western Region businesses, including the promotion of the ABH website.	_ Use Council channels to communicate consistent messages with business community
		b) Promote ABH business help line	_ Continue Western Business Leaders (WBL) Newsletter to promote help line and other assistance available to business.	_ Printed material to promote the various programs available to business and equip Council staff to distribute when speaking with businesses (use letterbox drop to distribute printed info)
5.	Workforce		_ Promote online learning opportunities for staff eg Torrens Uni, ABH etc. _ Refer workforce issues to ABH Helpline, webinars _ Promote resources and webinars to support mental health (to both business owners/managers & staff)	_ Inform businesses via Council Social Media and WBL Newsletter.
6.	Isolation & Support	a) Pt Adel Rotary Club, 2k contacts on list B2B networking and support important to facilitate.	_ Maintain WBL Newsletter _ ABH Helpline, webinars & coaching _ Promote business participation in virtual networks _ Promote WBL and NWBA networking events	_ Council Community Development teams actively focusing on community and business to address isolation impacts.

Detail - Taskforce Key Messages & Alliance Short Term Focus

Part 3

	Theme	Suggested Critical Short Term Actions	Alliance Ideas - Regional	Council
				<ul style="list-style-type: none"> _ Promote calendar of events and local business directories.
7.	Public Safety	a) Signage on social distancing, personal hygiene, health and safety	<i>Action at Council level</i>	<ul style="list-style-type: none"> _ Promote public health and safety messages _ Consider regular sanitation of public spaces and high touch surfaces in public spaces _ Explore producing a series of footpath decals to promote stay local and social distancing.
		b) Promote what small business is doing to keep people & their food safe	<ul style="list-style-type: none"> _ Promote via the WBL newsletter 	<ul style="list-style-type: none"> _ Promote messaging on how businesses are keeping people safe via Council communication channels
8.	Other comments or ideas	a) Understanding consumers – people will consume differently, minimising risk, more online purchases. Consumer confidence, national & international impacts on people's mindset. Recapturing customers, T&D for businesses to reposition.	<ul style="list-style-type: none"> _ Promote ABH Business Recovery Webinars 	<ul style="list-style-type: none"> _ Placemaking and other visitor sector initiatives facilitated by Council to encourage safe activation of public spaces and for visitors to return. _ Make data available for businesses to stay informed.
		b) Sharing business resilience resources & ideas – Economic Development Australia website has resources available on business resilience. Add KP's Tourism paper to the resources. Circulation of the resources to businesses.	<ul style="list-style-type: none"> _ Promote via the WBL newsletter 	<ul style="list-style-type: none"> _ Promote via Council communication channels _ Promote ABH best ever links and EDA recovery Hub information _ Encourage businesses to add to these resources with links to Property Council information and Business SA etc

Appendix 4 | **Western Adelaide Visitor Sector Roundtable Summary & Action Plan**

Meeting Notes

Monday 29 June 2020, 9:30 to 11:30am via Zoom

16 Business Representative Attendees:

Jo Harris- Torrensville Art Gallery
Gwen Moore – Sunset on Semaphore + Member NWBA
Katie van de Merwe - Pirate Life
Sarae Adamopoulus - Showblock Wines
Chris Crocker - Royal Adelaide Golf Club
Simon Clinton - Des's Mini-Bus
Ashley Tippins - Semaphore Mainstreet Association
Callum Hann - Sprout
Tom Rodger - The Seller Door Café, Brighton
Simon Robinson - GU Filmhouse, Glenelg
Cindy Chynoweth - Segway Tours
Amanda McKinnon - Black Diamond Tattoo/Laser Tat + Chair of Port Adelaide Guide
Robert Vincekovic - Glenelg Golf Club & Make It Mine Markets
Kate Burgun - Stamford Grand
Abby Howard - West Beach Parks
Chris Jones - Imperial Measures Distilling, Thebarton

Council Staff:

Host: Marnie Lock, General Manager Community Services, City of Holdfast Bay
Sally Heading, Carol McDonald, Elena Pereira– City of Holdfast Bay
Phil Stump, Nick Blight - City of Port Adelaide Enfield
Kym Wundersitz, Selma Barlow- City of Charles Sturt
Rebecca Perkin, Claud Barone - City of West Torrens

1.0 Welcome

Marnie Lock, from City of Holdfast Bay set the scene for how COVID-19 has impacted free movement of tourists and visitors and affected employment in the Tourism and visitor economy across the Western region. An overview of adaptation and modifying service delivery to meet COVID 19 restrictions. Most impacted sectors include: Retail Trade, Accommodation and Food Services. Possibility of looking to jobs growth in this sector through the recovery phase, if we look at tourism and events as a way of achieving wellbeing in the community.

2.0 Business Introductions

Business Representatives were asked to introduce themselves and provide an overview of their line of business and how they had been impacted by the COVID-19 changes.

Name	Business/ Location	Response to question 1
Jo Harris	Mrs Harris' Shop Art Gallery in Torrensville	Small private exhibitions in May/June, but otherwise closed throughout COVid-19 restrictions. Reopening in mid-July as part of the SALA festival. Future plans for taking art to the streets with 'stobie pole' art.
Gwen Moore	Sunset on Semaphore (Hosted Accommodation) in Semaphore	Last few days bookings have started to return. Lost a lot of business throughout COVID-19 restrictions Took the opportunity to rework the property with a separate self-contained entrance for guests- to address social distancing concerns of visitors. Operates a complete non-contact check-in. Sustained on JobKeeper. Covid-19 has delayed earlier plans to diversify into eco-tourism.
Katie van de Merwe	Pirate Life	Reopened with takeaway beer sales. Tuned into online sales, but found that Semaphore residents weren't aware of their existence. NOW: 218 out of usual 300 person capacity, are now allowed back in the venue.
Sarae Adamopoulos	Showblock Wines, Henley Beach Rd, Torrensville	City Cellar door outlet for Barossa Winery. Fri/Sat just gone held two events. Cellar door now open Wednesday to Saturday, for private tastings and master classes etc
Chris Crocker	Royal Adelaide Golf Club	Traded right through COVID19 Limited to Members Only Reduced income due to no corporate groups and international/interstate visitors. Demand from Members through the roof (because they can't travel interstate or overseas- and allowed to play golf), however, that does not come with any additional income.
Simon Clinton	GM Des's Mini-Bus At Hindmarsh	Only business left= small school runs From March 16 for 3 months= pretty hard due to COVID19 restrictions, business down 90%. Down \$250,000 /month Employ 300 people. Have tried to collaborate with Pirate Life to get people down there. Main customer base is usually Airport Transfers and International Students.
Ashley Tippins	Semaphore Mainstreet Association	Represent 174 traders Some of the traders have closed due to COVID restrictions and won't be coming back. Locals have been great in supporting local food businesses.
Callum Hann	Sprout cooking classes Sir Donald Bradman Drive	Cooking classes, events etc Was away when COVID restrictions hit. Tried to pivot to online classes and food delivery. Issue that people unwilling to pay the same for an online class versus the 'in-person' experience. Cautious optimism.
Tom Rodger	The Seller Door Café, at Jetty Road in Brighton	Pivoted quickly to takeaway coffee and food *Main income from takeaway coffee!! Last 2 weeks started returning to usual. Customer numbers allowed doubled today with the further relaxing of restrictions. Now allowed 17 out of the usual 26 capacity. Jobkeeper sustained 5-6 staff.

Name	Business/ Location	Response to question 1
Simon Robinson	GU Filmhouse Glenelg, (off Jetty Road)	Closed in March, and about to open in July. Mostly casual employees Rely on international content- many big film releases are currently on hold. Issue that film production is not continuing during COVID therefore there will be a gap in films being released for some time to come.
Cindy Chynoweth	Segway guided tours	Riverbank (and Seppeltsfield) Run tours along Linear Park Collaborating with other businesses (Stamford) to help market locally in Western Region.
Amanda McKinnon	1. Tattoo Studio 2. Tattoo Removal + Runs Port Adelaide Guide	Tattoo Studio and Removal Studio were closed for 10 weeks. Since opening in the last 4 weeks, have been busier than usual - perhaps due to people having additional discretionary spending money. In relation to the Port Adelaide Guide food businesses that have pivoted their offering have done well.
Robert Vincekovic	Glenelg Golf Club	Functions and corporate events. Clubhouse closed. Jobkeeper = a saviour, with over 30 jobs saved. Opportunity for renovation- staff put to work painting and assisting with the reno. Big Challenge will be the end of Jobkeeper- and whether or not visitors will return.
Kate Burgun	Stamford Grand, Glenelg	Closed since end of March Reopening date of 25 September 220 guest rooms, 2 bars, 2 restaurants Usually around 85% occupancy during Winter Had to stand down around 160 staff- with income from Jobkeeper Undertaking upgrades during COVID19 Conferencing/Residential Conferencing over 3 or 4 days- guests would usually produce flow on effects for Jetty Road Traders- spending money at shops and restaurants along the road.
Abby Howard	West Beach Parks Resort	Resort closed until 6 September Big 4 Holiday Park is open, trading well and mainly services 60% SA residents anyway Golf is booming July School Holidays= opportunity for income
Chris Jones	Imperial Measures	(Did not speak to this question- joined later)

3.0 WBL Overview

Kym Wundersitz from City of Charles Sturt, provided an overview of the WBL and the broader WBL COVID-19 Taskforce.

- Supporting 'buy local'
- Council procurement processes
- Target 'friends and relatives' market
- bring energy to the recovery
- Activating vacant spaces and shops
- WBL Newsletter : now fortnightly

Name	Business/Location	Response to question 2
Jo Harris	Mrs Harris' Shop Art Gallery in Torrensville	Remind people that things are back on deck & spread the word- wider cooperation & building networks
Gwen Moore	Hosted Accommodation in Semaphore	Outlook quite mixed
Katie van de Merwe	Pirate Life	Optimistic Frustrating dealing with people restrictions 10/300 people allowed in the premises was not viable Managing Community expectations is key Tried to connect with people in Semaphore for takeaways.
Sarae Adamopoulos	Showblock Wines, Henley Beach Rd, Torrensville	Collaboration and support your local business community Be good to have a closed Facebook Group for Traders in the area to link up. Potential to share ideas/ staff (particularly in hospitality). Link people together - potentially through a street party or event, progressive dinners, follow the yellow brick road. -Cultural Experiences Include artists, inclusive & fun- and can be built on year on year. A way to link businesses- progressive dinner, complementary experiences, a sort of follow the yellow brick road.
Chris Crocker	Royal Adelaide Golf Club	Outlook positive once borders reopen Cross promotion Golf just a half day activity, therefore, looking to what can be packaged locally. 30-40% from Melbourne/Sydney = high yield 60-70% corporate market is local (SA) Golf clubs- working together, assisted by SATC "4 Reds" Partner with local wineries with SA wine +Travel Agent Only 20% golfers are female – grow this market
Simon Clinton	GM Des's Mini-Bus At Hindmarsh	(had to leave before speaking)
Ashley Tippins	Semaphore Mainstreet Association	Looking forward to November Events, NYE & Australia Day. Would like guidelines on operating events post COVID
Callum Hann	Sprout cooking classes Sir Donald Bradman Drive	Private bookings now similar to same time last year, Forward bookings for Corporate bookings, EOFY bookings/Christmas Shows. Issue in that the \$150,000 tax asset write off only helps businesses that require (or sell) materials/equipment. No incentives to help those in the service industries. Can council's lobby or advocate Government for this?
Tom Rodger	The Seller Door Café, Jetty Road in Brighton	Dine-in seating and uncertainty for planning future events. Phases: 1. Surviving 2. Forward planning for street party or similar Upskilling of staff in how to manage COVID spacing and safety - can Council help?
Simon Robinson	GU Filmhouse Glenelg, (off Jetty Road)	1. Advocate and promote the necessity of Jobkeeper otherwise businesses would not be financially viable 2. Requirements for opening a business- assist businesses to meet requirements for reopening before SAPOL come knocking. Fast moving messages requires quick changes/adaptability.
Cindy Chynoweth	Segway guided tours	Outdoors, therefore able to be COVID-safe, but weather is now becoming a challenge. Looking at expanding the

Name	Business/Location	Response to question 2
		local market Corporate and team building market= down. Learn from the Barossa (local business community collaboration) e.g. "Bring Barossa to your Door". Working together to create packages. Keep people in your area Feeling a sense of everyone together. *Collaboration and integration of service*
Amanda McKinnon	1. Tattoo Studio 2. Tattoo Removal + Run Port Adelaide Guide	Extra money= busier than ever - tattoo business. Connectivity Council lead the FB Page for business and artists in the area (PAE) A regional closed FB Visitor sector group would be good to share info and to connect SALA after dark – would like assistance with navigating the event space, guidance from Council.
Kate Burgun	Stamford Grand, Glenelg	Looking at 12-18 month recovery for a big hotel. 60-70% bookings= Leisure 30-40% bookings = corporate National Business market- difficult to access due to border closures until July. 10% International bookings: internal borders potentially closed until July 2021. Weddings, birthdays and larger events impacted due to capacity limits imposed through COVID 19 restrictions. When Jobkeeper (and Jobseeker additional bonus payment) ends it will impact on people's disposable income Aiming now for Summer business. 25 September, aiming to open for the family market prior to Sept school holidays. Stay local message SA Tourism Commission local focus "holiday @ home" (within SA) Work on social media Strong mailing list SA Local Market Hotels can assist with promotion of packaged experiences SA local market is a big opportunity 33% of business is booked direct with hotel, rest of bookings come through OTA's
Abby Howard	West Beach Parks Resort	Families & grey nomads are a key demographic, along with people seeking stay-cations School holiday period looking good, August will be a challenge. SATC's marketing campaign is great – has a regional focus and would be great to promote the Western Adel Region. 30% of bookings from VIC
Chris Jones	Imperial Measures Distilling, Thebarton	Distillery was allowed to stay open throughout the COVID restrictions Pivoted away from the cellar door aspect of the business, toward making hand sanitiser- but didn't really monetise this activity. Strong local vibe: part of the "inner west feel" Embrace that by trying to utilise local and neighbouring businesses where possible. Local business= local and strong support. Bring local businesses across the western region together - Councils to administer Capitalise on Parochialism Council to facilitate Collaboration and Networking Develop Guidelines Promote business confidence.

4.0 SOCIAL MEDIA PROMOTION

Elena Pereira from City of Holdfast Bay provided an overview of the Adelaide Beaches visitor website and social media presence.

Shared statistics:

Initially (during the peak of the COVID restrictions) Fishing and Eating and Drinking were the most popular pages on the www.Adelaidebeaches.com.au website. Now, that restrictions are easing, Holiday Homes & Accommodation are the most popular pages viewed.

Encouraged businesses to follow and tag the social media profiles @adelaidebeaches and Adelaidebeaches.com.au

5.0 ACTION PLAN

The following Action Plan was developed by the Western Alliance of Council's following the roundtable.

Theme	Action	Timeframe
1. Collaboration	Provide networking opportunities Pair up businesses that could work together by developing a contact list by category to be distributed	Quarterly – August, November, February, May Distribute in Sept & update every 6 months
2. Packaging	Increase visitor dispersal through improved regional linkages and itinerary planning. Create themed itineraries to highlight key experiences in Western Adelaide	August to October
3. Training	Work with Tourism Industry Council SA and Adelaide Business Hub on providing training / upskilling opportunities in particular around COVID	September
4. Communications and Marketing	Encourage signing up to Western Business Leaders (WBL) Highlight good new stories and business adaptability through the WBL e-newsletter Provide a Digital Media Helpful Tips & Hints Engage with bloggers to experience Western Adelaide visitor sector businesses to promote through Adelaide Beaches website and Instagram Inform and encourage visitor sector businesses to participate in online channels e.g. Australian Tourism Data Warehouse	July & ongoing Fortnightly September Monthly Ongoing
5. Advocacy	Develop the 2025 Western Adelaide Tourism Destination Action Plan (TDAP) Support the development of metro Local Government visitor sector network on key projects to highlight metro Adelaide and business advocacy programs- collaborate with TiCSA, ACC, Visitor Networks (include as part of the TDAP stakeholder engagement above).	October – March Ongoing
6. Events	Provide South Australian Events COVID-19 Guidelines Explore the opportunity to host boutique events across all four Councils	July September

4.40 ST CLAIR RESIDENTIAL DRAFT DEVELOPMENT PLAN AMENDMENT (PRIVATELY FUNDED) - FOR APPROVAL

TO: City Services Committee

FROM: Senior Policy Planner - Jim Gronthos

DATE: 16 November 2020

Brief

The St Clair Residential Draft Development Plan Amendment (DPA) (Privately Funded), was released for consultation between 16 July to 11 September, 2020. A total of twenty two (22), written submissions were received and 1 verbal representation was made at the Public Meeting held on Monday 21 September, 2020. Following a review of the submissions received, a final draft DPA is provided for the Committee's consideration.

Recommendation

That the approval package for the St Clair Residential Draft Development Plan Amendment (Privately Funded), contained in Appendices A, B and C of this report, be endorsed and submitted to the Minister for Planning for approval in accordance with Section 25(13) and (14) of the Development Act 1993.

Status

This report relates to or impacts upon the following Community Plan Objectives 2016-2027.

Our Liveability - A liveable City of great places

An urban environment that is adaptive to a changing and growing City
Create valued urban places that bring people together and reflect local character and identity
Drive an integrated, responsive transport system and network

Our Environment - An environmentally responsible & sustainable City

Lead and educate to reduce the City's impact on the environment and build resilience

Our Leadership - A leading & transformational Local Government organisation

Practise transparent and accountable governance

Relevant Council policies are:

- Charles Sturt Council Development Plan
- Privately Funded Development Plan Amendments Policy

Relevant statutory provisions are:

- Development Act 1993 and Development Regulations, 2008

Executive Summary

The St Clair Residential Draft Development Plan Amendment (Privately Funded) was initiated by Council in October 2019, following a request from the proponent and a Statement of Intent (SOI), was agreed to by the Minister for Planning in December 2019.

Following investigations, a draft DPA was prepared. The draft DPA seeks to rezone the affected area from the current Urban Employment Zone to a Residential Zone, to facilitate residential land uses.

The draft DPA was released for public and agency consultation between 16 July to 11 September 2020. A total of twenty two (22), written submissions were received during the consultation period and 1 verbal submission was made at the Public Meeting on 21 September, 2020.

Key issues that were raised in the submissions (written and verbal), include building heights, public open space, stormwater management and traffic management.

A review of the issues and suggestions expressed in the submissions received has been completed and a final draft DPA has now been prepared for the Committee's consideration.

Background

The Committee last considered this matter at its meeting on 16 September 2020, Item 4.30, where a Public Meeting was held to hear verbal submissions following the completion of the consultation process between 16 July and 11 September 2020. Twenty two (22) submissions were received during the consultation process and 1 verbal submission was heard at the Public Meeting.

The intent of the draft DPA was to investigate planning policy amendments to determine the suitability of the Affected Area to facilitate medium density residential development.

In summary, the draft DPA proposes the following key policy amendments to the Charles Sturt Council Development Plan in relation to the subject land:

- Rezone the affected area from Urban Employment Zone to a Residential Zone, Woodville Medium Density Policy Area 21, to facilitate residential development.
- Amendments to Woodville Medium Density Policy Area 21 including:
 - Desire for up to 3 storey built form adjacent to Torrens Road within the affected area.
 - Desire for the future provision of an internal road network and vehicle access from Torrens Road to/from the affected area and for a secondary vehicle connection with existing roads to the east and south of the affected area.
 - Desire for safe and convenient pedestrian linkages with the surrounding locality.
- Apply the 'Noise and Air Emissions' and 'Affordable Housing' overlays to the affected DPA area.
- Introduction of amended policy maps relevant to the area affected.

A 'privately funded' DPA is one which is substantially funded by a private entity. In this case, Prosperity Assets Pty Ltd is the proponent.

Report

Summary of Consultation

A total of twenty two (22) submissions were received and 1 verbal representation was made at the Public Meeting.

The issues raised, and the recommended responses, are fully documented in **Appendix A** (Summary of Consultation and Proposed Amendments (SCPA) Report) and **Appendix B** (Summary and Response to Agency Submissions). Key issues raised in the submissions are summarised and discussed below:

Traffic Management

Some submissions raised concerns regarding the capacity of the existing road network based on the proposed traffic volumes. A submission was also received from the Department of Infrastructure and Transport (DIT) during the consultation process.

The draft DPA investigations included a Traffic Impact Assessment (TIA). The assessment concluded the affected area (currently serving as an industrial site), generates in the order of 168 trips during the am and pm peak hours. The TIA assumed a medium density scenario over the affected area, with a conservative dwelling yield of around 136 dwellings, could generate up to 96 movements during the am and pm peak hours. The redevelopment of the site for residential use would therefore be likely to result in a notable reduction in the level of traffic currently generated by the site.

The TIA also identified a rezoning to facilitate residential land uses presents an opportunity to consolidate access provisions on Torrens Road and improve safety and efficiency of movements into and out of the affected area. The TIA considered it desirable that at least one connection be provided on Torrens Road to service a future development, to enable direct access onto an arterial road network, which is supported by DIT.

The current site permits right-out movements onto Torrens Road and the TIA notes the proximity of the intersection to opposite access points and the intersection of Audley Street with Torrens Road, presents a conflict in this location for right-out movements. The TIA assumptions have therefore been based on a future Torrens Road access for left in, left out and right in only. A final location for a future primary access point onto Torrens Road, would be subject to a detailed assessment at a development application stage, should the rezoning be approved.

SIDRA intersection modelling was undertaken to compare the impacts of existing traffic volumes against future forecasts. The SIDRA modelling indicates that the impacts of the proposal on the adjacent road network will be negligible, and movements will be accommodated at the access point to Torrens Road. Should additional access points be provided on Torrens Road, this would result in a further improvement in performance.

Preliminary consultation undertaken with DIT, indicated general support for the consolidation of access provisions on Torrens Road. A written submission was also received from DIT during the consultation process. In summary, the Department was supportive of the draft DPA, and more specifically supportive of:

- *minimising the number of access points on the arterial road network*
- *desire for one additional intersection on Torrens Road to service the majority of the proposed area*

- *desire for internal road connections to the local network, to reduce demand on Torrens Road and contribute to permeability to the existing local network and cycling network and connectivity to St Clair and Woodville Railway Stations.*

As supported by the Department, the TIA also identified that an additional vehicular connection is desirable via the existing road network to the east and south of the affected area (Ashworth Avenue and Charles Matthew Circle), to provide improved linkages and permeability with the surrounding locality.

This matter was raised as a concern in some of the submissions received as the potential for an internal road connection involves a local road that currently stops at the east end of the draft DPA affected area. The TIA forecasts a maximum of 1,075 vehicles per day from the connection between the Affected Area and the road network to the east and has indicated that these are conservative assessments as it assumes all left-out, left-in and right-in movements to/from Torrens Road, will occur at the proposed Torrens Road access point in the affected area. The TIA indicates that in reality, a portion of the movements would continue as per their existing access route (i.e via Actil Ave), which would result in a reduced number of daily trips.

While the TIA notes a connection via Ashworth Avenue will result in an increase to local traffic on the adjacent local road network to the east and south (i.e. Ashworth Avenue, Crompton Drive and Brocas Avenue), it concludes that the additional traffic volumes will be within the capacity of these typical local roads, recognising that these roads were designed in anticipation of the Affected Area being developed for residential purposes. The TIA notes that 'local roads' of this nature typically accommodate a traffic capacity in the order of 2,000 vehicles per day (vpd), although the City of Charles Sturt typically adopts a standard lower limit capacity of 1,500vpd for 'local roads'.

Council's Traffic Engineering Unit have assessed the TIA and have indicated they are satisfied with its findings and confirm that while the proposed rezoning to facilitate residential land uses reduces the overall traffic generated by the site, it would increase traffic within the adjoining St Clair road network due to the new road connections, however the forecast of 1075 daily trips does not exceed the capacity of the local roads.

Car parking was also raised in some of the submissions received. With regards to off-street car parking, the draft DPA does not propose to alter the existing Development Plan car parking rate guidance. The existing policy rates also apply to the broader locality. Policy also exists in the Development Plan relating to on-street visitor parking, contained in the Land Division module of the General Section, which seeks that land division proposals should provide sufficient space for on-street visitor car parking. The assessment of suitability of on-street car parking and off-street car parking would occur at a development assessment stage, which follows the draft DPA process. On this basis, no additional policy amendments have been considered in the draft DPA .

Stormwater management

Several submissions were received that raised stormwater management as a potential issue. The stormwater and flooding investigations concluded that a redevelopment of the affected area will likely result in a reduction in the extent of impervious area, due to the provision of future open space/reserve areas and landscaping within allotments and road verges.

The stormwater investigations suggest several options to manage stormwater run-off from the re-developed site. These options will be further considered at a development application stage, to ensure the stormwater management methods are appropriate to the proposed development and achieve relevant Council requirements. The Charles Sturt Council Development Plan contains a number of General Section policies in relation to flooding and stormwater management, which are considered in the assessment of a development application. On this basis, no additional policy amendments have been considered in the draft DPA .

Built form

Some submissions received sought a desire for low to medium density housing. The draft DPA proposes low to medium residential density, consistent with the Zone policies that apply to the land east and south of the draft DPA Affected Area. The draft DPA investigations determined that the existing Woodville Medium Density Policy Area 21 (east and south of the affected area), as the most appropriate zoning to reflect the existing character of the immediate locality. The policies relating to building height generally envisage 1-2 storeys, with low to medium residential density. As with the current policy to the east and south, the potential for 3 storeys is also envisaged in the draft DPA Affected Area in certain locations, such as adjacent to public open space. The draft DPA proposes to broaden this policy for land adjacent to Torrens Road. The existing policies that affect the land located to the west of the draft DPA Affected Area (located in the Residential Zone, Cheltenham Park Policy Area 22), was not considered for the draft DPA affected area as it envisages greater building heights and higher density. No additional policy amendments have been considered in the draft DPA .

Environmental assessment

Environmental issues were raised in some of the submissions received. The draft DPA was accompanied by an Environmental Assessment, which considered potential contaminating activities on the affected area.

A preliminary site investigation (PSI), was undertaken as part of the draft DPA investigations, in order to further identify potentially contaminating activities (PCAs), that may have occurred or are occurring at the site and to undertake a soil and groundwater investigation to provide an initial characterisation of potential contamination risks.

The PSI has identified a range of potential contamination issues that may warrant further assessment at a development assessment stage. The report concluded that *“The results of the investigations undertaken by Agon have identified minor contamination impacts at the site which are not considered likely to present a significant ongoing risk to human health or the environment and would not preclude the residential redevelopment of the site”*.

The report also undertook an assessment of EPA Licensed Activities within 1km of the Affected Area. In summary, the activities identified were considered as being generally light industrial activities, which are not anticipated to present significant environmental risks to future occupants of the Affected Area.

A copy of the report was informally referred to the Environment Protection Authority (EPA), for initial comment during the draft DPA investigations, prior to consultation. The EPA advised then that the PSI has been prepared generally in accordance with the National Environment Protection (Assessment of Site Contamination) Measure 1999, as amended 2013 (NEPM). The EPA considered that there are sufficient policies contained in the Charles Sturt Council Development Plan to ensure that site contamination processes at the development assessment stage can be properly addressed, to ensure the land would be suitable for residential land uses.

The EPA also provided a formal written submission during the consultation process, supporting the use of existing policy contained in the Development Plan and the proposed policy in the draft DPA, to address remediation during assessment of any future development applications.

The EPA also acknowledged the acoustic wall will no longer be required and that the proposed rezoning would actually resolve existing interface issues that currently occur between the urban employment subject land and adjoining residential uses.

No additional policy amendments have been considered necessary in the draft DPA in relation to environmental matters.

Next Stage

A copy of the final Amendment for the draft DPA is located in **Appendix C** for Members' consideration. Assuming the draft DPA is endorsed by Council, the DPA documents will be submitted to the Minister for Planning to seek authorisation. The Minister can then opt to approve the DPA as submitted, make further changes to the DPA, or refuse to approve the DPA

Government's draft Planning and Design Code

Should Council endorse the draft DPA, the Minister for Planning (rather than Council), makes the final decision whether or not to gazette the DPA so that the changes it proposes can become effective.

More broadly, the draft DPA is being undertaken at a time when the South Australian planning system is undergoing significant reform. As part of the Planning, Development and Infrastructure Act 2016, progressively replacing the Development Act 1993, it is expected that by early next year, Council's Development Plan will be replaced by a single, state-wide Planning and Design Code.

As currently drafted, the Planning and Design Code proposes that the current site be rezoned to an Employment Zone. However, as the draft DPA is for residential purposes, it is assumed that the Minister would subsequently 'transition' the zone into an equivalent residential zone.

This matter was considered in the draft DPA investigations and recommended that the Housing Diversity Neighbourhood Zone as identified for the land to the east and south in the State Planning Commission's consultation version of the draft Code, as the most appropriate policy transition for the draft DPA Affected Area.

How closely the policy proposed by this DPA will be reflected in the Planning and Design Code, will be determined by the Minister. This will be at her full discretion and within the confines of the structure and policy scope of the Planning and Design Code.

Financial and Resource Implications

The financial and resource implications for Council of the draft DPA are considered to be minimal. Ultimately, and over time, development of the draft DPA affected area may have some ongoing infrastructure maintenance and upgrade implications for Council (e.g. upgrade of adjacent public realm). These will be considered as development proceeds and needs arise over time, and in accordance with the usual budgetary processes.

Customer Service and Community Implications

There are potentially significant implications for the surrounding community if the draft DPA is approved. These matters have been considered through the draft DPA process. Measures have been identified and proposed as part of the draft DPA to ensure that any adverse impacts are minimised and/or mitigated (e.g. vehicle access), reinforcing the residential nature envisaged, desire for public open space and policy to address potential site contamination as development proceeds within the draft DPA affected area.

Environmental Implications

The environmental implications of the proposed re-zoning are also expected to be positive. For example, contaminated sites will be remediated to a standard necessary to allow more sensitive land uses. Policy has been included in the draft DPA to support the process of remediation (where required), as future development proceeds.

Community Engagement/Consultation (including with community, Council members and staff)

The draft DPA was released for a two-month consultation period in accordance with statutory requirements. Consultation on the draft DPA involved the following:

- A Government Gazette notice and a formal notice in the Advertiser newspaper.
- Letters to relevant Government agencies/departments, adjoining Councils, and Members of Parliament.
- Letters to 1550 property owners and occupants within and adjacent to the draft DPA Affected Area with an accompanying information brochure.
- A 'yoursay' web page with information brochure, link to the draft DPA, the ability to ask questions and an online submission option.
- Information on Council's web site with links to the 'yoursay' web site.
- Hard copies of the draft DPA and information brochures provided at all Council libraries and the Civic Centre as well as an advertising display at the Civic Centre and the St Clair Recreation Centre.

Risk Management/Legislative Implications

The draft DPA process has proceeded in accordance with statutory requirements, with the inherent checks and balances. Ultimately, the draft DPA will need to be approved by the Minister for Planning and considered by the ERD Committee of Parliament.

Conclusion

The attached draft DPA is the result of the draft DPA investigation and consultation both with the public, State Government and the affected land owners. The resultant policy framework is considered to represent an appropriate basis for encouraging future development outcomes, while protecting broader community interests and is commended to Council for endorsement.

Appendices

#	Attachment	Type
1	Appendix A - SCPA Report - St Clair Residential Draft DPA	PDF File
2	Appendix B - Summary and Response to Agency Submissions	PDF File
3	Appendix C - The Amendment	PDF File

APPENDIX A

Charles Sturt Council

St Clair Residential Draft Development Plan Amendment (DPA) (Privately Funded)


Summary of Consultation and Proposed Amendments (SCPA) Report

November 2020

Table of Contents

Introduction.....	1
Consultation	1
Consultation Process	1
Public Notification	1
Public and Agency Submissions.....	3
Public Submissions	3
Agency Submissions	3
Review of Submissions and Public Meeting.....	4
Timeframe Report	4
CEO's Certification.....	4
Summary of Recommended Changes to the Amendment following Consultation	4
Attachment A – Summary and Response to Public Submissions	5
Attachment B – Summary and Response to Public Meeting Submissions.....	43
Attachment C – Timeframe Report.....	45
Attachment D – Schedule 4A Certificate.....	47
Attachment E – Schedule 4B Certificate.....	49

Note: Do not delete the Section Breaks within this document as they maintain the header information

Ensure that you have the Show All  button on



..... Section Break (Odd Page)

Introduction

This report is provided in accordance with Section 25(13) of the *Development Act 1993* to identify matters raised during the consultation period and any recommended alterations to the amendment. The report also provides details of the consultation process undertaken by Council.

The SCPA Report should be read in conjunction with the consultation version of the draft DPA. Where relevant, any new matters arising from the consultation process are contained in this Report.

The Amendment reflects the recommendations of Council contained in this Report.

Consultation

Consultation Process

Statutory consultation with agencies and the public was undertaken in accordance with DPA process B and in accordance with Section 25(6) of the *Development Act 1993*; Regulations 10 and 11 of the *Development Regulations 2008*; and the agreed Statement of Intent.

The following Local Member(s) of Parliament were consulted on the DPA:

- (a) Joe Szakacs MP (Member for Cheltenham)
- (b) Hon Mark Butler MP (Federal member for Hindmarsh)
- (c) Hon Steve Georganas MP (Federal member for Adelaide)

The response(s) are included within **Attachment A**.

The consultation period ran from **Thursday 16 July 2020 to Friday 11 September 2020**.

Public Notification

Notices were published in the 'The Advertiser' on 16 July 2020, and the Government Gazette on 16 July 2020.

Council also had a web page dedicated to this project on the www.yoursaycharlessturt.com.au public consultation website, which included links to the draft DPA, Investigations Reports and information brochure, as well as the ability to ask online questions and/or submit an online submission.

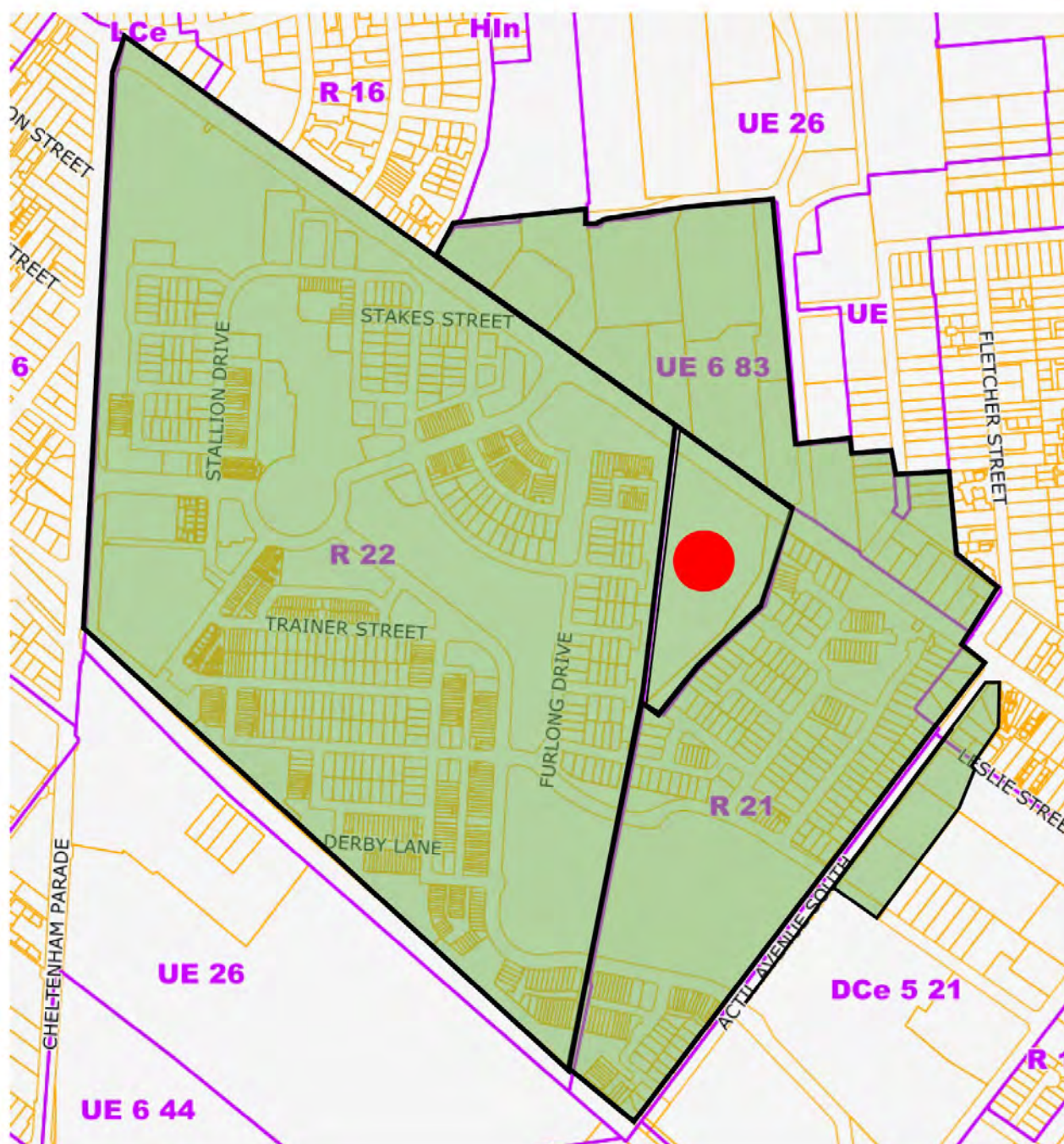
In addition, Council wrote to approximately **1550 property owners and occupants** within and adjacent to the Affected Area (see **Figure 1**). The letter and accompanying information brochure provided details of the draft DPA and consultation process and dates.

The draft DPA documents were also made available at Council's Civic Centre and five libraries.

SCPA Report

A copy of the draft DPA was forwarded to the Department of Planning, Transport and Infrastructure (DPTI) on 10 July 2020.

Extent of mail-out for the St Clair Residential Draft DPA - Consultation



Affected DPA Area

Figure 1: Extent of Mail-out to Owners and Occupants

Public and Agency Submissions

Public Submissions

Sixteen (16) public written submissions were received during the consultation period. Key issues raised in the submissions are summarised as follows:

- (a) Desire to maintain no-through connection to or from the Affected Area (Trident Plastics site) to the east.
- (b) Traffic impacts with internal road network, should a Torrens Road connection be made.
- (c) Concerns with increased density and the desire for an 'open feel' for the area.
- (d) Desire of the inclusion of community uses, including a community garden.

A report on each submission (summary, comments, and action taken in response to each submission) is included in **Attachment A**.

Agency Submissions

Six (6) written responses were received from agencies. Key issues raised in the responses are summarised as follows:

- (a) Preference to minimise access points to arterial roads, however supports proposed policy that allows for one future intersection and secondary internal vehicle access.
- (c) Noting the process and procedural impacts with respect to the future implementation of 'Phase Three' of the Planning and Design Code.
- (d) Existing and future infrastructure should not be impacted by the proposed draft DPA.
- (e) Acknowledgment that acoustic, air quality, stormwater management, and contamination matters will be dealt with as future steps which are to occur subsequent to the draft DPA process.

Review of Submissions and Public Meeting

Copies of all submissions were made available for public review from Monday 14 September 2020 on the Council website and in hard copy at the Council Civic Centre.

Three (3) submitters requested to be heard, and therefore a public meeting was held on 21 September 2020. None of the three (3) submitters were present at the meeting, however a submitter (who originally did not request to be heard) attended the meeting and made a verbal representation. This verbal submission was generally in the form of questions to the Council on the draft DPA.

A copy of the proceedings and a summary of the verbal submission made at the public meeting are included in **Attachment B**.

Timeframe Report

A summary of the timeframe of the DPA process relative to the agreed Statement of Intent timetable is located at **Attachment C**.

The draft DPA has proceeded in accordance with the agreed timetable.

CEO's Certification

The consultation process has been conducted and the final amendment prepared in accordance with the requirements of the Act and Regulations as confirmed by the CEO's Certifications provided in **Attachment D** (Schedule 4A Certificate) and **Attachment E** (Schedule 4B Certificate).

Summary of Recommended Changes to the Amendment following Consultation

Following a review of the submissions received there are no changes recommended to the Amendment (draft DPA) as part of the SCPA, and with consideration to each of the public submissions and agency comments.

Attachment A – Summary and Response to Public Submissions

Report on each public submission received (including summary, comments and action taken in response)

Sub No.	Name and Address	Submission Summary	Comment	Council Response
1.	Patrick Rice 4 Kipling Drive, Bateau Bay NSW 2261	1 <i>Supportive of draft DPA, especially from an economic perspective after COVID19 impacts.</i>	1 Submission in support of the draft DPA is noted.	1 No changes proposed to the draft DPA.
2.	Laura Klose 16 Masterdale Court, St Clair SA 5011	2.1 <i>Indicates a desire for low to medium density housing with car parking to service future dwellings. Indicates that high density housing is not necessary. Further indicates that residents are not using their garages for vehicles.</i>	2.1 The same policies that apply to the land east and south of the draft DPA Affected Area are proposed to apply to the DPA affected area. This is based on and discussed in the Analysis section of the draft DPA, where investigations determined that the Residential Zone and the Woodville Medium Density Policy Area 21 would be the most appropriate zoning to reflect the existing character of the immediate locality. Building height of the proposed zoning would be generally 1-2	2.1 No changes proposed to the draft DPA.

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
			<p>storeys, with low to medium residential density envisaged.</p> <p>Potential for 3 storeys is envisaged in the draft DPA Affected Area as per the existing Development Plan policy in certain locations such as adjacent to public open space. The draft DPA also envisages the potential for 3 storeys adjacent to Torrens Road.</p> <p>Notably, the land to the west of the draft DPA Affected Area (located in the Residential Zone, Cheltenham Park Policy Area 22) envisages building heights generally 1-4 storeys, with a density of 35+ dwellings per hectare; being a 'medium-high density'.</p> <p>With regards to off-street car parking the draft DPA does not propose to alter the existing Development Plan car parking</p>	

St Clair Residential Kilkenny Mixed Use (Residential and Commercial) draft Development Plan Amendment (Privately Funded)

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
			rate guidance. Policy also exists in the Development Plan relating to on-street visitor parking, contained in the Land Division module of the General Section, which seeks that land division should provide sufficient space for on-street visitor car parking. The assessment of suitability of on-street car parking and off-street car parking would occur at a development assessment stage, which follows the draft DPA process.	
		2.2 <i>Indicates a strong desire to retain the reserve area between existing dwellings and the Trident Plastics site.</i>	2.2 The Council-owned landscaped area between the draft DPA Affected Area and the residential properties to the west is outside of the scope of this draft DPA. Accordingly, no change is proposed in this regard.	2.2 No changes proposed to the draft DPA.

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
3.	Charlotte Newsome 31 O'Neil Lane, St Clair SA 5011	3.1 <i>Suggest that the roads to the west struggle with parking, particularly O'Neil Lane where it is just a lane to access garages, with any through traffic from the Affected Area being inappropriate. Suggests Masterdale Court is inappropriate to have any through traffic as it is already full every day with parked cars and not designed to be a thoroughfare.</i>	3.1 The draft DPA does not propose to make or require any roadway connections to land to the west, which is existing Council reserve.	3.1 No changes proposed to the draft DPA.
		3.2 <i>Suggests more parking be provided if John Letts Greenway is altered. Suggests consideration of the parking requirements in the new area as the rest of St Clair already struggles for on street parking and can't accommodate any overflow from residents in the new area parking in the older areas.</i>	3.2 With regards to off-street car parking the draft DPA does not propose to alter the existing Development Plan car parking rate guidance which also apply to the broader locality. Policy also exists in the Development Plan relating to on-street visitor parking, contained in the Land Division module of the General Section, which seeks that land division should provide sufficient space for on-street visitor car parking. The assessment of suitability of on-street car parking and off-street car parking	3.2 No changes proposed to the draft DPA.

St Clair Residential Kilkenny Mixed Use (Residential and Commercial) draft Development Plan Amendment (Privately Funded)

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
			would occur at a development assessment stage, which follows the draft DPA process.	
		3.3 <i>Requests street lighting along the edge where the wall now is particularly along the John Letts Greenway as the paths are not well lit after dark.</i>	3.3 There are no works proposed to occur to the John Letts Greenway, which includes street or path lighting associated with this reserve as part of this draft DPA. This is an issue that cannot be dealt with under this draft DPA process. It is suggested that the infrastructure department of Charles Sturt Council are separately consulted with, with respect to lighting of the public realm.	3.3 No changes proposed to the draft DPA.
4.	John McGowan 11 Charles Mathews Circle, St Clair SA 5011	4.1 <i>The submission offers support for the draft DPA for this Urban Employment land to be included in the surrounding St Clair residential zone.</i>	4.1 Submission in support of re-zoning as part of draft DPA is noted.	4.1 No changes proposed to the draft DPA.
		4.2 <i>Indicates a desire that the concept layout and connection of streets to the existing residential zone allows for adequate traffic flow and kerbside parking.</i>	4.2 Policy exists in the Development Plan relating to the design of land division, including the design of roads. These are contained in the Land Division	4.2 No changes proposed to the draft DPA.

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
		<i>Indicates desire for the connection of Ashworth Court into the new zone and through to Torrens Rd, which will greatly alleviate the congestion on Actil Ave adjacent to Woodville High School.</i>	<p>module of the General Section, which include that street patterns should incorporate street patterns designed to enhance the efficient and safe movement of traffic. This Section of the Development Plan also includes policy relating to the desire for on-street car parking as part of land division proposals. The assessment of the suitability of any road layout would occur at the land division stage, which follows the draft DPA.</p> <p>The street layout as provided (Figure 3 of Cirqa's 'Transport Investigations' report in the draft DPA, as Appendix B) was provided as a concept only. This concept illustrates that the draft DPA is capable of being delivered with the intended outcomes being supported by the proposed Zone and Policy Area.</p> <p>The final layout and road network would be subject to a</p>	

St Clair Residential Kilkenny Mixed Use (Residential and Commercial) draft Development Plan Amendment (Privately Funded)

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
			<p>later assessment, at the Land Division stage.</p> <p>Through the transport investigations, it has been determined that a connection to Ashworth Court is appropriate. Further, a connection to Torrens Road is also determined appropriate. In their submission received, the Department for Infrastructure and Transport (DIT) have indicated their support for a connection to Torrens Road, and connections to the existing local network. The opening of any roads, however, will not occur as part of this draft DPA process. This will only occur at a future Land Division stage, whereby Council (and DIT, in the case of the Torrens Road access) are decision makers in this respect.</p>	
		<p>4.3 <i>Indicates concern regarding site remediation as the site currently contains substantial buildings with</i></p>	<p>4.3 Background environmental investigations to inform the draft DPA have been undertaken by Agon Environmental. The</p>	<p>4.3 No changes proposed to the draft DPA.</p>

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
		<i>asbestos roofing and a disused rail corridor.</i>	<p>Environmental Assessment has identified minor contamination impacts at the site which are not considered likely to present a significant ongoing risk to human health or the environment and would not preclude the residential redevelopment of the site.</p> <p>It is anticipated that any required remediation works are likely to be minor and could be undertaken during the site demolition/clearance phase associated with a future Development Application.</p> <p>Current Development Plan policy provides significant guidance on this issue and requires appropriate remediation when contaminated land is to be used for more sensitive uses. Given this, no additional policies are proposed.</p>	

St Clair Residential Kilkenny Mixed Use (Residential and Commercial) draft Development Plan Amendment (Privately Funded)

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
			As part of the investigations to inform the draft DPA, the Environment Protection Authority (EPA) were also consulted informally and formally. The EPA undertook a review of the AGON Environmental Assessment Report. The EPA identified a range of minor contamination issues that may warrant further assessment and remediation, however that these would occur during 'Development Application' at stages which would follow this draft DPA should it be endorsed and approved.	
		4.4 <i>Indicates that a homogenous St Clair suburb will result from this proposed zoning change which will enhance the character and amenity of the whole district.</i>	4.4 Comments noted.	4.4 No changes proposed to the draft DPA.
5.	Raelene Pluck	5.1 <i>Submission raises concern with vehicles per day (vpd) numbers for Ashworth Avenue, which notes data was not gathered from actual</i>	5.1 Concerns are noted. The draft DPA transport investigations by Cirqa indicate that the capacity	5.1 No changes proposed to the draft DPA.

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
	18 Ashworth Avenue, St Clair SA 5011	<i>counts of vpd traffic in the area affected by the extension of Ashworth Avenue and that the future vpd traffic data predictions were from a NSW study.</i>	<p>and function of Ashworth Avenue will not be compromised by future development of the subject land.</p> <p>The estimated additional trip generation are well within the capacity of the 'local road' network, recognising that 'local roads' of this nature typically accommodate a traffic capacity in the order of 2000 vpd, though City of Charles Sturt typically adopts a lower limit capacity of 1500 vpd.</p> <p>The traffic investigations estimate a daily traffic volume of 1075 in Ashworth Avenue based on 50am and 30pm peak hour trips from the draft DPA Affected Area on Ashworth Avenue. It further anticipates an additional 55am and 80pm trips to the Draft DPA Affected Area from the existing adjacent site to access</p>	

St Clair Residential Kilkenny Mixed Use (Residential and Commercial) draft Development Plan Amendment (Privately Funded)

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
			<p>Torrens Road via Ashworth Avenue.</p> <p>The estimates are conservative because it assumes that all left-out, left-in and right-in movements to/from Torrens Road will occur at the proposed Torrens Road access point, whereas in reality many residents of the 146 existing dwellings accessed via Crompton Drive and Ashworth Avenue will likely continue as per their existing access route (i.e Actil Avenue).</p> <p>The Cirqa report adopted the NSW Roads and Maritime Services 'Guide to Traffic Generating Developments' and other rates which are considered best practice, and most appropriate to calculate projected traffic volumes and distribution.</p>	

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
		5.2 <i>Requests new street signage to create correct flow, removal and alteration of other existing street signage, and line marking on Ashworth Avenue. Further requests traffic calming technique/devices be considered.</i>	5.2 The issue of speed restrictions, traffic calming devices, directional signage, and line marking on roads is not one which can be dealt with under this draft DPA process. These matters, if required will be dealt with by Council's traffic engineering department as part of the assessment of a future land division proposal.	5.2 No changes proposed to the draft DPA.
6.	Jordan B	6.1 <i>Submission suggests that St Clair does not need additional medium density housing.</i>	6.1 Comments noted. The 30 Year Plan for Greater Adelaide – 2017 Update identifies a need for, and challenges with, identifying new development opportunities within established suburbs for medium density development being built near jobs and services. It seeks that increased density is accommodated close to public transport while also conserving the character of areas that the community values. This is further supported by the City of Charles Sturt Community	6.1 No changes proposed to the draft DPA.

St Clair Residential Kilkenny Mixed Use (Residential and Commercial) draft Development Plan Amendment (Privately Funded)

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
			<p>Plan, which acknowledges that the Charles Sturt community will adapt positively to the challenges presented by Adelaide's changing urban environment, with older suburbs being revitalised and delivering new ways of living.</p> <p>The draft DPA is aligned to these strategic directions at both a State and local level, where the density proposed within the draft DPA matches that of the surrounding areas, is serviced by public transport, and provides housing diversity and opportunity as infill development.</p>	
		<p>6.2 <i>Suggests that a community hub, a well-planned community garden, an exercise area, a swimming pool, cafes, and weekend markets should be included.</i></p>	<p>6.2 It is noted the desire for a community hub, community garden, a swimming pool, cafés, weekend markets, however the assigning land uses cannot be dealt with under this draft DPA process. Any future land uses would be considered under</p>	<p>6.2 No changes proposed to the draft DPA.</p>

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
			future Land Division and Land Use development applications.	
		6.3 Submitter raised concerns about a resultant "open" space look/feel" lost in St Clair.	<p>6.3 The 'open' space look/feel concern is considered to be a built form matter.</p> <p>As part of the draft DPA, no built form is proposed. It does, however, propose to change the zoning to allow for building height in the order of 1-2 storeys, with low to medium residential density – through the adoption of the Residential Zone and Woodville Medium Density Policy Area 21 consistent with existing policy envisaged to the east and south of the draft DPA Affected Area.</p> <p>Potential for 3 storeys is envisaged in the draft DPA Affected Area as per the existing Development Plan policy in certain locations such as adjacent to public open space. The draft DPA also proposes to broaden</p>	6.3 No changes proposed to the draft DPA.

St Clair Residential Kilkenny Mixed Use (Residential and Commercial) draft Development Plan Amendment (Privately Funded)

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
			<p>this policy for 3 storeys adjacent to Torrens Road.</p> <p>Notably, the land to the west of the draft DPA Affected Area (located in the Residential Zone, Cheltenham Park Policy Area 22) envisages building heights generally 1-4 storeys, with a density of 35+ dwellings per hectare; being a 'medium-high density'. The area to the west of the draft DPA Affected Area envisages greater building heights and density than what is proposed in the draft DPA.</p>	
7.	Karen Cummings City Development Manager City of Port Adelaide Enfield 163 St Vincent Street Port Adelaide SA 5015	7 <i>Submission indicates Port Adelaide Enfield has no objection to its proposals, with the comprehensive range of technical investigations (in Section 3 of the document) being noted.</i>	7 Submission of 'no objection' is noted.	7 No changes proposed to the draft DPA.

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
8.	Anonymous	8.1 <i>Indicates the desire to not be heard at the public meeting, and requests redaction of identifiable information.</i>	8.1 Comments noted.	8.1 No changes proposed to the draft DPA.
		8.2 <i>Questioned the need for another entrance to the St Clair development from Torrens Road, and raises concerns with resultant impacts on surrounding network.</i>	8.2 The transport investigations has determined that at least one connection to Torrens Road is appropriate and acceptable for the Affected Area to gain direct access to the arterial road network, while also consolidating existing access points from the draft DPA Affected Area. DIT's submission indicates the Department's support for a connection to Torrens Road, and connections to the existing local network to improve permeability through the locality. The SIDRA investigations (intersection modelling) undertaken as part of the draft DPA investigations indicate that the impacts of the proposal on the adjacent road network will be negligible and the forecasted	8.2 No changes proposed to the draft DPA.

St Clair Residential Kilkenny Mixed Use (Residential and Commercial) draft Development Plan Amendment (Privately Funded)

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
			movements can be accommodated at the proposed access point on Torrens Road with minimal impact on the existing movements on Torrens Road.	
		8.3 <i>Indicates support for the connection of Ashworth Avenue with Oaks Drive, Charles Mathews Circle with Guineas Place which would complete a limited road network to serve residents in St Clair.</i>	8.3 Comments noted. Policy exists in the Development Plan relating to the design of land division, including the design of roads. These are contained in the Land Division module of the General Section, which include that street patterns should incorporate design to enhance the efficient and safe movement of traffic. This Section of the Development Plan also includes policy relating to the desire for on-street car parking as part of land division proposals. The assessment of the suitability of any road layout would occur at the land division stage, which follows the draft DPA.	8.3 No changes proposed to the draft DPA.

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
			<p>The street layout as provided (Figure 3 of Cirqa's 'Transport Investigations' report in the draft DPA, as Appendix B) was provided as a concept only. This concept illustrates that the draft DPA is capable of being delivered with the intended outcomes being supported by the proposed Zone and Policy Area.</p> <p>The final layout and road network would be subject to a later assessment, at the Land Division stage.</p> <p>Through the transport investigations, it has been determined that a connection to Ashworth Court is appropriate. Further, a connection to Torrens Road is also determined appropriate. In their submission received, the Department for Infrastructure and Transport (DIT) have indicated their support for a connection to</p>	

St Clair Residential Kilkenny Mixed Use (Residential and Commercial) draft Development Plan Amendment (Privately Funded)

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
			<p>Torrens Road, and connections to the existing local network.</p> <p>The opening of any roads, however, will not occur as part of this draft DPA process. This will only occur at a future Land Division stage, whereby Council (and DIT, in the case of the Torrens Road access) are decision makers in this respect.</p>	
		8.4 <i>Indicates a desire to maintain Charles Mathews Circle as a 'no through' roadway.</i>	8.4 Concerns are noted. The draft DPA transport investigations by Cirqa indicate that the capacity and function of Charles Mathews Circle will not be compromised by future development of the subject land.	8.4 No changes proposed to the draft DPA.
9.	Eric and Vui Balogh Charles Mathews Circle, St Clair SA 5011	9.1 <i>Indicates opposition of traffic from Torrens Road, with Charles Mathews Circle being a narrow road which would create issues.</i>	9.1 Concerns are noted. The draft DPA transport investigations by Cirqa indicate that the capacity and function of Charles Mathews Circle will not be compromised by future development of the subject land.	9.1 No changes proposed to the draft DPA.

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
		<p>9.2 <i>Indicates a desire for Charles Mathews Circle to remain as a no through road if the end of the street is to be extended to cater for a maximum of 3 allotments, not 4 allotments with 10 metre frontages.</i></p>	<p>9.2 The assessment of the suitability of any road layout, and indeed the proposed allotment layout, would occur at the land division stage, which follows the draft DPA.</p> <p>The street and allotment layout as provided (Figure 3 of Cirqa's 'Transport Investigations' report in the draft DPA, as Appendix B) was provided as a concept only. This concept identifies that the draft DPA is capable of being delivered with the intended outcomes being supported by the proposed Zone and Policy Area.</p> <p>The transport investigations by Cirqa indicate that the capacity and function of Charles Mathews Circle will not be compromised by future development of the subject land.</p>	<p>9.2 No changes proposed to the draft DPA.</p>

St Clair Residential Kilkenny Mixed Use (Residential and Commercial) draft Development Plan Amendment (Privately Funded)

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
		<p>9.3 Submission states that consideration needs to be given for at least 2 cars per allotment with 3 allotments that could equate to at least 6 additional vehicles. Further consideration needs to be given for visitor car parking, as it is stated that a 10-metre frontage is not practical to accommodate a visitor in front.</p>	<p>9.3 With regards to off-street car parking the draft DPA does not propose to alter the existing Development Plan car parking rate guidance which also relates to the broader locality.</p> <p>Policy also exists in the Development Plan relating to on-street visitor parking, contained in the Land Division module of the General Section, which seeks that land division should provide sufficient space for on-street visitor car parking. The assessment of suitability of on-street car parking would occur at the land division stage, which follows the draft DPA.</p>	<p>9.3 No changes proposed to the draft DPA.</p>
10.	Nick Thompson 32 Crompton Drive St Clair SA 5011	<p>10.1 Submission suggests providing space for a community garden.</p>	<p>10.1 It is noted the desire for a community garden.</p> <p>The matter of assigning land uses is one that cannot be dealt with under this draft DPA process. Any future land uses would be considered under future Land</p>	<p>10.1 No changes proposed to the draft DPA.</p>

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
			Division and Land Use development applications.	
		10.2 <i>Submission suggests the opening of road access from Ashworth Ct to Torrens Rd, in order to reduce traffic along Actil Ave.</i>	10.2 Comment regarding the opening of Ashworth Circuit to Torrens Road is noted. The transport investigations undertaken by Cirqa to inform the draft DPA indicate the desire for direct access from Torrens Road as well as a secondary internal access to provide road connections from within the Affected Area to Ashworth Avenue (to the east) to facilitate equitable traffic distribution and provide greater connection to the broader road network (primarily to the south and east). This will also lessen demand on the Torrens Road access point.	10.2 No changes proposed to the draft DPA.

St Clair Residential Kilkenny Mixed Use (Residential and Commercial) draft Development Plan Amendment (Privately Funded)

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
			DIT's submission indicates the Department's support for a connection to both Torrens Road, and connections to the existing local network.	
11.	Rebecca Brien 23 Charles Mathews Circle, St Clair SA 5011	11 <i>Submitter requests further information and clarification on: acoustic wall - demolition, replacement - height, style, costs; timeframe of project - start and end; proposed road/street extensions and new layout; traffic management; and parking management.</i>	11 It is acknowledged that this submitter spoke at the Council meeting on 21 September 2020. A number of questions asked at the meeting were answered, which are included in Attachment B of this <i>Summary of Consultation and Proposed Amendments</i> Report. With respect to the future layout of the Affected Area, including the transport matters, policy exists in the Development Plan relating to the design of land division, including the design of roads and on-street car parking requirements. These are contained in the Land Division module of the General Section of the Development Plan. The assessment of the suitability of	11 No changes proposed to the draft DPA.

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
			<p>any road layout would occur at the land division stage, which follows the draft DPA.</p> <p>The concept plan provided in Appendix B (Transport Investigations) of the draft DPA was prepared for the purposes of understanding potential yields and to determine potential traffic flows and volumes. The concept is not a final form and would be subject to assessment at a later stage to the draft DPA process as part of a future land division application stage, should this draft DPA be endorsed and authorised.</p>	
12.	Guy Sedunary Senior Development Manager AV Jennings Level 4, 108 Power Street	12.1 <i>Submission supports the draft DPA amendment.</i>	12.1 Support for the proposed draft DPA is noted.	12.1 No changes proposed to the draft DPA.
		12.2 <i>Submission notes the Trident Plastics site should be included in the Woodville Medium Density Policy Area 21 (PA21) and the amendments proposed by the DPA to that Policy Area are generally suitable.</i>	12.2 Comments noted.	12.2 No changes proposed to the draft DPA.

St Clair Residential Kilkenny Mixed Use (Residential and Commercial) draft Development Plan Amendment (Privately Funded)

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
		<p>12.3 <i>Submission notes that the road network to the Affected Area should be explicitly excluded from access through the western boundary of the site in any circumstance as is the intention of the amendments.</i></p>	<p>12.3 Comments noted. The land west of the draft DPA Affected Area is existing Council reserve which provides connectivity for pedestrians and cyclists from Torrens Road to the main area of Open Space in St Clair. The draft DPA does not propose any vehicle connections over this land to the west.</p>	<p>12.3 No changes proposed to the draft DPA.</p>
		<p>12.4 <i>Submission notes that all Development Approvals to be in accordance with the requirements of Policy Area 21 and asserts that the concept plan within Appendix B of the draft DPA Explanatory Statement is not in accordance with these allowances.</i></p>	<p>12.4 Comments noted.</p> <p>Any future Development Approvals will be subject to applications made subsequent to the draft DPA process.</p> <p>The concept plan provided in Appendix B (Transport Investigations) of the draft DPA was prepared for the purposes of understanding potential yields and to determine potential traffic flows and volumes. The concept is not a final form and would be subject to assessment at a later stage to the draft DPA</p>	<p>12.4 No changes proposed to the draft DPA.</p>

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
			process as part of a future land division application stage, should this draft DPA be endorsed and authorised.	
13.	Loredana Metz 81 Cheltenham Parade Cheltenham SA 5014	13 <i>Submission raises concern with the potential increase of resultant traffic and on the intersections in the area.</i>	13 An analysis of traffic generation and distribution was undertaken by Cirqa, to determine the impacts of the proposed rezoning on the adjacent road network. This was provided in the 'Transport Investigations' report in the draft DPA, as Appendix B. These forecasts identify and demonstrate that the ultimate redevelopment of the site will result in the reduction of the overall movements generated by the subject site; when comparing its existing industrial use to a proposed future residential use. The modelling is based on conservative figures for likely density (and traffic volume). The report, subsequently, does not contemplate any additional	13 No changes proposed to the draft DPA.

St Clair Residential Kilkenny Mixed Use (Residential and Commercial) draft Development Plan Amendment (Privately Funded)

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
			<p>measures to cater for the reduced traffic generation.</p> <p>SIDRA analysis has been used to compare the impacts of existing traffic volumes against future predicted forecasts. The analysis indicates that redevelopment will result in a reduction in the overall number of traffic movements when compared to existing traffic generation associated with Trident Plastics, and the frequency and volume of heavy vehicle movements will also reduce. Further, impacts on the adjacent road network to the east and south will be negligible and movements will be readily accommodated within the surrounding road network.</p>	
14.	Kelly Mader Coordinator Open Space Planning Policy & Assets	14.1 <i>Submission encourages the inclusion of additional open space and linkages to surrounding open space areas.</i>	<p>14.1 Connectivity and the creation of linkages to surrounding open spaces are noted.</p> <p>The draft DPA does acknowledge the desirability that an area of</p>	14.1 No changes proposed to the draft DPA.

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
	Open Space, Recreation & Property Asset Management Services 72 Woodville Road, Woodville 5011		<p>local open space be provided within future development of the draft DPA Affected Area. Such open space provision should provide direct connectivity to the existing local open space network. This desire is reflected in the existing policy contained in proposed Policy Area.</p> <p>Policy exists in the Development Plan relating to the design of land division, including the design of roads. These are contained in the Land Division module of the General Section, which include that street patterns should incorporate street patterns designed to encourage bicycle and pedestrian connections.</p> <p>The assessment of the future form of open space, suitability of linkages would occur at the land division stage, which follows the draft DPA.</p>	

St Clair Residential Kilkenny Mixed Use (Residential and Commercial) draft Development Plan Amendment (Privately Funded)

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
		14.2 <i>Seeks consideration of the development of open space, to ensure it caters for a diversity of uses congruent with higher density development (such as community garden space and opportunity for community connectedness).</i>	14.2 The composition, location, and connectivity of open spaces is not determined at a draft DPA stage. This ordinarily occurs at later stages associated with the division of land, which will consider existing Development Plan policy that encourages new development provide open space for integration, movement and corridors.	14.2 No changes proposed to the draft DPA.
15.	Libby O'Donohie 17 Carbine Terrace, St Clair SA 5011	15 <i>Indicates a desire to incorporate provision for a community garden in any proposed plans for this space (or any future spaces).</i>	15 The desire to incorporate a community garden within the Affected Area is acknowledged. As per comment 14.2, the composition, location, and connectivity of open spaces is not determined at a draft DPA stage. This ordinarily occurs at later stages associated with the division of land, where an assessment will consider Development Plan policy that encourages new development provide open space for	15 No changes proposed to the draft DPA.

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
			integration, movement and corridors.	
16.	Ms Susan Stahl Management Committee The Cheltenham Park Residents Association PO Box 5154 Alberton SA 5014	16.1 Submitter notes that former Premier Mike Rann promised 40% open space in St Clair but this was reduced to 35%.	16.1 Comments noted. The 35% open space provision relates to existing policy in the Cheltenham Park Policy Area 22 of the Residential Zone, which applies to the land to the west of the draft DPA Affected Area. The Affected Area proposes to apply Policy Area 21, which does not prescribe the same open space provision. The draft DPA does acknowledge the desirability that an area of local open space be provided within future development of the draft DPA Affected Area. Such open space provision should provide direct connectivity to the existing local open space network. This desire is reflected in the existing policy contained in proposed Policy Area.	16.1 No changes proposed to the draft DPA.

St Clair Residential Kilkenny Mixed Use (Residential and Commercial) draft Development Plan Amendment (Privately Funded)

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
			The size, composition and connectivity of a future proposed open spaces is not determined at a draft DPA stage. This ordinarily occurs at later stages associated with the division of land, which will consider existing Development Plan policy that encourages new development provide open space for integration, movement and corridors.	
		16.2 <i>Submitter states there are differences in affordable housing requirements between proposals</i>	16.2 Comments noted. The existing Affordable Housing Overlay policy contained in the Development Plan is proposed to be carried over into this draft DPA affected area, which will seek that a minimum of 15 percent of housing products are provided as 'affordable' over the draft DPA Affected Area.	16.2 No changes proposed to the draft DPA.
		16.3 <i>Concerns raised with stormwater management and the effect of a 1-in-50-year flood event</i>	16.3 Concerns are noted. The high-level investigations undertaken by Greenhill to inform the draft DPA have identified several	16.3 No changes proposed to the draft DPA.

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
			<p>options to manage stormwater run-off from the Affected Area. These options will be further considered at the development application stage to ensure the stormwater management methods are appropriate to the proposed development and achieve relevant Council requirements.</p> <p>The Development Plan contains a number of General Section policies in relation to flooding and stormwater management, which are considered in the assessment of a development application.</p>	
		<p>16.4 <i>Suggests that further traffic studies to examine vehicle movements on Torrens Road, Cheltenham Road, Woodville Road, and St Clair street network, with signalised junctions onto Torrens Road creating flow impacts at peak periods.</i></p>	<p>16.4 Comments noted. Traffic investigations were undertaken by Cirqa to inform the draft DPA. The findings indicate that redevelopment of the draft DPA Affected Area will present an opportunity to consolidate existing access provisions on Torrens Road with at least one</p>	<p>16.4 No changes proposed to the draft DPA.</p>

St Clair Residential Kilkenny Mixed Use (Residential and Commercial) draft Development Plan Amendment (Privately Funded)

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
			<p>access to improve safety and efficiency of movements into and out of the Affected Area.</p> <p>The transport investigations also identify that it is desirable to provide secondary road connections from within the Affected Area to Ashworth Avenue (to the east) to facilitate equitable traffic distribution and provide greater connection to the broader road network (primarily to the south and east).</p> <p>This will also lessen demand on the Torrens Road access point. In addition, secondary road connection from within the Affected Area to Charles Mathews Circle is also feasible to allow for future connection to/from the south of the Affected Area.</p> <p>SIDRA analysis has been used to compare the impacts of existing</p>	

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
			<p>traffic volumes against future predicted forecasts. The analysis indicates that redevelopment will result in a reduction in the overall number of traffic movements when compared to existing traffic generation associated with Trident Plastics, and the frequency and volume of heavy vehicle movements will also reduce. Further, impacts on the adjacent road network to the east and south will be negligible and movements will be readily accommodated within the surrounding road network.</p> <p>While direct connection to the local road network (via Ashworth Avenue and Charles Mathews Circle) will result in an increase to local traffic on the adjacent local road network to the east and south, the additional traffic volumes will be within the capacity of these typical local roads, particularly as these roads</p>	

St Clair Residential Kilkenny Mixed Use (Residential and Commercial) draft Development Plan Amendment (Privately Funded)

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
			<p>were designed in anticipation of the Affected Area being developed for residential purposes.</p> <p>The findings of the traffic investigations are supported by the Department of Infrastructure and Transport.</p> <p>The final layout and road network would be subject to a later assessment, at the land division stage, should the draft DPA be approved by Council and authorised by the Minister.</p>	
		<p>16.5 <i>Suggest that site contamination would require removal of contaminated soil and clean fill replaced.</i></p>	<p>16.5 Background environmental investigations to inform the DPA have been undertaken by Agon Environmental. The Environmental Assessment has identified minor contamination impacts at the site which are not considered likely to present a significant ongoing risk to human health or the environment and would not preclude the</p>	<p>16.5 No changes proposed to the draft DPA.</p>

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
			<p>residential redevelopment of the site.</p> <p>It is anticipated that any required remediation works are likely to be minor and could be undertaken during the site demolition/clearance phase associated with a future Development Application process.</p> <p>Current Development Plan policy provides significant guidance on this issue and requires appropriate remediation when contaminated land is to be used for more sensitive uses. Given this, no additional policies were proposed in the draft DPA.</p> <p>As part of the investigations to inform the draft DPA, the Environment Protection Authority (EPA) were also consulted informally and formally. The EPA undertook a</p>	

St Clair Residential Kilkenny Mixed Use (Residential and Commercial) draft Development Plan Amendment (Privately Funded)

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
			review of the AGON Environmental Assessment Report. The EPA identified a range of minor contamination issues that may warrant further assessment and remediation, however that these would occur during 'Development Application' at stages which would follow this draft DPA should it be endorsed and approved.	
		16.6 <i>Scale and car parking provisions should be family orientated, with 3 storey-built form.</i>	16.6 Comments noted. The draft DPA does not propose any built form but provides the framework of future development. The draft DPA seeks to apply the same Zone and Policy Area provisions that currently apply to the land east and south of the Affected Area to ensure that future development retains and reflects the existing character of the immediate locality.	16.6 No changes proposed to the draft DPA.

Charles Sturt Council

St Clair Residential Kilkenny Mixed Use (Residential and Commercial) draft Development Plan Amendment (Privately Funded)

Attachment A — Summary and Response to Public Submissions

Sub No.	Name and Address	Submission Summary	Comment	Council Response
			<p>Building height of the proposed zoning would be generally 1-2 storeys, anticipating low to medium residential density.</p> <p>The Development Plan contains guidance as to on and off-street car parking provisions, which are not proposed to be altered by this draft DPA. These provisions are applied across the City.</p>	

Attachment B – Summary and Response to Public Meeting Submissions

Three (3) submitters requested to be heard at the conclusion of the consultation process, and therefore a public meeting was held on 21 September 2020. None of the three (3) submitters were present at the meeting, however a submitter (who originally did not request to be heard) attended the meeting and made a verbal representation. This verbal submission was generally in the form of questions to the Council, rather than an objection to the draft DPA.

Sub No.	Name of Respondent	Summary of Verbal Submission/Issues Raised	Council Response
1.	Rebecca Brien	1.1 <i>When will the draft DPA be considered?</i>	1.1 Anticipated November 2020; City Services Meeting target. December 2020; Council meeting.
		1.2 <i>Will Development Approval be required for the demolition of the wall?</i>	1.2 The wall could be removed if a development application is lodged (and approved) as part of future development of the site.
		1.3 <i>Can the developer leave the wall in place?</i>	1.3 The wall could be left in place, subject to discussions with adjoining landowners. The wall may need to be deconstructed in places to allow for future road and pedestrian connections.
		1.4 <i>Will SA Power Networks easements be required?</i>	1.4 11kV lines can be dealt with in underground easements. New sewer and stormwater required, which is typically included in future road layout.
		1.5 <i>Is the open space required by funding or 'in kind'?</i>	1.5 There is a legislative requirement for 12.5% of the site to be allocated as open space associated with a future land division. Alternately, a financial contribution can

Attachment B – Summary and Response to public Meeting Submissions

Sub No.	Name of Respondent	Summary of Verbal Submission/Issues Raised	Council Response
			be made to the 'Planning and Development Fund' in lieu of all or part of this open space provision.
		1.6 <i>What would the area of open space be if 12.5% is required?</i>	1.6 If the full 12.5% of public open space was to be required as physical space, based on the site area of approximately 29,696 square metres, a 12.5% open space requirement would result in 3712 square metres of open space being required.
		1.7 <i>Can a community garden be required as part of the DPA?</i>	1.7 This type of use is not resolved during the draft DPA process. This occurs during future development application stage.

Attachment C – Timeframe Report

SCPA Timeframe Report: Process B – without consultation approval / 1 Step

The SOI was agreed by the Minister and Council on 15 December 2019.

Key steps	Period agreed to in SOI	Actual time taken	Reason for difference (if applicable)
Investigations conducted and DPA prepared	12 weeks	19 weeks	Additional time required to liaise with relevant Agencies on the outcomes of the investigations before finalising the draft DPA for consultation.
Agency and public consultation period (report on any delays incurred by agencies)	8 weeks	8 weeks (16 July to 11 September 2020)	N/A
Public Hearing held, submissions summarised and DPA amended in accordance with Council's assessment of submissions. Summary of Consultations and Proposed Amendments submitted to Minister for approval.	8 weeks	9 weeks	Some additional time required to review submissions and prepare a report to the next available Council Committee meeting.

Schedule 4a Certificate

CERTIFICATION BY COUNCIL'S CHIEF EXECUTIVE OFFICER

DEVELOPMENT REGULATIONS 2008

SCHEDULE 4A

Development Act 1993 – Section 25 (10) – Certificate - Public Consultation

CERTIFICATE OF CHIEF EXECUTIVE OFFICER THAT A DEVELOPMENT PLAN AMENDMENT (DPA) IS SUITABLE FOR THE PURPOSES OF PUBLIC CONSULTATION

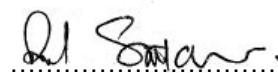
I Paul Sutton, as Chief Executive Officer of the City of Charles Sturt, certify that the Statement of Investigations, accompanying this draft DPA, sets out the extent to which the proposed amendment or amendments-

- (a) accord with the Statement of Intent (as agreed between the City of Charles Sturt and the Minister under section 25(1) of the Act) and, in particular, all of the items set out in Regulation 9 of the *Development Regulations 2008*; and
- (b) accord with the Planning Strategy, on the basis that each relevant provision of the Planning Strategy that related to the amendment or amendment has been specifically identified and addressed, including by an assessment of the impacts of each policy reflected in the amendment or amendments against the Planning Strategy, and on the basis that any policy which does not fully or in part accord with the Planning Strategy has been specifically identified and an explanation setting out the reason or reasons for the departure from the Planning Strategy has been included in the Statement of Investigation; and
- (c) accord with the other parts of the Development Plan (being those parts not affected by the amendment or amendments); and
- (d) complement the policies in the Development Plans for adjoining areas; and
- (e) satisfy the other matters (if any) prescribed under section 25(10)(e) of the *Development Act 1993*.

The following persons have provided advice to Council for the purposes of section 25(4) of the Act:

Jim Gronthos

DATED this 24th day of.....June.....2020



Paul Sutton
Chief Executive Officer
City of Charles Sturt

Attachment E – Schedule 4B Certificate

Schedule 4B—Certificate—section 25(14)(b)

Certificate of chief executive officer that an amendment to a Development Plan is suitable for approval

I, Paul Sutton, as Chief Executive Officer of Charles Sturt Council, certify, in relation to the proposed amendment or amendments to Charles Sturt Council Development Plan as last consolidated on 13 February 2020, referred to in the report accompanying this certificate—

- (a) that the Council has complied with the requirements of section 25 of the Development Act 1993 and that the amendment or amendments are in a correct and appropriate form; and
- (b) in relation to any alteration to the amendment or amendments recommended by the Council in its report under section 25(13)(a) of the Act, that the amendment or amendments (as altered)—
 - (i) accord with the Planning Strategy, on the basis that each relevant provision of the Planning Strategy that relates to the amendment or amendments has been specifically identified and addressed, including by an assessment of the impacts of each policy reflected in the amendment or amendments against the Planning Strategy, and on the basis that any policy which does not fully or in part accord with the Planning Strategy has been specifically identified and an explanation setting out the reason or reasons for the departure from the Planning Strategy has been included in the report of the Council; and
 - (ii) accord with the other parts of the Development Plan (being those parts not affected by the amendment or amendments); and
 - (iii) complement the policies in the Development Plans for adjoining areas; and
 - (iv) satisfy the other matters (if any) prescribed under section 25(14)(b)(ii) of the Development Act 1993; and
- (c) that the report by the Council sets out a comprehensive statement of the reasons for any failure to complying with any time set for any relevant step under section 25 of the Act; and
- (d) that the following person or persons have provided professional advice to the Council for the purposes of section 25(13)(a) of the Act:

Date:

.....

Paul Sutton

Chief Executive Officer

APPENDIX B

Summary and Response to Agency Submissions

Sub No.	Agency name/Address/Contact Person	Submission Summary	Comment	Council Response
1.	Vince Puopolo Project Officer (Development) Transport Network Strategy Department of Infrastructure and Transport Level 7, 50 Flinders Street, ADELAIDE SA 5000	1.1 <i>DIT's preference is to minimise the number of access points on the arterial road network, and note that proposed PDC 10 addresses this.</i>	1.1 Comment is noted.	1.1 No changes recommended to the draft DPA.
		1.2 <i>The new PDC 9 is supported – ie allows for one future intersection on Torrens Road to service the majority of the proposed area.</i>	1.2 Comment is noted.	1.2 No changes recommended to the draft DPA.
		1.3 <i>The provision of a pedestrian refuge within the Torrens Road median is recommended (feasible with the consolidation of access).</i>	1.3 Comment is noted. Additional design works (including a pedestrian refuge and pedestrian linkages) are to be explored at a later stage and is not contemplated as part of the draft DPA process.	1.3 No changes recommended to the draft DPA.
		1.4 <i>Pedestrian linkages are supported and should be designed to encourage the use of public transport through providing a safe and walkable streetscape environment through natural surveillance creating an efficient pedestrian network which integrates with the existing public transport network.</i>	1.4 Additional design works (including a pedestrian refuge and pedestrian linkages) are to be explored at a later stage and is not contemplated as part of the draft DPA process. This future	1.3 No changes recommended to the draft DPA.

Sub No.	Agency name/Address/Contact Person	Submission Summary	Comment	Council Response
			assessment will consider the existing policies contained in the Development Plan which are proposed to be carried over to the Affected Area as part of this draft DPA, which promote pedestrian and cycling connectivity.	
		1.5 <i>Internal road connections to the local network are also supported, to reduce demand on Torrens Road and contribute to permeability to the existing local network and cycling network and connectivity to St Clair and Woodville Railway Stations.</i>	1.5 Comment is noted.	1.5 No changes recommended to the draft DPA.
		1.6 <i>Section 3.2.4 Public Transport: Noted that it includes Bus Stop 224 on Woodville Road. The report states that the distance is approximately 600m, however walking distances, not as the crow flies, indicate around 800m. Similarly for St Clair Station (800m) and Woodville Station (1000m).</i>	1.6 Comment is noted and acknowledged.	1.6 No changes recommended to the draft DPA.
2.	Jodi Davy Affordable Housing Planning Specialist Strategy and	2.1 <i>The purpose of the Affordable Housing Policy is to generate supply of housing that is affordable to low- and medium-income households (household income level up to 120% of median</i>	2.1 Comments noted. As the draft DPA proposes policy to provide for medium density housing and is likely to result	2.1 No changes recommended to the draft DPA.

Sub No.	Agency name/Address/Contact Person	Submission Summary	Comment	Council Response
	Governance SA Housing Authority GPO Box 1669 Adelaide SA 5001	<i>household income) and encourage a greater diversity of dwelling types and housing options. The State Planning Strategy (The 30 Year Plan for Greater Adelaide) sets a target of including 15 per cent affordable housing in all new significant developments, such as growth areas and those where creating over 20 dwellings.</i>	in the development of more than 20 dwellings within the Affected Area, the draft DPA investigations identified it as appropriate to encourage the provision of affordable housing as an integral component of future development. The Affordable Housing Overlay and associated policies are already contained within the Development Plan.	
		2.2 <i>There is a very high need for affordable housing in the City of Charles Sturt. Only 16.6% of dwellings sold in the Charles Sturt City area were affordable to low- and medium-income households. This is less than half the Greater Adelaide average of 32.9% (SAILIS 2016-2017 and 2017-2018 for House and Unit Sales by LGA). It is important therefore, that the City of Charles Sturt continue to embed Affordable Housing Policy in their Planning and development Policies and Objectives.</i>	2.2 Desire to retain Affordable Housing policies (and Overlays) is noted. Refer to above response in row 2.1.	2.2 No changes recommended to the draft DPA.

Sub No.	Agency name/Address/Contact Person	Submission Summary	Comment	Council Response
		2.3 <i>Good public transport provision is extremely important for affordable housing as it allows households save on buying car. In line with the policy of SA Housing Authority, affordable housing located within 400m walking distance from an Adelaide Metro 'Go-Zone' bus stop can apply for a public transport / density and location variance in maximum price points and that may attract developers in delivering affordable housing outcomes.</i>	2.3 Public transport proximity is less than 300 metres, which satisfies the SAHA policy of locating housing within 400 metres walking distance from a 'Go-Zone' bus stop.	2.3 No changes recommended to the draft DPA.
		2.4 <i>SA Housing Authority strongly supports the proposed DPA and application of the Affordable Housing Overlay over the subject land. Considering site features and good public transport provision, the proposed zoning changes will provide for higher supply of affordable housing within the future growth area.</i>	2.4 Support for the draft DPA and the Affordable Housing Overlay policy is noted.	2.4 No changes recommended to the draft DPA.
3.	Nadia Gencarelli Acting Team Leader Development Plan Amendments Planning & Land Use Services	3.1 <i>Development Plans and DPAs will be transitioned into the new Planning and Design Code (the Code) under the Planning, Development and Infrastructure Act 2016 (PDI Act). During this transitional period, it is important to recognise that there will be some changes to the policy content in this DPA when</i>	3.1 Noted and acknowledged. Section 4.2 of the draft DPA considers the transition to the Planning and Design Code. This acknowledges the superseding of the Charles	3.1 No changes recommended to the draft DPA.

Sub No.	Agency name/Address/Contact Person	Submission Summary	Comment	Council Response
	Attorney General's Department Level 5, 50 Flinders Street Adelaide SA 5000 GPO Box 1815 Adelaide SA 5001	<p><i>transitioned into the new format and structure of the Code.</i></p> <p><i>For example, Desired Character Statements and local additions are not included in the Code, and Concept Plans are only used in a limited way to denote key infrastructure requirements.</i></p>	<p>Sturt Council Development Plan by the Code.</p> <p>This acknowledges that if the draft DPA is approved, that the Housing Diversity Neighbourhood Zone be applied to the Affected Area, which closely aligns with the quantitative provisions of Policy Area 21.</p>	
		<p>3.2 <i>To that end, it is the Department's preference that the Desired Character Statement be removed from the DPA. However, noting that the Woodville Medium Density Policy Area applies to an area beyond that affected by the DPA, it is accepted that such a change may not be achievable at this time.</i></p> <p><i>It is therefore required that prior to final adoption of the DPA by Council, the Administration meet with the Department to work through a transition plan that provides greater certainty and transparency to your elected representatives and community about how the transition process may occur.</i></p>	<p>3.2 Process noted.</p> <p>As noted, given the Woodville Medium Density Policy Area applies to an area beyond that affected by the draft DPA, it is not proposed to remove the Desired Character Statement from this Policy Area.</p> <p>The draft DPA proposes to carry over the Desired Character Statement as it exists in Policy Area 21 to this</p>	<p>3.2 No changes recommended to the draft DPA.</p>

Sub No.	Agency name/Address/Contact Person	Submission Summary	Comment	Council Response
		<p><i>In terms of timing, it would be a smoother transition if the DPA was lodged with the Department prior to finalisation of the Code (before December 2020 is recommended). Should this not occur, Council has three months to lodge the DPA with the Department post implementation for Phase Three using the transitional regulations (outlined below). In these circumstances, the DPA must be referred to the State Planning Commission prior to being forwarded to the Minister for consideration.</i></p>	<p>Affected Area. Only minor amendments are proposed to the existing Desired Character statement policy identifying the draft DPA Affected Area in the Policy Area.</p>	
		<p>3.3 <i>Some of the investigations in this DPA are agency specific and the Department will be guided by the advice of agencies in this regard. Please note that there may be instances where discrepancies arise between the views of one Government agency and another on certain issues. In such instances, please contact the Department so it can assist in resolving these issues (once all agency submissions have been received).</i></p> <p><i>It is requested that Council's response to the Department's submission be included in the summary of agency submissions.</i></p>	<p>3.3 Request for Council's response to the Department be included in the Summary of Agency Submissions is noted.</p>	<p>3.3 No changes recommended to the draft DPA.</p>

Sub No.	Agency name/Address/Contact Person	Submission Summary	Comment	Council Response
		<p><i>As noted in the Statement of Intent, Government agencies must be provided with a summary of their submission and Council's response. In this regard, a copy of the relevant excerpt from the submission summary table would be appropriate. Should Council intend to make the agency's comments publicly available, approval from that agency is required in writing.</i></p>		
		<p>3.4 The final approval package to the Minister should consist of the following documents:</p> <ul style="list-style-type: none"> • A covering letter – seeking approval under section 25(13) of the Development Act 1993 and regulation 8(5)(b) of the Planning, Development and Infrastructure (Transitional Provisions) Regulations 2017 under the PDI Act • The Amendment • Summary of Consultation and Proposed Amendments Report • Summary and response to agency submissions • Hard copy of all submissions • A copy of the amendment instructions in track changes showing the changes made in response to consultation. 	<p>3.4 Required documentation and process comments noted.</p>	<p>3.4 No changes recommended to the draft DPA.</p>

Sub No.	Agency name/Address/Contact Person	Submission Summary	Comment	Council Response
		<p><i>Templates and further information for the approval package are available from the Department please contact the relevant planning officer for assistance.</i></p> <p><i>Council is also required to ensure that the Local Member of Parliament has been consulted on the DPA. If the Local MP changes following consultation, a copy of the approval DPA should be forwarded to the current MP for comment, prior to lodging the final approval package.</i></p>		
		<p>3.5 <i>Mapping is suitable for consultation. Final Adobe Illustrator maps of the amendment must be provided to the department prior to authorisation.</i></p>	<p>3.5 Comments relating to the suitability of mapping is noted.</p>	<p>3.5 No changes recommended to the draft DPA.</p>
4.	Mandie Busby Real Estate Branch SA Power Networks GPO Box 77, Adelaide SA 5001	<p>4.1 <i>SA Power Networks may be impacted by zoning changes. It is not practical for SA Power Networks to review every DPA to the extent necessary to comment on its individual property ownerships/occupations or infrastructure impacts. Infill or green field development will necessarily require a corresponding upgrade of the electricity distribution network (which may involve the setting aside of land for a new substation).</i></p>	<p>4.1 Comments regarding SA Power Networks infrastructure are noted. Any future infrastructure requirements are to be detailed at a later stage and are not contemplated at a draft DPA stage.</p> <p>Early feedback from SA</p>	<p>4.1 No changes recommended to the draft DPA.</p>

Sub No.	Agency name/Address/Contact Person	Submission Summary	Comment	Council Response
			Power Networks during the draft DPA investigations, indicates that the proposed type of development within the area can be supported with existing infrastructure generally capable of supporting such.	
		4.2 <i>Whilst the DPA may flag potential development of this nature, prospective developers and those approving developments should give consideration to the current network capacity, the long lead times in meeting any increased load demand, and the requirement for developers to contribute towards augmentation of the upstream electricity network along with funding direct costs associated with extension/connection of electrical infrastructure specifically for their development. Developers should contact SA Power Networks' Builders and Contractors line directly in this regard on phone number: 1300 650 014. It is preferred that developers refer to the SA Power Networks Distribution Annual Planning Report for up to date augmentation information. This is a public report.</i>	4.2 Comments noted.	4.2 No changes recommended to the draft DPA.

Sub No.	Agency name/Address/ Contact Person	Submission Summary	Comment	Council Response
5.	James Cother Principal Adviser, Planning Policy & Projects, Planning and Impacts Assessment, Environment Protection Authority 211 Victoria Square, Adelaide SA 5000	<p>5.1 <i>As identified in Appendix G of the DPA, the EPA previously reviewed the AGON Environmental 'Environmental Assessment Report: 589 - 599 Torrens Road St Clair SA', dated 26 March 2020.</i></p> <p><i>Results from the borehole sampling indicate existence of site contamination. Isolated concentrations of arsenic and petroleum hydrocarbons identified in surface soils exceed health-based investigation levels along the eastern boundary of the site and in the vicinity of an historical underground storage tank. The groundwater investigations reported concentrations of several metals and inorganic compounds. With the exception of hexavalent chromium, they were all considered to be representative of regional groundwater conditions. The observed elevated hexavalent chromium concentration were considered to be minor localised contamination impacts that are not considered likely to present a significant ongoing risk to human health or the environment, and would not preclude the proposed residential redevelopment of the site.</i></p> <p><i>The presence of site contamination remains at the affected area and the EPA supports the use of the</i></p>	<p>5.1 Comments relating site and groundwater contamination are noted.</p> <p>It is anticipated that any required remediation works are likely to be minor and could be undertaken during the site demolition/clearance phase associated with a future Development Application.</p> <p>Current Development Plan policy provides significant guidance on this issue and requires appropriate remediation when contaminated land is to be used for more sensitive uses. On this basis, no additional policies are proposed.</p>	5.1 No changes recommended to the draft DPA.

Sub No.	Agency name/Address/Contact Person	Submission Summary	Comment	Council Response
		<p><i>proposed policy in the DPA to enable this issue to be addressed during assessment of any future development applications.</i></p>		
		<p>5.2 <i>It is acknowledged that Objectives 7 and 8 and Principal of Development Control 12 from the Hazards module of the South Australia Planning Policy Library are incorporated within the current Development Plan for the City of Charles Sturt (Consolidated 13 February 2020) to address site contamination.</i></p> <p><i>It is further acknowledged the Woodville Medium Density Policy Area 21 also provides sufficient policy to address site contamination through the development application process, particularly via Objective 3, the Desired Character Statement and PDC 1 as follows:</i></p> <p><i>OBJ3: Development that contributes to the desired character of the policy area.</i></p> <p><i>DCS: The policy area is an infill site, formerly occupied by the Sheridan/Actil factory and Trident Plastics Factory, located within close proximity of the Woodville District Centre and adjoining the former Cheltenham Racecourse, Woodville High School, St Clair Oval and Recreation Centre and the Woodville Railway Station. The site, formerly</i></p>	<p>5.2 Comments relating to contamination policies are noted.</p>	<p>5.2 No changes recommended to the draft DPA.</p>

Sub No.	Agency name/Address/Contact Person	Submission Summary	Comment	Council Response
		<p><i>used for industrial purposes, is proposed to be replaced with housing after, where necessary, the proper remediation of potentially contaminated land is carried out to ensure land is suitable for the intended use.</i></p> <p><i>PDC 1: Development should not be undertaken unless it is consistent with the desired character for the policy area.</i></p>		
		<p>5.3 <i>As council would be aware site contamination assessment reforms are occurring alongside Statewide planning reforms. The reforms would introduce procedural requirements for consideration of site contamination as part of a development application when land uses changes. The current intent is to introduce these reforms alongside the Urban Areas Planning and Design Code release.</i></p>	<p>5.3 Comments relating to Planning Reforms and associated site contamination requirements noted.</p>	<p>5.3 No changes recommended to the draft DPA.</p>
		<p>5.4 <i>During consultation on the SOI, consideration of the nearby Arrowcrest Group Pty Ltd. spray painting facility was recommended. It is acknowledged that this site has since surrendered its EPA licence and no longer undertakes surface coating activities or produces listed waste. Therefore, potential air quality impacts from this facility are no longer anticipated.</i></p>	<p>5.4 Comments relating to the surrendering of a licence of a potential air quality impacting use are noted.</p>	<p>5.4 No changes recommended to the draft DPA.</p>

Sub No.	Agency name/Address/Contact Person	Submission Summary	Comment	Council Response
		<p>5.5 <i>The eastern, western and southern boundaries of the affected area presently contain an acoustic wall to assist with managing the interface between the existing Tridents Plastics Factory site and surrounding residential area. As the final form of future development has not yet been determined, definitive arrangements for the acoustic wall were not specified within the DPA. The EPA acknowledges the acoustic wall will no longer be required and that the proposed rezoning would actually resolve existing interface issues that currently occur between the urban employment subject land and adjoining residential uses.</i></p>	<p>5.5 Comments relating to acoustic wall is noted.</p> <p>As the final form of future development has not yet been determined, definitive arrangements for the 'acoustic wall' cannot be specified within this draft DPA, however it is anticipated that it will no longer be required to manage the current industrial interface impacts.</p> <p>Given the wall is located on the boundaries of the site, alterations will require negotiation with relevant adjoining landowners, and be subject to a Development Application being made outside of this draft DPA process.</p>	<p>5.5 No changes recommended to the draft DPA.</p>
		<p>5.6 <i>To achieve the water quality reduction targets advocated by the EPA, a stormwater treatment</i></p>	<p>5.6 Greenhill advise there are several options available to</p>	<p>5.6 No changes to the draft DPA.</p>

Sub No.	Agency name/Address/Contact Person	Submission Summary	Comment	Council Response
		<p><i>train including bio retention systems, residential rainwater tanks for capture and reuse and GPT's are also envisaged within the proposed Residential Zone. However, the Greenhill report advises these options be further considered at the development application stage.</i></p> <p><i>It is acknowledged the Charles Sturt Council Development Plan contains stormwater management policy under the General Section for Land Division and Natural Resources modules. The policies are considered by the EPA as being sufficient to ensure the management of stormwater would be addressed at the development application stage.</i></p>	<p>manage future stormwater discharge from the Affected Area in association with redevelopment. These options could include establishment of a typical underground pit and pipe minor stormwater system with connection to existing infrastructure in Torrens Road; use of an onsite detention system; and or discharge of stormwater to the existing wetlands associated to the west of the Affected Area.</p> <p>Greenhill advise that these options can be further considered at the development application stage, in consultation with Council's engineering department to ensure the stormwater management methods are appropriate to the proposed development</p>	<p>5.7 No changes recommended to the draft DPA.</p>

Sub No.	Agency name/Address/Contact Person	Submission Summary	Comment	Council Response
			<p>and achieve relevant Council requirements.</p> <p>The Development Plan provides further guidance with respect to the assessment of suitability of stormwater management at the land division stage. Specifically, it seeks that stormwater is capable of being drained safely and efficiently from each allotment, and that the road reserves accommodate appropriate stormwater drainage provisions.</p>	
		<p>5.8 <i>The EPA does recommend the stormwater management infrastructure, especially those that would require earthworks (for example the underground storage and connection to existing infrastructure in Torrens Road), consider the findings of the site contamination investigations. This is to ensure that stormwater management measures do not interact with areas of site contamination, thereby contaminating</i></p>	<p>5.8 Comments noted. The draft DPA does not propose to undertake any works in its own right. These would be necessary for consideration during Land Division or future Land Use application stages.</p> <p>The Development Plan</p>	<p>5.8 No changes recommended to the draft DPA.</p>

Sub No.	Agency name/Address/Contact Person	Submission Summary	Comment	Council Response
		<i>stormwater.</i>	contains policy (General Section policies for Land Division and Natural Resources) requiring consideration of Water Sensitive Design matters	
6.	SA Water Matt Minagall Senior Manager, Customer Growth 250 Victoria Square / Tarntanyangga Adelaide Sa 5000	<p><i>6.1 Advised SA Water currently provides water and sewerage services to the Affected Area and that networks augmentation may be required should the rezoning generate an increased in demands.</i></p> <p><i>Acknowledged that SA Water preliminary comments made on the DPA draft DPA regarding water and sewer network's capacity and indicated that a fresh investigation needs to be undertaken to provide updated infrastructure requirements once the final scope and layout of the proposed developments is confirmed. A recycled water capacity assessment has not yet been undertaken for the subject site.</i></p>	6.1 Noted. The matter will be considered further at a future development application stage.	6.1 No changes recommended to the draft DPA.
		<p><i>6.2 Provided general advice on:</i></p> <ul style="list-style-type: none"> ○ <i>SA Water Planning</i> ○ <i>Protection of Source Water</i> 	6.2 Noted.	6.2 No changes recommended to the draft DPA.

Sub No.	Agency name/Address/Contact Person	Submission Summary	Comment	Council Response
		<ul style="list-style-type: none"> ○ <i>Provision of Infrastructure</i> ○ <i>Trade waste Discharge Agreements.</i> 		

APPENDIX C

Development Plan Amendment

By the Council

Charles Sturt Council

St Clair Residential (Trident
Plastics Site) Draft Development
Plan Amendment (Privately
Funded)

The Amendment

November 2020

Amendment Instructions Table				
Name of Local Government Area: Charles Sturt Council				
Name of Development Plan: Charles Sturt Council Development Plan				
Name of DPA: St Clair Residential Draft Development Plan Amendment (Trident Plastics Site) (Privately Funded)				
<p><i>The following amendment instructions (at the time of drafting) relate to Council Development Plan consolidated on 13 February 2020.</i></p> <p><i>Where amendments to this Development Plan have been authorised after the aforementioned consolidation date, consequential changes to the following amendment instructions will be made as necessary to give effect to this amendment.</i></p>				
Amendment Instruction Number	Method of Change	Detail what in the Development Plan is to be amended, replaced, deleted or inserted.	Is Renumbering required (Y/N)	Subsequent Policy cross-references requiring update (Y/N) if yes please specify.
COUNCIL WIDE / GENERAL SECTION PROVISIONS (including figures and illustrations contained in the text)				
Amendments required (Yes/No): No				
ZONE AND/OR POLICY AREA AND/OR PRECINCT PROVISIONS (including figures and illustrations contained in the text)				
Amendments required (Yes/No): Yes				
Residential Zone				
Woodville Medium Density Policy Area 21				
1.	Amend	Paragraph 1 of the Desired Character Statement to include additional text in red: <i>The policy area is an infill site, formerly occupied by the Sheridan/Actil Factory and Trident Plastics Factory, located within close proximity of the Woodville District Centre and adjoining the former Cheltenham Racecourse, Woodville High School, St Clair Oval and Recreation Centre and the Woodville Railway Station.</i>	N	N
2.	Amend	Paragraph 9, sentence 4, to include additional text in red: <i>However, higher buildings may be appropriate in certain locations such as adjoining public open space areas, adjacent Torrens Road and within the southern portion of</i>	N	N

St Clair Residential (Trident Plastics Site) Draft DPA (Privately Funded)
Charles Sturt Council
Amendment Instructions Table

		<i>the site where higher density development is envisaged close to public transport and local facilities.</i>		
3.	Amend	Paragraph 10, sentence 2, of the Desired Character Statement to delete the words 'Viscount Plastics' and replace with ' <i>Trident Plastics</i> '.	N	N
4.	Amend	Paragraph 13, sentence 1, of the Desired Character Statement to include the additional text in red: <i>Areas adjacent the policy area, on the northern side of Torrens Road, include non-residential uses such as industry.</i>	N	N
5.	Amend	PDC 4 to include the additional text in red: <i>Buildings should generally be of one to two storeys in scale and, in any event, should not have a maximum height exceeding 3 storeys (12 metres) above natural ground level at any point. Three storey buildings may be appropriate in areas adjacent to public open space, open space connections, adjacent Torrens Road and within proximity of the Woodville Railway Station and local facilities.</i>	N	N
6.	Delete	Existing PDC 9: <i>9 No new road access nor any vehicular access to individual allotments should be provided from Torrens Road.</i>	N	N
7.	Insert	New PDC 9 as follows: <i>Except for the Trident Plastics Factory site, no new road access should be provided from Torrens Road.</i>	N	N
8.	Insert	New PDC after PDC 9 (to be numbered PDC 10) as follows: <i>No vehicular access to individual allotments should be provided from Torrens Road.</i>	Y	N
9.	Insert	New PDC after proposed PDC 10 (to be numbered PDC 11) as follows: <i>An internal road network should be provided to support residential development on the Trident Plastics Factory site that:</i> <i>a. Provides connection to a key vehicle access point on Torrens Road</i> <i>b. Services land within the Trident Plastics site</i> <i>c. Provides safe and convenient secondary vehicle access to neighbouring land to the east and south</i> <i>d. Provides safe and convenient pedestrian linkages with the surrounding locality</i>	Y	N
10.	Re-number	Existing PDC 10 to be re-numbered as PDC 12	Y	N
11.	Re-number	Existing PDC 11 to be re-numbered as PDC 13	Y	N
Policy Area 21 – reflecting the proposed amendments is provided in Attachment A				

TABLES				
Amendments required (Yes/No): N				
MAPPING (Structure Plans, Overlays, Enlargements, Zone Maps, Policy Area & Precinct Maps)				
Amendments required (Yes/No): Yes				
Map Reference Table				
Map(s)				
12.	Replace	Council Index Map with Map in Attachment B	N	N
13.	Replace	Overlay Map ChSt/9 – Noise and Air Emissions with Map in Attachment C	N	N
11.	Replace	Overlay Map ChSt/9 – Affordable Housing with Map in Attachment D	N	N
12.	Replace	Zone Map ChSt/9 with Map in Attachment E	N	N
13.	Replace	Policy Area Map ChSt/9 with Map in Attachment F	N	N

Attachment A

Woodville Medium Density Policy Area 21

Refer to the [Map Reference Tables](#) for a list of the maps that relate to this policy area.

OBJECTIVES

- 1 Development comprising primarily medium-density housing providing compact, affordable and adaptable housing choices designed to complement surrounding areas of open space, neighbouring centres and public transport nodes.
- 2 Development that supports best practice in sustainable urban development and design and in community service and infrastructure provision.
- 3 Development that contributes to the desired character of the policy area.

DESIRED CHARACTER

The policy area is an infill site, formerly occupied by the Sheridan/Actil factory *and Trident Plastics Factory*, located within close proximity of the Woodville District Centre and adjoining the former Cheltenham Racecourse, Woodville High School, St Clair Oval and Recreation Centre and the Woodville Railway Station. The site, formerly used for industrial purposes, is proposed to be replaced with housing after, where necessary, the proper remediation of potentially contaminated land is carried out to ensure land is suitable for the intended use.

The policy area will be characterised by an integrated residential subdivision which demonstrates best practice sustainable urban development, and design offering a wide range of predominately medium density allotment sizes and dwelling types, including the provision of affordable and adaptable housing. Increased densities will generally be located adjacent to areas of high public amenity including public open space areas and public transport nodes, and within the southern part of the site that is closest to the railway station, shopping precinct and other facilities. Smaller allotments are encouraged to accommodate medium density housing, the delivery of affordable and social housing products and smaller household formations. The subdivision layout and subsequent development will:

- (a) create attractive, well landscaped, legible and liveable environments
- (b) convey a sense of place to residents and visitors
- (c) establish movement networks for vehicular, pedestrian and bicycle traffic
- (d) adopt passive energy and water conservation principles
- (e) be based on a modified grid pattern.

The subdivision layout also needs to underpin the movement networks for vehicular, pedestrian and bicycle traffic by:

- (a) connecting key areas of open space
- (b) establishing links with open space, pedestrian and bicycle paths, and to services and facilities such as schools, shopping precincts, community establishments and health services in neighbouring suburbs
- (c) providing easy access to public transport routes
- (d) ensuring bicycle/pedestrian pathways are designed and landscaped so as to be easily identifiable, accessible and safe

- (e) minimising potential conflicts between vehicular traffic and bicycle/pedestrian pathways
- (f) reducing potential vehicular traffic intrusion into adjoining residential neighbourhoods.

The road access to Actil and Brocas Avenues must give consideration to drop off and pick up zones adjacent to Woodville High School.

It is desirable that development contributes to a cohesive housing form and style and is of a high architectural standard and scale appropriate to the size of allotments and to the streetscape character so as not to appear dominant with respect to neighbouring buildings and to complement the interface relationship between the public and private realms. This can be established in part through appropriate design that includes interesting roof forms such as high pitches and parapets, high ceilings, building articulation, recessed vehicle garaging, use of light colours and materials and through suitable attractive landscaping. The inclusion of front verandas will encourage street interaction and activity providing for passive surveillance and safer streets.

It is anticipated that the policy area will be developed at a gross density of approximately 20 dwellings per hectare. There may be sites within the policy area where dwellings will be developed between a range of 15 dwellings per hectare for lower density and up to 35 to 40 dwellings per hectare for higher density. Housing forms will primarily be up to two storeys. However, higher buildings may be appropriate in certain locations such as adjoining public open space areas, *adjacent Torrens Road* and within the southern portion of the site where higher density development is envisaged close to public transport and local facilities. The use of iconic built form and scale will be considered to emphasise major arrival focus points, accentuate key corners and terminate vistas. Development should create an appropriate height transition between higher level development within the policy area and established low rise residences adjacent to it.

The policy area should have a leafy garden village feel created by a seamless landscape between private gardens, street planting and integration with adjacent public open space. A primary central open space area will provide the main community focus, as well as providing a link between St Clair Oval and the future development of Cheltenham Park Policy Area 22 and *Viscount Plastics Trident Plastics*. This space could also be used for stormwater management. New streets shall create a sense of identity and cohesion through landscaping and, where possible, be developed with pedestrian movements focussed on one side, particularly where adjacent to public open spaces. In such locations the adjoining housing may be developed with reduced front setbacks.

Development of the policy area shall strongly emphasise both visual and physical connectivity with the surrounding area and facilities. Priority is given to establishing cohesive pedestrian and bicycle movement corridors and visual links between new development and adjoining areas including public recreation areas, public transport nodes and local shopping and community facilities. Development to facilitate connection with Woodville Road through the reopening of Brocas Avenue is desirable. The creation of a major arrival focus where Actil Avenue intersects with Brocas Avenue, through appropriate built form, landscaping and public open space, is envisaged.

New development will need to take into consideration the future development of the Cheltenham/Woodville locality by providing opportunities for integration, movement and open space corridors.

Areas adjacent to the policy area, *on the northern side of Torrens Road*, include non-residential uses such as industry. It will be important for development within the policy area to address reducing potential impacts on existing uses and vice versa. Development will acknowledge and respond to the activity and function of existing and adjoining land uses through solutions that mitigate adverse impacts without affecting the long term viability of those uses whilst allowing for future changes in use.

PRINCIPLES OF DEVELOPMENT CONTROL

- 1 Development should not be undertaken unless it is consistent with the desired character for the policy area.
- 2 Development should comprise a wide range of dwelling types covering a range of densities including both large and small housing allotments for medium density housing.

- 3 Development should be carried out in accordance with the Concept Plan Map ChSt/18 - Cheltenham Park and Woodville Medium Density.
- 4 Buildings should generally be of one to two storeys in scale and, in any event, should not have a maximum height exceeding 3 storeys (12 metres) above natural ground level at any point. Three storey buildings may be appropriate in areas adjacent to public open space, open space connections, *adjacent Torrens Road* and within proximity of the Woodville Railway Station and local facilities.
- 5 Dwellings should be designed within the following setback parameters:

Parameter	Value
Minimum setback from primary road frontage	4.5 metres - along Actil Avenue between Torrens Road and Brocas Avenue. 1.5 metres - where the allotment adjoins a public reserve and rear vehicular access is available. 3.5 metres - all other allotments.
Minimum setback from secondary road frontage	1.5 metres
Minimum setback from rear boundary	3 metres - single storey. 6 metres - 2 or more storeys. Nil - where adjoining a service or access lane.

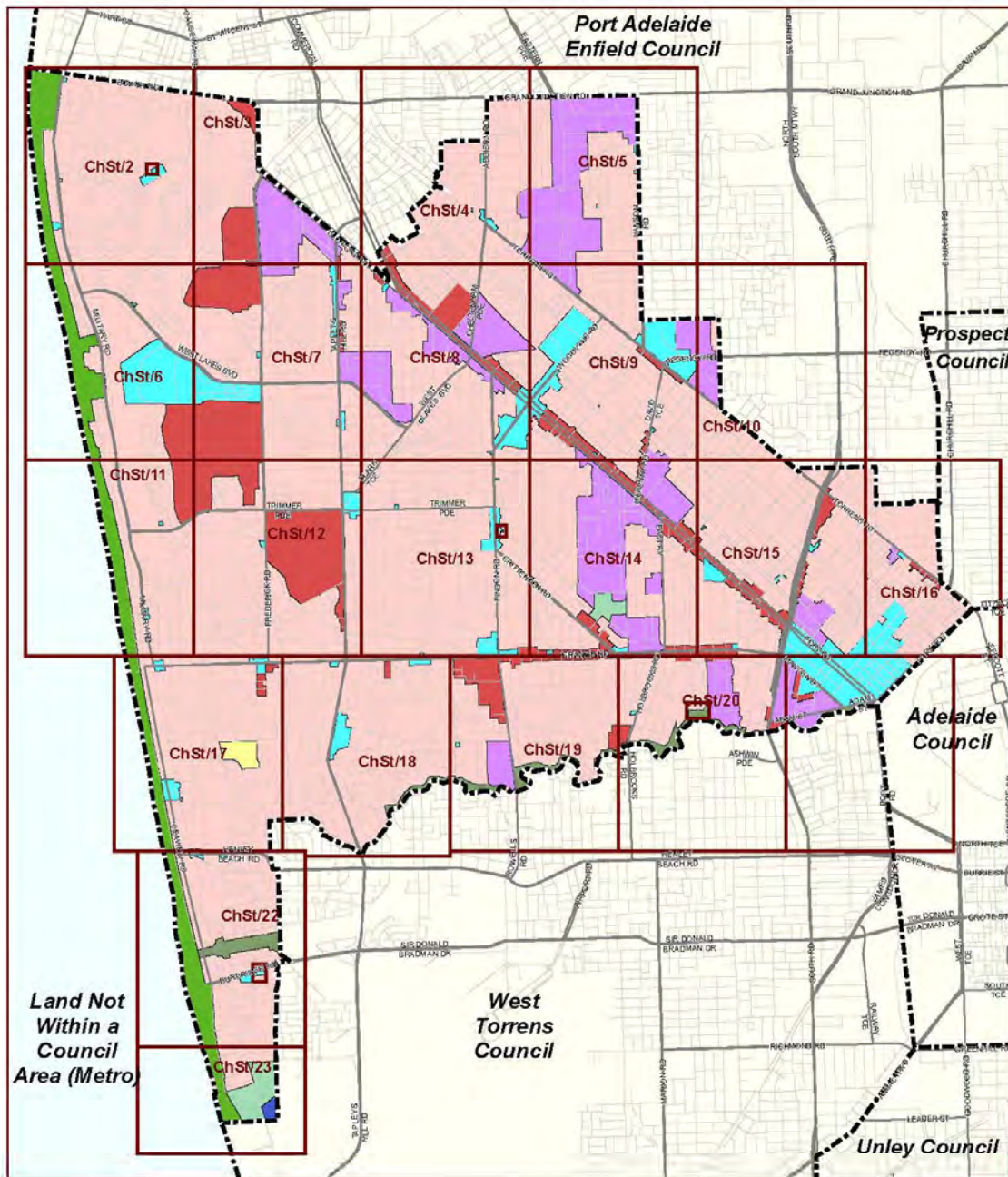
- 6 For two or more storey components of buildings, the rear setback distance may be reduced to not less than 3 metres where it can be demonstrated that all of the following can be achieved:
- (a) solar access for adjoining properties will be maintained
 - (b) there will be minimal loss of visual and acoustic privacy for future residents
 - (c) direct overlooking of private open space areas of any adjoining sites from upper level living rooms will be avoided
 - (d) adequate private open space will be available.
- 7 Garages and carports whether freestanding or not should be designed within the following setback parameters, whichever provides the greatest distance:

Parameter	Value
Minimum setback from primary road frontage	5.5 metres
Minimum setback from secondary road frontage	1.5 metres
Minimum setback from other road frontages	0.5 metres behind the main face of the dwelling or in line with the main face of the dwelling where the dwelling incorporates building elements and projections that provide articulation in the building.

- 8 Allotments may have direct frontage to a public reserve provided that the public park has an area of at least 2000 square metres and that rear vehicular access is available to the allotments.
- ~~9 No new road access nor any vehicular access to individual allotments should be provided from Torrens Road.~~
- 9 Except for the Trident Plastics Factory site, no new road access should be provided from Torrens Road.
- 10 No vehicular access to individual allotments should be provided from Torrens Road.

- 11 *An internal road network should be provided to support residential development on the Trident Plastics Factory site that:*
- (a) provides connection to a key vehicle access point on Torrens Road*
 - (b) services land within the Trident Plastics site*
 - (c) provides safe and convenient secondary vehicle access to neighbouring land to the east and south*
 - (d) provides safe and convenient pedestrian linkages with the surrounding locality*
- 12 In the case of multiple dwellings on one site, access to parking and garaging areas from public streets should be via a common driveway.
- 13 Garage or carport openings greater than 6 metres or 50 per cent of the frontage width are not appropriate, except where either of the following apply:
- (a) a site having solely a vehicular access from the rear - no maximum width applies
 - (b) a site having a frontage of less than 12 metres and a dwelling of two or more storeys incorporating building elements and projections that provide articulation in the building - a maximum width of 6 metres or 80 per cent of the width of the site, whichever is the lesser distance.

Attachment B



For the purposes of the Development Plan unless otherwise clearly indicated, the zone/policy area/precinct boundaries depicted on or intended to be fixed by Maps ChSt/1 to Map ChSt/24 inclusive shall be read as conforming in all respects (as the case may require) to the land division boundaries, or to the centre line of roads or drain reserves or to the title boundaries, or to imaginary straight lines joining the positions defined by survey or by the measurements shown on the said maps against which the said zone/policy area/precinct boundaries are shown or otherwise indicated.

0

N
5km

Council Index Map

CHARLES STURT COUNCIL

Attachment C

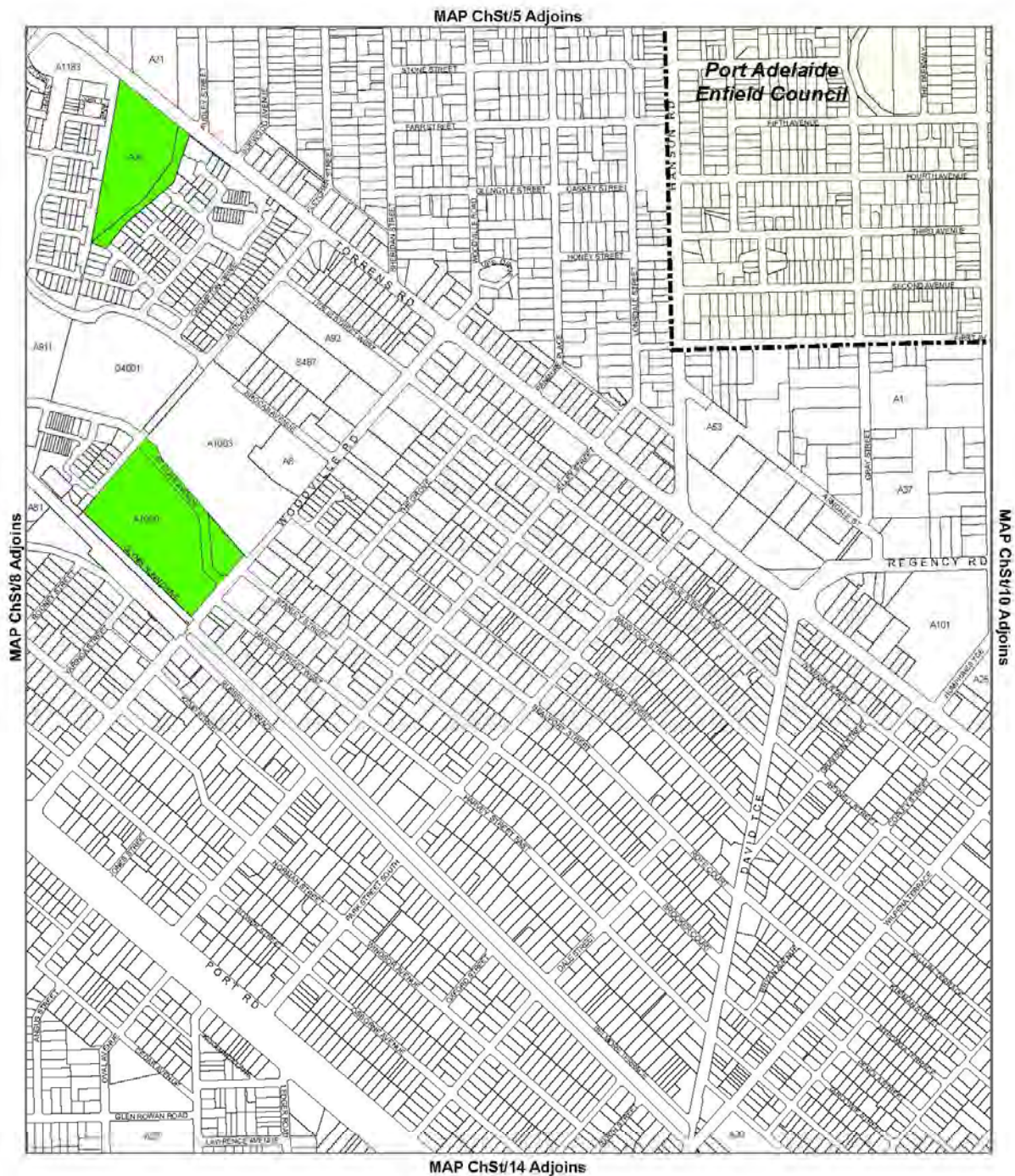


- Train Line
- Noise and Air Emissions Designated Area
- - - Development Plan Boundary



Overlay Map ChSt/9 NOISE AND AIR EMISSIONS

CHARLES STURT COUNCIL

Attachment D

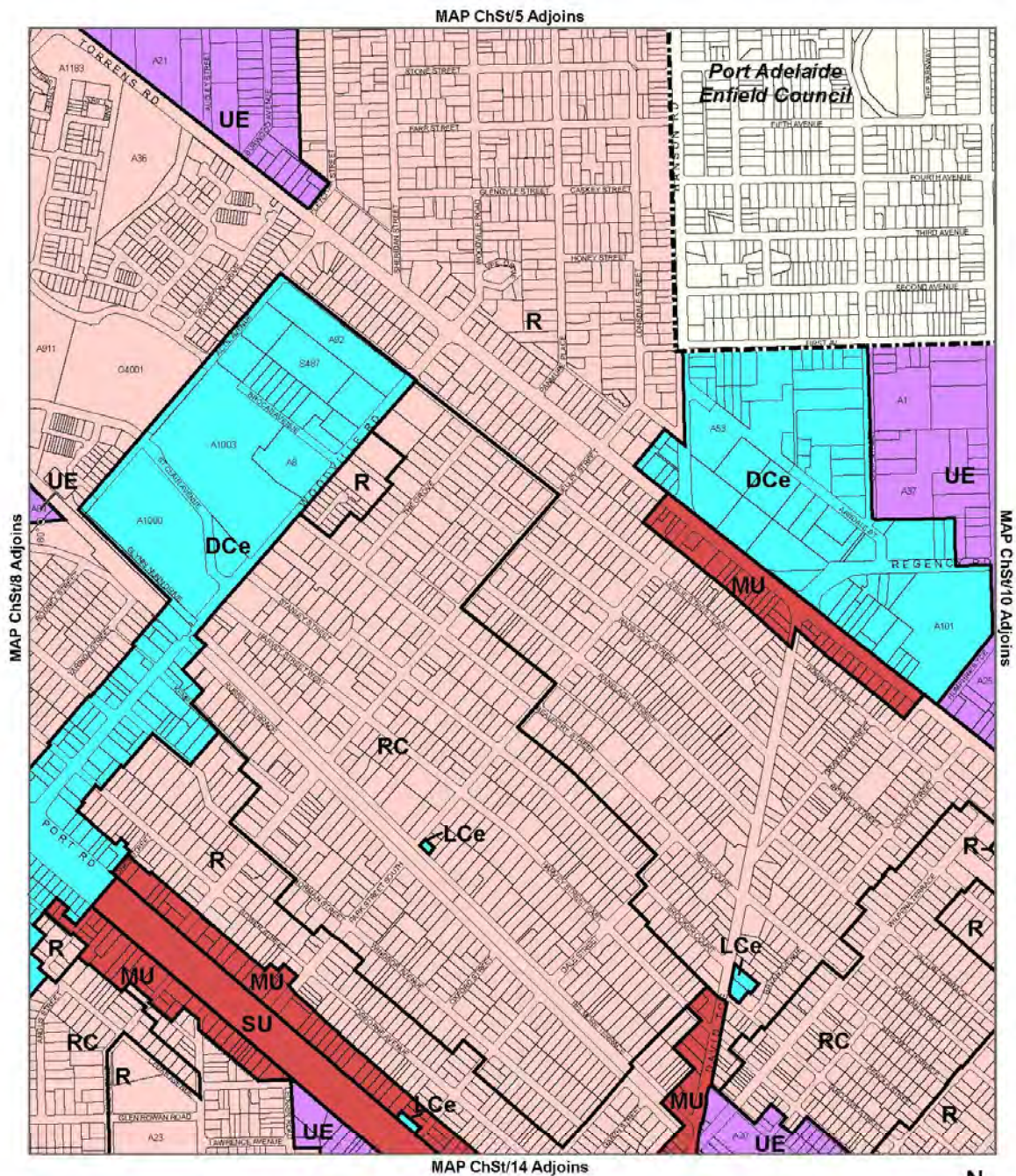


Overlay Map ChSt/9 AFFORDABLE HOUSING

 Affordable Housing Designated Area
 Development Plan Boundary

CHARLES STURT COUNCIL

Attachment E



Lambert's Conformal Conic Projection, GDA94

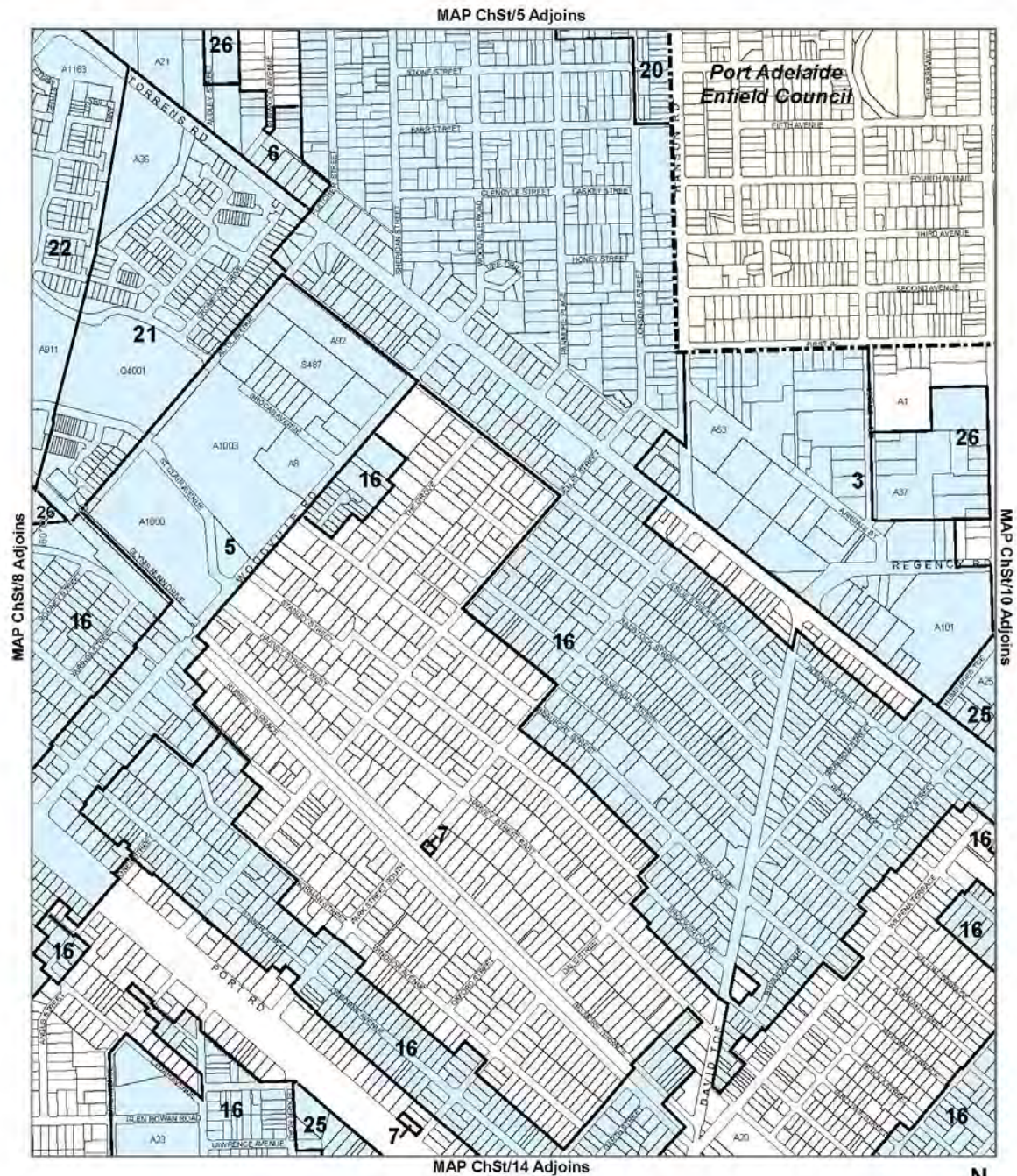
- Zones**
- DCe District Centre
 - LCe Local Centre
 - MU Mixed Use
 - R Residential
 - RC Residential Character
 - SU Special Use
 - UE Urban Employment
 - Zone Boundary
 - - - - - Development Plan Boundary



Zone Map ChSt/9

CHARLES STURT COUNCIL

Attachment F



Lamberts Conformal Conic Projection, GDA84

Policy Area

- 3 Kilkenny
- 5 Woodville
- 6 Bulky Goods
- 7 Local Shopping
- 16 Mid Suburban
- 20 Integrated Medium Density
- 21 Woodville Medium Density
- 22 Cheltenham Park
- 25 Main Road Commercial
- 26 Core Industry

- Policy Area Boundary
- Development Plan Boundary



Policy Area Map ChSt/9

CHARLES STURT COUNCIL

4.41 COUNCIL ASSESSMENT PANEL - SEPTEMBER 2020 QUARTERLY REPORT

TO: City Services Committee

FROM: Manager Planning and Development - Julie Vanco

DATE: 16 November 2020

Brief

To consider the Council Assessment Panel's report on its activities for the September 2020 Quarter.

Recommendation

That the report be received and noted.

Status

This report relates to or impacts upon the following Community Plan Objectives 2016-2027.

Our Community - A strong and connected community

Educate and regulate to enable a safe and healthy environment

Our Liveability - A liveable City of great places

An urban environment that is adaptive to a changing and growing City
Create valued urban places that bring people together and reflect local character and identity
Enhance the quality and diversity of open and public spaces

Our Environment - An environmentally responsible & sustainable City

Continue to implement climate change mitigation and adaptation solutions
Lead and educate to reduce the City's impact on the environment and build resilience

Our Economy - An economically thriving City

Support and enable local business prosperity and growth

Our Leadership - A leading & transformational Local Government organisation

Be bold and innovative in our practices, leadership and decision making
Practise transparent and accountable governance

Relevant Council policies are:

- Development Act 1993 Delegations Policy

Relevant statutory provisions are:

- Development Act 1993
- Development Regulations 2008

Background

The Council Assessment Panel (CAP), provides advice and reports to Council on trends, issues and other matters relating to planning or development that have become apparent or arisen through its assessment of applications under the Development Act.

As a result, the CAP carries out quarterly reviews and reports to Council via the City Services Committee. This ensures there is an appropriate connection between the independent CAP and Council's responsibility for planning policy.

The last review, being the June 2020 Quarterly report, was reported to CAP on 5 August 2020 (**CAP 5/08/20, Item 5.05**) and was reported to the City Services Committee on 17 August 2020, (**CIS 17/08/20, Item 4.25**).

Report

During the September 2020 Quarter, the CAP met five times. During this period, a total of 9 items were considered by the Panel. This was a decrease of eight items from the same period in 2019, where 17 items were considered. Of these matters, the CAP made decisions on 7 development applications. This represents approximately 0.9% of the overall planning decisions made for the quarter. The total value of applications considered by the CAP amounted to approximately \$6.4 million. This is a decrease of \$1.5 million compared to the same quarter in 2019.

Of the 9 items considered during the September 2020 Quarter, the CAP made the following decisions:

- Five approvals;
- Two refusals;
- One Planning Appeal compromise; and
- One information item.

The approvals involved amendments to existing approvals or land uses and light towers associated with a sporting venue, while the refusals were associated with a request to remove a regulated tree and a dwelling that failed to meet the required setback, landscaping and design outcomes for residential development.

Whilst the total number of applications considered by the CAP does not represent a large number, those applications that are considered, are generally very complex and contentious, requiring a detailed assessment.

Policy Issues

The Panel did not raise any policy issues in the September 2020 quarter.

Development Assessment Unit (DAU)

The DAU process is an intermediary step between straight delegated decisions made by staff and those decided by the CAP. The Unit comprises the Team Leader Planning Assessment and Development Officers (Senior Planners). The role of the Unit is to consider applications which have received representations who do not wish to be heard. The agreed recommendation of the DAU is circulated to the members of the CAP with a report prepared by the responsible officer and associated application documents.

Should any of the CAP members not agree with the recommended decision, the application can be called-in to the CAP for a decision. These call-in provisions need to be enacted within 5 business days from the date of circulation of the report.

If no member of the CAP calls-in the application, the proposal will be decided under delegation by the responsible officer. The DAU circulated four applications during this quarter. This is an overall decrease of six applications circulated, compared to the same quarter in 2019.

• No applications were “called in” for consideration by the CAP during this quarter.

Appeals

There were no new appeals lodged for the September 2020 quarter.

There were three ongoing appeals during the September 2020 Quarter.

Decisions were reached on two of the three appeals during the September 2020 Quarter.

- 11 Laver Crescent West Lakes Shore (252/259/20)
 - A third party appeal against an officer’s delegated approval of the construction of a two storey detached dwelling.
 - A preliminary conference was scheduled for 28/07/20.
 - The appeal was subsequently withdrawn by the appellant 24/7/20 and therefore the appeal was discontinued.
 - 69 East Terrace, Brompton (252/2597/19)
 - Applicant’s appeal against the Panel’s refusal of the construction of one (1) two-storey residential flat building comprising two dwellings fronting East Street and one (1) two storey residential flat building comprising three dwellings fronting Fourth Place (five dwellings in total) and associated landscaping.
 - Adjourned until 11/9/2020 to allow the applicant to submit an amended proposal for CAP’s consideration of compromise. Second adjournment to 25/9/20, due to delay by applicant getting compromise before CAP.
 - CAP considered a compromise at its meeting on 16/9/20 and supported a revised concept that addressed the original concerns and reasons for refusal (including reduced density).
 - ERDC issued an Order on 7/10/20 allowing the appeal and the decision was overturned.
- Development Plan consent was subsequently granted and included the conditions that CAP attached to its endorsement of the compromise concept.

Financial and Resource Implications

There are no financial or resource implications.

Customer Service and Community Implications

There are no customer service or community implications.

Environmental Implications

There are no environmental implications.

Community Engagement/Consultation (including with community, Council members and staff)

There is no requirement for community engagement or consultation.

Risk Management/Legislative Implications

There are no risk management or legislative implications.

Conclusion

The total number of applications considered by the CAP decreased for the September 2020 quarter, compared to the same quarter in 2019. The CAP is continuing to consider larger-scale and complex or contentious development applications. The DAU continues to be an effective and efficient process for more complex matters considered by staff to be reviewed by the CAP.

5. MOTIONS ON NOTICE

Nil.

6. QUESTIONS ON NOTICE

Nil.

7. MOTIONS WITHOUT NOTICE

[As previously identified and agreed by the Presiding Member]

8. QUESTIONS WITHOUT NOTICE

9. BUSINESS - PART II - CONFIDENTIAL ITEMS

Nil.

10. MEETING CLOSURE